

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601 P.O. Box PO Box 1942 Canberra City 2601 T +61 2 6100 0551

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From

Sent: Monday, 18 May 2020 9:30 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; Landon, Daniel (Health)

<Daniel Landon@act.gov.au>

<Caitlin.Bladin@act.gov.au>

Bladin, Caitlin

Caltilli.bladili@act.gov.au>

Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 15/05/2020

Hi Brad and Daniel,

I forgot last weeks' update (I was on leave on Monday and distracted), as such the below provides a summary of activities for the past fortnight.

Welcome back Daniel.

Please find below Project Update for Northside Hospital Development Options Analysis. The format has changed a little this week in an attempt to be a little clearer.

Outstanding items/issues (italicised below)

Receipt of documents from CPHB (refer Stage 2 below)

General

- Key items we worked on this week
- Approval of Variation 001 received on 07/05/2020
- Fortnightly Meeting (refer item in Stage 2) held on 14/05/2020
- Invoice #1 issued on 12/05/2020
- AECOM internal Health Start review held on 06/05/2020
- Ongoing key items that we are working on
- Attached is an updated schedule for the project.
- Monthly Report to be issued on 25/05/2020

Planned Leave

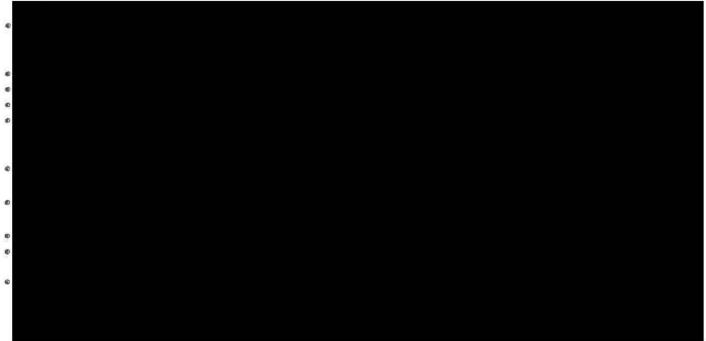


Stage 1 Condition Assessment:

- Key items we worked on this week
- A Site Team Briefing was held on 04/05/2020 which included a review of the SWMS and safety discussion.
- Site Inspections of CPHB will commenced on 05/05/2020 and were completed on 12/05/2020.
- The Condition Assessment Spreadsheet was populated and is in the process of being reviewed.
- The development of the Condition Assessment Report has commenced.
- The Site Inspection on 12/05/2020 identified one item of potential life safety concern which was reported to Calvary on 13/05/2020
- Ongoing key items that we are working on
- Issue of the Condition Assessment Spreadsheet to Calvary for review on 20/05/2020. Concurrent with the issue of the
 data a presentation (21/05/2020) will be scheduled to review and seek agreement to the Spreadsheet.
- The issue of the draft Condition Assessment Report will follow on 27/05/2020.

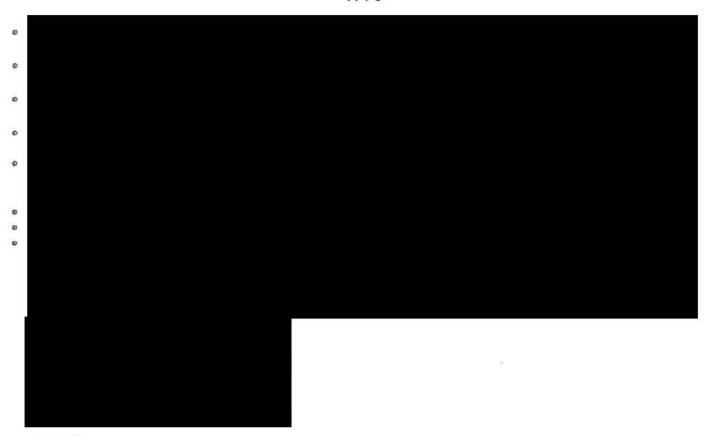
Stage 2 Strategic Asset Management Plan

Key items we worked on this week



Stage 3/4 Options Analysis





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From:

Sent: Monday, 4 May 2020 10:49 AM

To: Brad Burch (brad.burch@act.gov.au) < brad.burch@act.gov.au>; Landon, Daniel (Health)

< Daniel Landon@act gov au>

Cc

Subject: AECOM Project Update - 01/05/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis.

Key items we worked on this week

 Desktop Condition Assessment has predominantly been completed by all disciplines, a work in progress snapshot of the data was provided on 01/05/2020 (with the NOA for the Site Visits).

At the Monthly/Fortnightly Meeting (30/04/2020) a presentation on the work in progress outcomes of the Desktop Condition Assessment was provided. The outcome of this presentation was a discussion around the options for completing the Condition Assessment. It was agreed that Site Inspections would occur in order to close out the large gaps in the Condition Assessment content.

Issue of the NOA containing the plan for conducting Site Inspections of CPHB on 01/05/2020.

Ongoing key items that we are working on

- Site Inspections of CPHB will commence on 05/05/2020 following the receipt of confirmation from CPHB regarding the availability of their escort on 04/05/2020.
- Site Inspection Team Briefing and Safety Discussion scheduled for 04/05/2020.
- Desktop Condition Assessment Report preparation.

0	Issue of meeting minutes from Monthly/Fortnightly Meeting held on 30/04/2020
6	
•	

Outstanding items/issues

Response to Variation 001

Regards



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From

Sent: Tuesday, 28 April 2020 1:09 PM

To: Brad Burch (brad.burch@act.gov.au) <bra> (brad.burch@act.gov.au>; 'Landon, Daniel (Health)'

Chaniel Landon@act gov aux

Cc:

Subject: RE. AECOM Project Opdate - 24/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis.

Key items we worked on this week

- Desktop Condition Assessment has predominantly been completed by all disciplines.
- Document Register and Gan Analysis populated
- 0
 - issue of the ivionthly Report for April.
- Issue of meeting minutes from 16/04/2020 Fortnight Meeting

Ongoing key items that we are working on

- Desktop Condition Assessment Report preparation. A presentation of findings will be provided at the Monthly/Fortpichtly meeting scheduled for 30/04/2020.
- Monthly/Forthlightly meeting scheduled for 30/04/2020
- Monthly Control Group Weeting/Fortnightly Weeting 30/04/2020
- Review of Desktop Condition Assessment data by the Stage 2 SAMP team.

Outstanding items/issues

- Response to Variation 001
- Receipt of background information from Calvan/ACT Health
- 0

Regards



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From

Sent: Monday, 20 April 2020 11:32 AM

To: Brad Burch (brad.burch@act.gov.au) < brad.burch@act.gov.au >; 'Landon, Daniel (Health)'

<Daniel.Landon@act.gov.au>

Cc:

Subject: RE: AECOM Project Update - 17/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis.

Key items we worked on this week

- Desktop Condition Assessment
- Document Register and Gap Analysis populated
- Briefing of review team for the Condition Assessment Tuesday 14/04/2020
- Fortnightly Meeting held Thursday 16/04/2020
- Issue of the update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Issue of the Document Register and Condition Assessment Register template for review and comment.
- Issue of an initial work in progress Deskton Condition Assessment for information, high level review and comment.

Ongoing key items that we are working on

- Receipt of more background information critical documents include Calvary Asset Register we are missing a number of key inputs, such as drawings and asset registers. We are proceeding with the Desktop Condition Assessment without this information.
- Desktop Condition Assessment
- Potential Meeting with ACT Health/Calvary to discuss the work in progress Desktop Condition Assessment provided on 17/04/2020
- wieeting minutes from 16/04/2020 Fortnight wieeting
- Monthly Report preparation and issue 20/04/2020
- Monthly Control Group Meeting potentially 23/04/2020

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- Response to Variation 001

Regards

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From:

Sent: Tuesday, 14 April 2020 10:53 AM

To: Brad Burch (brad.burch@act.gov.au) < brad.burch@act.gov.au>; 'Landon, Daniel (Health)'

<Daniel.Landon@act.gov.au>

Co

Subject: AECUM Project update - 09/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis.

Key items we worked on this week

Document Register and Gap Analysis populated

- Update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Receipt of more background information

Ongoing key items that we are working on

- Receipt of more background information critical documents include Calvary Asset Register we are missing a number of key inputs, such as drawings and asset registers. A separate email will be issued today outlining the information which has not been able to be sourced and the approach to the condition assessment due to these
- Populating document register and completing gap analysis
- Briefing of review team for the Condition Assessment Tuesday 14/04/2020
- Return Brief issue
- Fortnightly Meeting to be scheduled for Thursday 16/04/2020

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- Return Brief updated draft issue
- Response to Variation 001

Regards





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From

Sent: Monday, 6 April 2020 10:35 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; Landon, Daniel (Health)

<Daniel Landon@act.gov.au>

Cc

Subject: AECOIVI Project Opdate - 03/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis.

Key items we worked on this week

- Meeting with Calvary Facilities Manager (31/03/2020) and Senior Financial Accountant (01/04/2020) to discuss available information – primarily building floor plans and an asset register.
- Fortnightly Project Co-ordination Meeting held on 02/04/2020, notes issued on 03/04/2020
- Background information received from Calvary on 03/04/2020.
- · Document Register and Gap Analysis populated
- Update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Issue of Variation 001
- Receipt of executed contract and finalisation of project set up activities.

Ongoing key items that we are working on

- Receipt of more background information critical documents include Calvary Asset Register
- Populating document register and completing gap analysis
- Commencing Condition Assessment
- · Return Brief updates/development confirming delivery approach, assumptions, schedule, budget.

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- Return Brief updated draft issue

Regards



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From

Sent: Monday, 30 March 2020 11:55 AM

To: Brad Burch (brad.burch@act.gov.au) < brad.burch@act.gov.au >; Landon, Daniel (Health)

<Daniel.Landon@act.gov.au>

Cc

Subject: AECOM Project Update - 27/03/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis.

Key items we worked on this week

- Quasi-Monthly Project Control Meeting held on 26/03/2020, notes issued on 27/03/2020
- Monthly Report issued to ACT Health 26/03/2020
- Background information received from Calvary on 26-27/03/2020. Attached is a register of all information received to date.
- Update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Receipt of executed contract and finalisation of project set up activities.

Ongoing key items that we are working on

- Return Brief updates/development confirming delivery approach, assumptions, schedule, budget.
- Receipt of more background information critical documents include Calvary Asset Register
- Populating document register and completing gap analysis
- Visit to Calvary plan room to source additional building and asset information based on gap analysis
- Commencing Condition Assessment
- Undertaking initial Asset Priority Level (criticality) assessment
- Internal project set up
- Variation request to extend the contract end date

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- Project set up

Regards

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From

Sent: Monday, 23 March 2020 10:00 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; 'Landon, Daniel (Health)'

Chaniel Landon@act gov aux

Cc

Subject, Alectivi Project opuate - 20/03/2020 Northside Hospital Development options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis.

Key items we worked on this week

- Development and issue of draft Return Brief to ACT Health on 18/03/2020
- Fortnightly Project Co-ordination Meeting held on 19/03/2020, notes issued on 20/03/2020
- Notes from project inception meeting with Calvary were issued
- Document Register including Gap Analysis spreadsheet developed and circulated to the project team
- Risk and Issue register population (initial assessment included in draft Return Brief)
- Email regarding invoicing moving forward sent on 18/03/2020
- Email regarding the approach to conducting the site inspections sent on 20/03/2020

Ongoing key items that we are working on

- Return Brief updates/development confirming delivery approach, assumptions, schedule, budget.
- Receipt of background information
- Populating document register and completing gap analysis
- Undertaking initial Asset Priority Level (criticality) assessment
- Monthly Report Dashboard template development
- Internal project set up

Outstanding items/issues

- Confirmation that the first Monthly Project Control Group can be postponed until the week commencing 20/04/2020
- Receipt of background information from Calvary/ACT Health
- Project set up

Regards



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From

Sent: Monday, 16 March 2020 4:42 PM

To: Brad Burch (brad.burch@act.gov.au)
 | brad.burch@act.gov.au | Landon, Daniel (Health) |

<Daniel.Landon@act.gov.au>

Cc

Subject: AECOM Project Update - 13/03/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for Northside Hospital Development Options Analysis Key items we worked on this week

- Project Inception and set up planning.
- Project inception meeting with Calvary held on 12/03/2020.
- Request for information issued to ACT Health and Calvary.
- Development of Return Brief.
- Project inception meeting with AECOM Team held on 13/03/2020.
- Receipt of project contract and execution of same.

Ongoing key items that we are working on

- Notes from project inception meeting with Calvary to be prepared and issued
- Return Brief confirming delivery approach, assumptions, schedule, budget.
- First Project Coordination Meeting scheduled for 19/03/2020. Agenda to be prepared and circulated.
- Document Register including Gap Analysis spreadsheet development
- Risk and Issue register population
- Monthly Report Dashboard template development
- Internal project set up

Outstanding items/issues

- Project set up
- · Return Brief issue to ACT Health
- Receipt of background information

Regards



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From

Sent: Tuesday, 10 March 2020 12:14 PM

To: Brad Burch (brad.burch@act.gov.au) < brad.burch@act.gov.au>; Landon, Daniel (Health)

<Daniel.Landon@act.gov.au>

Co

Subject: AECOIVI Project Opdate - 06/03/2020 Northside Hospital Development Options Analysis

Northside Hospital Development Options Analysis 06/03/2020

Key items we worked on this week

- Project Inception and set up planning.
- Project inception meeting with ACT Health held on 06/03/2020.

Ongoing key items that we are working on

- Notes from project inception meeting with ACT Health to be prepared and issued
- Return Brief confirming delivery approach, assumptions, schedule, budget. This will include initial request for information, proposed governance meeting schedule and report templates.
- Inception meeting with Calvary schedule for 12/03/2020.
- Inception meeting with AECOM/BLP scheduled for 13/03/2020

Outstanding items/issues

Receipt of Work Order (Contract) for the engagement

Kind regards,



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From:

Sent:

Monday, 25 May 2020 2:56 PM

To:

Landon, Daniel (Health)

Cc:

Bladin, Caitlin (Health)

Subject:

NHDOA Monthly Report - May 2020

Attachments:

60628807-NHDOA-MonthlyReport-202005_0.pdf

Categories:

Northside

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

Please find attached our third monthly report dashboard for May 2020.

If you have any queries regarding the attached please let me know.

Regerds

AECOIM

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From

Sent: Tuesday, 21 April 2020 9:16 AM

To: Landon Daniel < Daniel Landon@act.gov.au>: Brad Burch (brad.burch@act.gov.au) < brad.burch@act.gov.au>

Subject: NHDOA Monthly Report - April 2020

Hi Daniel and Brad,

Please find attached our second monthly report dashboard for April 2020.

Regards,

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From

Sent: Thursday, 26 March 2020 10:40 AM

To: Landon, Daniel < Daniel Landon@act.gov.au>: Brad Burch (brad.burch@act.gov.au) < brad.burch@act.gov.au>

Co

Subject. Introop monthly Report - March 2020

Hi Daniel and Brad,

Please find attached our first monthly report dashboard for March 2020. We have kept it succinct, please review and let me know if there is any other specific information you would like included and we will add to the template.

Regards

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This is the third monthly report for the Northside Hospital Development Options Analysis (NHDOA) covering the period of May 2020,

Outstanding Items

- Receipt of documents from CPHB
- · Receipt of Demand Scenarios (base case and expanded)
- · Receipt of CPHB comments on Condition Assessment Spreadsheet
- · Comment on the NOA for the Multi-Criteria Analysis Criteria

Stage 1 Condition Assessment:

Key items delivered

- . Completion of the Desktop Condition Assessment and presentation of findings to ACT Health and Calvary.
- Completion of site inspections for all disciplines
- Issue of the Condition Assessment Spreadsheet to Calvary for review on 20/05/2020.

The issue of the draft Condition Assessment Report and it's subsequent finalisation

Stage 2 Strategic Asset Management Plan

Key items delivered

- Initial Risk Discussion with Calvary and ACT Health
- · Review of the ACT Health CPHB Risk Register

Ongoing key activities

- · CPHB to provide background documents
- The Risk Register will be review
- . Costing of the condition assessment issues

	Description	MITTER	at the	Rating
R0009	ACT Health/Calvery Reviews and Approvals	•	Providing information progressively to enable staged review and feedback Pre-warning of impending deliverables Presentations of content provided to enable a focused review to occur	High
R0006	Receipt of background information	•	Communicate gaps to ACT Health and Calvary and confirm if other data sets/sources are available. Alternative approaches to delivery based on information available (i.e. creation of an Asset Register). Test assumptions regarding the interpretation of data.	High
R0007	Desktop Condition Assessment	*	More time for both AECOM and Calvary personnel (impacting both the project schedule and fee) required to generate the Asset Register and Condition Assessment will be offset by a more focused site inspection acone and brigging forward parts of the Options Analysis scope	High





From:

Sent:

Monday, 25 May 2020 4:51 PM

To:

Jarrad Nuss (Calvany)

Cc:

Landon, Daniel (Health); Bladin, Caitlin

(Health)

Subject:

RE: NHDOA - ACT Health CPH Risk Register

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Jarrad,

Per the meeting outcomes, we are currently reviewing the register and updating it based on the Condition Assessment outcomes. We expect to have the updated register issued to Calvary and ACT Health by Friday 29/05/2020.

Are you happy to wait and review the updated register or would you like us to track down an editable version of the ACT Health Register provided under cover of the below email?

Regards



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From: Jarrad Nuss

Sent: Monday, 25 May 2020 2:25 PM

To

Subject: [EXTERNAL] FW: NHDOA - ACT Health CPH Risk Register



Could you send us a word version to edit please

Jarrad Nuss

Director Business Infrastructure and Performance Finance and Business Information



Public Hospital Bruce Business Support Facility Dunlop Court Business Park 21 Thynne Street Bruce ACT 2617 PO Box 254 Jamison Centre ACT 2614

P: 02 6201 6818

www.carvary-act.com.au

From: Karen Caldwell

Sent: Thursday, 14 May 2020 3:45 PM

To: Jarrad Nuss

Subject: FW: NHDOA - ACT Health CPH Risk Register

Hi Jarrad

Happy to assist your team, but we'll need to 'sit' with your team in order to update this risk register as the critical information about implementation of controls and action status will be from Luke and his team.

Do you have this document in an editable document?

Kind regards

Karen

Karen Caldwell

Director of Clinical Governance Clinical Governance and Quality Unit



Public Hospital Bruce

Cnr Belconnen Way & Haydon Drive Bruce ACT 2617

PO Box 254 Jamison Centre ACT 2614

P: 02 6201 6162 D: M

E

www.carvary-act.com.au

From: Jarrad Nuss

Sent: Thursday, 14 IVIAV 2020 5:08 PIVI

To: Karen Caldwell

Subject: FW: NHDOA - ACT Health CPH RISK Register

Hi Karen

Could you address the risk regiser please.

Jarrad Nuss

Director Business Infrastructure and Performance Finance and Business Information



Public Hospital Bruce
Business Support Facility
Dunlop Court Business Park 21 Thynne Street Bruce ACT 2617
PO Box 254 Jamison Centre ACT 2614
P: 02 6201 6818

E

www.calvary-act.com.au

From

Sent: Thursday, 14 May 2020 2:59 PM

Tax larged Nuce

Landon, Daniel < Daniel. Landon@act.gov.au >

Subject: NHDOA - ACT Health CPH Risk Register

CAUTION: This email originated from outside of Calvary Public Hospital Bruce. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Jarrad.

Attached is the risk register mentioned in todays session. Based on our conversations with ACT Health we understand that this may not represent current risks as they relate to CPHB.

To date we have been attempting to confirm with ACT Health if they hold a more current register.

If you have a current risk register for CPHB a copy would be appreciated. Alternatively, if you could review the attached and confirm those risks which have been addressed and those which still exist.

Regards

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From:

Sent:

Tuesday, 26 May 2020 8:24 AM

To:

Halstead, Grant; Landon, Daniel (Health)

Subject:

RE: Approval has been Actioned: Northside Hospital Development Options

Analysis:1

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Thanks Grant for following this through.

Daniel and Grant -

Thank you

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From: Halstead, Grant < Grant. Halstead@act.gov.au>

Sent: Tuesday, 26 May 2020 7:48 AM

To

Subject: [EXTERNAL] FW: Approval has been Actioned: Northside Hospital Development Options Analysis:1

UNCLASSIFIED

It should be paid, let me know if there are any problems, regards

Grant Halstead | A/g Project Director

Phone

Infrastructure Delivery Partners Group

Major Projects Canberra | ACT Government

Level 2, Nature Conservation House, 186 Emu Bank Belconnen 2617 | www.act.gov.au



From: actgovp-mars@openwindows.com.au <actgovp-mars@openwindows.com.au>

Sent: Monday, 25 May 2020 5:45 PM

To: Halstead, Grant < Grant. Halstead@act.gov.au>

Subject: Approval has been Actioned: Northside Hospital Development Options Analysis:1



Dear Grant,

Your approval request has been actioned.

Payment: Northside Hospital Development Options Analysis:1

Contract: Northside Hospital Development Options Analysis

Sender: Lopa, Liz (send email)

Recipient: Halstead, Grant

Approval message:

Approval request date: 25/05/2020

Approval Status: Approved

Click Here to see the details of this approval request.

Powered by Open Windows

This email, and any attachments, may be confidential and also privileged. If you are not the intended recipient, please notify the sender and delete all copies of this transmission along with any attachments immediately. You should not copy or use it for any purpose, nor disclose its contents to any other person.

2

From:

Landon, Daniel (Health)

Sent:

Tuesday 26 May 2020 4:18 PM

To:

Subject:

RE: NHDOA RE: Calvary asset register

UNCLASSIFIED Sensitive

Hi

I've asked my colleague in ACT Health about this – I'll let you know asap.

Regards

Dan

From

Sent: Tuesday, 26 May 2020 1:19 PM

To: Landon Daniel (Health) < Daniel Landon @act gov aux

Cc

Subject: NHDOA RE: Calvary asset register

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Hi Daniel,

WRT the below email which contained the CNA, Precinct Deed and 2012 Master Plan, the assets section of the CNA refers to maintenance being completed in accordance with the Performance Plan. We don't appear to have received this document. Could you please either confirm we have received it, in which case confirm which document it is, or alternatively could we please receive a copy of the Performance Plan?

Thank you



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From: Landon, Daniel (Health) < Daniel.Landon@act.gov.au>

Sent: Friday, 1 May 2020 1:32 PM

To:

Subject: [EXTERNAL] FW: Calvary asset register

UNCLASSIFIED Sensitive



Sallyanne Pini (who was on the conference call yesterday) has compiled some documents, which I've attached (and pls note Sallyanne's request below re confidentiality about the contractual documents).

I'm not sure how many of the attached you already have (if any), however I'm sending to you just in case you haven't got them.

Kind regards

Dan

From: Pini, Sallyanne (Health) < Sallyanne.Pini@act.gov.au>

Sent: Thursday, 30 April 2020 1:12 PM

To: Landon, Daniel (Health) < Daniel. Landon@act.gov.au>

Cc: Stewart, Margaret (Health) < Margaret.Stewart@act.gov.au >; LHN Coord < LHNCoord@act.gov.au >

Subject: RE: Calvary asset register

UNCLASSIFIED Sensitive

Hey Dan

Apologies for the delay in getting back to you on this.

LCM/Calvary own the buildings so we don't hold any asset register records for the Bruce site that I am aware of or have been able to locate. The only asset records ACTHD would have (which I assume SID has) relate those that are Territory owned (i.e. the multi storey car park).

I have saved copies of the following documents here for you to pass onto AECOM: Q:\COMMON\Filedrop\LHN Commissioning (please move the whole folder over to your drive, or let me know once you've copied so I can delete). I will let SID decide if the last three are useful/relevant or not (you may already have them):

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- Bruce Health Care Precinct Deed (relevant extracts only)
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The only other more recent document I can think of would be the AECOM asset condition report from 2016 (but this was mostly focussed on Canberra Hospital) and AECOM would have this already.

As noted above, I've only included the sections of the contractual documents that we thought to be relevant. If there is anything listed in the contents that I've removed that AECOM think they need, please let me know. Additionally, the contractual documents are not widely available so it'd be appreciated if you can ensure they are stored/transmitted securely.

Thanks Sallyanne

Sallyanne Pini | Senior Director, Governance and Reporting

Ph: 02 6205 4689 | M: Email: saliyanne.pini@act.gov.au [LHNCoord@act.gov.au

Local Hospital Network Commissioning | Health System Planning and Evaluation | ACT Health Directorate Level 4, 6 Bowes Street Phillip ACT 2606

health.act.gov.au



From: Landon, Daniel (Health) < Daniel. Landon@act.gov.au>

Sent: Thursday, 16 April 2020 9:54 AM

To: Pini, Sallyanne (Health) <Sallyanne.Pini@act.gov.au>

Subject: Calvary asset register

UNCLASSIFIED

Hi Sallyanne

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But one thing that AECOM has not been able to get from Calvary is an asset register. Calvary have sent AECOM many documents to inform the asset management plan, but an asset register isn't among them, which AECOM suspects is because no such asset register exists.

Do you know if there is an asset register, possibly held for the purposes of the contract that the ACT Govt has with Calvary? If there is a register, could I get a copy?

Please give me a call if you'd like to discuss.

Kind regards

Dan

Daniel Landon

Phone Email: danief.landon@act.gov.au

Senior Director, Business Analysis, Strategic Infrastrcture Division | ACT Health Directorate health.act.gov.au



This email, and any attachments, may be confidential and also privileged. If you are not the intended recipient, please notify the sender and delete all copies of this transmission along with any attachments immediately. You should not copy or use it for any purpose, nor disclose its contents to any other person.

From:

Landon, Daniel (Health)

Sent:

Wednesday, 27 May 2020 8:57 AM

To:

Bladin, Caitlin (Health); Lopa, Liz (Health); Galton, Sarah (Health)

Subject:

RE: Northside hospital information needed by Aecom

UNCLASSIFIED

Hi all

has confirmed she still hasn't got the info.

Dan

From: Bladin, Caitlin (Health) < Caitlin.Bladin@act.gov.au>

Sent: Wednesday, 27 May 2020 8:50 AM

To: Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Galton, Sarah (Health) <Sarah.Galton@act.gov.au>

Cc: Landon, Daniel (Health) < Daniel. Landon@act.gov.au> Subject: RE: Northside hospital information needed by Aecom

UNCLASSIFIED

Hi Liz

I haven't heard — I think Dan spoke to

earlier in the week.

CB

From: Lopa, Liz (Health) < Liz.Lopa@act.gov.au>

Sent: Wednesday, 27 May 2020 8:49 AM

To: Bladin, Caitlin (Health) < Caitlin.Bladin@act.gov.au>; Galton, Sarah (Health) < Sarah.Galton@act.gov.au>

Cc: Landon, Daniel (Health) < Daniel.Landon@act.gov.au> Subject: RE: Northside hospital information needed by Aecom

UNCLASSIFIED

Hi All

Just catching up on emails - have we got this info for AECOM now?

Thanks

Liz

From: Bladin, Caitlin (Health) < Caitlin.Bladin@act.gov.au>

Sent: Thursday, 21 May 2020 10:17 AM

To: Galton, Sarah (Health) < Sarah. Galton@act.gov.au>

Cc: Lopa, Liz (Health) < Liz.Lopa@act.gov.au>; Landon, Daniel (Health) < Daniel.Landon@act.gov.au>

Subject: FW: Northside hospital information needed by Aecom

UNCLASSIFIED

Hi Sarah

Now that you're back on board I thought I would follow up on this request for review/input from AECOM.

They are seeking confirmation on the data for the base case; and both demand scenarios (being the base+ and the self-sufficiency models).

I'm not sure if this format is how you have the projections, currently but if is it easier to just provide the format you have to us, and we can input the data, happy to do that too.

Happy to have a chat

Sincerely

Caitlin Bladin
Senior Director|Strategic Planning

Phone 02 5124 9963 | Mobile | caitlin.bladin@act.gov.au

Strategic Infrastructure Division | ACT Health Directorate Level 4, 4 Bowes Street, Phillip | www.health.act.gov.au

Fron

Sent: Thursday, / May 2020 4:4/ PM

To: Galton, Sarah (Health) < Sarah. Galton@act.gov.au>

Cc: Landon, Daniel (Health) < Daniel. Landon@act.gov.au >; Burch, Brad (Health) < Brad Burch@act.gov.au >;

Bladin, Caitlin (Health) < Caitlin. Bladin@act.gov.au >

Subject: NHDOA - Service demand profiles for Schedule of Accommodation

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Sarah



If you have any queries on the attached please let me know, or contact

directly or

Renams

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601

PO Box 1942 Canberra City 2601 T +61 2 6100 0551 www.aecom.com

Please consider the environment before printing this email.

From: Galton, Sarah (Health)

Sent: Wednesday, 27 May 2020 10:00 AM **To:** Lopa, Liz (Health); Bladin, Caitlin (Health)

Cc: Landon, Daniel (Health)

Subject: RE: Northside hospital information needed by Aecom

Categories: Northside

UNCLASSIFIED

Good morning all

I am still catching up on everything clearing a large backlog of items and am almost at this one. I will have it back to you tomorrow.



It would be good to get together next week sometime and discuss work program moving forward in more detail including consultation and engagement and how that is managed between service and infrastructure planning activities.

Thanks Sarah

Sarah Galton | Senior Director, Health System Strategies and Program Support

Ph: (02) 5124 9877 | Email: sarah.galton@act.gov.au

Health System Planning and Evaluation, Health Systems, Policy and Research | ACT Health Directorate Level 3, 2-6 Bowes Street Phillip ACT 2606

health.act.gov.au



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Cc: Landon, Daniel (Health) < Daniel.Landon@act.gov.au>
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Cc: Lopa, Liz (Health) < Liz.Lopa@act.gov.au >; Landon, Daniel (Health) < Daniel.Landon@act.gov.au >

Subject: FW: Northside hospital information needed by Aecom

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Happy to have a chat

Sincerely

Caitlin Bladin
Senior Director | Strategic Plans

Phone 02 5124 9963 | Mobile caitlin.bladin@act.gov.au

Strategic Infrastructure Division | ACT Health Directorate Level 4, 4 Bowes Street, Phillip | www.health.act.gov.au

From

Sent: Thursday, 7 May 2020 4:47 PM

To: Galton, Sarah (Health) < Sarah. Galton@act.gov.au>

Co. Landon Daniel (Health) < Daniel Landon@act.gov.au >; Burch, Brad (Health) < Brad Burch@act.gov.au >

Bladin, Caitlin (Health) < Caitlin.Bladin@act.gov.au

Subject: NHDOA - Service demand profiles for Schedule of Accommodation

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Sarah



If you have any queries on the attached please let me know, or contac

Renards

AECOM

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Please consider the environment before printing this email.

From:

Bladin, Caitlin (Health)

Sent:

Wednesday, 27 May 2020 2:11 PM

To:

Landon, Daniel (Health)

Subject:

FW: NHDOA - Monthly Project Control Group Agenda 28/05/2020

Attachments:

60628807-NHDOA-PCG Agenda 20200528.pdf

UNCLASSIFIED

Can you send me the invite for tomorrow it's not in my diary.

Thanks,

CB

From

Sent: Wednesday, 27 May 2020 12:50 PM

To: Jarrad Nuss (Calvary)

Landon, Daniel (Health) < Daniel. Landon@act.gov.au>;

Pini, Sallyanne (Health) <Sallyanne.Pini@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; Denise

Holm (Calvary)

Co

Subject: NHDOA - Monthly Project Control Group Agenda 28/05/2020

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi All,

Please find attached the agenda for tomorrows Monthly Control Group Meeting. The main intent of the session is to run through the draft Condition Assessment Report (yet to be issued) and the draft Condition Assessment Register (issued on Wednesday 20/05/2020) and confirm the timing for the receipt of comments and the process for finalising the documents.

If you have any gueries on the attached or the above, please let me know.



AECOM

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AECOM Australia Ply Ltd Civic Quarter, Level 4 68 Northbourne Avenue GPO Box 1942 ACT 2601 Canberra ACT 2601 Australia www.aecom.com +61 2 6100 0551 tel

ABN 20 093 846 925

Agenda of Meeting

Nor	thside Hospital Development Options Analysis						
Subje	Project Control Group Meetin	Project Control Group Meeting Pag					
Venue	Virtual Teams Meeting	Time	е	2.30 pm			
Partic							
Apolo	gies			desire and the control of the contro	_		
File/R	ef No. 60628807	Date	2	28-May-2020	í		
Distrib	As above						
				4			
No	Item	Action		Date	-0.		
1.	Opening - introductions and agenda outline	2 234 787 F 1					
2.	Project Progress Overview Stage 1 Condition Assessment Stage 2 SAMP						
3.	Stage 1 Condition Assessment Presentation						
И	Actions Outstanding	4					

From:

Landon, Daniel (Health)

Sent:

Wednesday, 27 May 2020 4:10 PM

To:

Oliver, Stephanie (Health)

Subject:

RF: RFOUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL

Yep - I can do this. Leave it with me.

From: Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au>

Sent: Wednesday, 27 May 2020 4:05 PM

To: Landon, Daniel (Health) < Daniel. Landon@act.gov.au>

Cc: ACT Health StrategicInfrastructure < ACTHealth StrategicInfrastructure@act_gov_au>

Subject: FW: REQUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL



Thanks Steph

Stephanie Oliver (née McMullen) | Executive Officer

Ph: 02 5124 9961 | Email: Stephanie Oliver@act.gov.au

Strategic Infrastructure | ACT Health Directorate

Level 4, 4 Bowes Street Phillip ACT 2606

health.act.gov.au



From: Webster, Elizabeth (Health) < Elizabeth. Webster@act.gov.au>

Sent: Wednesday, 27 May 2020 3:59 PM

To: Oliver, Stephanie (Health) < Stephanie.Oliver@act.gov.au>

Cc: ACT Health, Clinical Leadership < Clinical Leadership@act.gov.au>

Subject: REQUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL

Hi Stephanie



Regards

Elizabeth Webster, Executive Officer

T: (02) 5124 9546 | N E: Elizabeth.Webster@act.gov.au
Office of Professional Leadership and Education | ACT Health Directorate
Level 3, 2-6 Bowes Street, Phillip | GPO Box 825 Canberra ACT 2601

W: www.health.act.gov.au



From:

Sent:

Thursday, 28 May 2020 8:03 AM

To: Cc: Pini, Sallyanne (Health)

- I I I

Landon, Daniel (Health)

Subject:

RE: NHDOA - Monthly Project Control Group Agenda 28/05/2020

Attachments:

NHDOA - Stage 1 Draft Condition Assessment Register

Follow Up Flag:

Follow up

Flag Status:

Completed

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Sallyanne,

Please find attached the draft issue of the Register. An updated register will be issued with the Draft Condition Assessment Report, the update has a range minor data quality improvements however no fundamental changes to the content.

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601 PO Box 1942 Canberra City 2601 T+61 2 6100 0551

www.aecom.com

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Read insights, share ideas on AECOM's Connected Cities blog.

From: Pini, Sallyanne (Health) <Sallyanne.Pini@act.gov.au>

Sept: Mednesday 27 May 2020 5:03 PM

To

Subject: [EXTERNAL] RE: NHDOA - Monthly Project Control Group Agenda 28/05/2020

UNCLASSIFIED For-Official-Use-Only



I don't believe I received the draft register issued 20 May. Can you please send through?

Thanks

Sallyanne

Sallyanne Pini | Senior Director, Governance and Reporting

Ph: 02 6205 4689 | N Email: sailyanne.pini@act.gov.au | LHNCoord@act.gov.au

Local Hospital Network Commissioning | Health System Planning and Evaluation | ACT Health Directorate Level 4, 6 Bowes Street Phillip ACT 2606

health.act.gov.au



From

Sent: Wednesday, 27 IV

To: Jarrad Nuss (Calvary ; Landon, Daniel (Health) < Daniel.Landon@act.gov.au >; Pini, Sallyanne (Health) Sallyanne Pini@act gov aux Bladin, Caitlin (Health) < Caitlin.Bladin@act.gov.au>; Denise

Holm (Calvary)

Subject: NHDOA - Ivionthly Project Control Group Agenda 28/05/2020

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2

From:

Landon, Daniel (Health)

Sent:

Thursday, 28 May 2020 1:31 PM

To: Subject: Pini, Sallyanne (Health) RE: Calvary asset register

UNCLASSIFIED Sensitive

Many thanks Sallyanne

From: Pini, Sallyanne (Health) <Sallyanne.Pini@act.gov.au>

Sent: Thursday, 28 May 2020 12:51 PM

To: Landon, Daniel (Health) < Daniel. Landon@act.gov.au>

Subject: RE: Calvary asset register

UNCLASSIFIED Sensitive

Hi Dan

I've included the relevant extract below from the 2019-20 Performance Agreement for information however it won't provide much detail.

At present, there is no there is no explicit R&M budget set for Calvary. Also, there is obviously no SAMP as of yet, and therefore no R&M program was provided to us for the current year.

Land, Buildings and Maintenance

The Performance Agreement includes funding provision for regular maintenance of the buildings and infrastructu acknowledged that, given the ageing state of the CPHB buildings and assets, Calvary will seek additional funding for main from ACTHD to enable it to deliver patient care in a safe environment. It is also acknowledged that any additional funding I may be subject to broader Government consideration and or budget processes.

ACTHD will provide a Strategic Asset Management Plan (SAMP) to Calvary. In conjunction, Calvary will develop an annual and Maintenance (R&M) program consistent with the SAMP, to bring to the next CNC for endorsement.

Thanks Sallyanne

Sallyanne Pini | Senior Director, Governance and Reporting

Ph: 02 6205 4689 | M Email: sallyanne.pini@act.gov.au | LHNCoord@act.gov.au

Local Hospital Network Commissioning | Health System Planning and Evaluation | ACT Health Directorate Level 4, 6 Bowes Street Phillip ACT 2606

health.act.gov.au



From: Landon, Daniel (Health) < Daniel. Landon@act.gov.au>

Sent: Tuesday, 26 May 2020 4:18 PM

To: Pini, Sallyanne (Health) <Sallyanne.Pini@act.gov.au>

Subject: RE: Calvary asset register

UNCLASSIFIED Sensitive

Hi Sallyanne

I sent from Aecom the documents in bullet points below, but Ama has since got back to me with the following:

WRT the below email which contained the CNA, Precinct Deed and 2012 Master Plan, the assets section of the CNA refers to maintenance being completed in accordance with the Performance Plan. We don't appear to have received this document. Could you please either confirm we have received it, in which case confirm which document it is, or alternatively could we please receive a copy of the Performance Plan?

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Ph: 02 6205 4689 | Market | Email: saliyanne.pini@act.gov.au | LHNCoord@act.gov.au

Local Hospital Network Commissioning | Health System Planning and Evaluation | ACT Health Directorate Level 4, 6 Bowes Street Phillip ACT 2606

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Kind regards

Dan

Daniel Landon

Phone: | Email: daniel.landon@act.gov.au

Senior Director, Business Analysis, Strategic Infrastrcture Division | ACT Health Directorate health.act.gov.au



From:

Landon, Daniel (Health)

Sent:

Thursday 28 May 2020 1:32 PM

To:

Subject:

rvv: Calvary asset register

UNCLASSIFIED Sensitive

Hi Ama

Pls see below. I'm happy to discuss if needed.

Cheers

Dan

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From:

Sent:

Friday, 29 May 2020 8:51 AM

To:

Jarrad Nuss (Calvary); Landon, Daniel (Health); Sallyanne (Health); Denise Holm (Calvary); Bladin, Caitlin (Health)

Pini,

Subject:

RE: NHDOA - Monthly Control Group

Attachments:

60628807-NHDOA-PCG Minutes 20200528.pdf; 20200528-60628807-

ConditionAssessmentSummary_B.pdf

Categories:

Northside

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi all.

Please see attached the minutes from yesterday's meeting and a copy of the presentation.

Regards,



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601 PO Box 1942 Canberra City 2601

T +61 2 6100 0551

www.aecom.com

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Read insights, share ideas on AECOM's Connected Cities blog.

-----Original Appointment-----

From

Sent: Thursday, 23 April 2020 2:20 PM

To Jarrad Nuss (Calvary); Landon, Daniel

Brad Burch

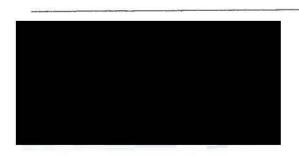
(brad.burch@act.gov.au); Pini, Sallyanne (Health)

Cc: Bladin, Caitlin (Health)

Subject: NHDOA - Monthly Control Group

When: Thursday, 28 May 2020 2:30 PM-3:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting





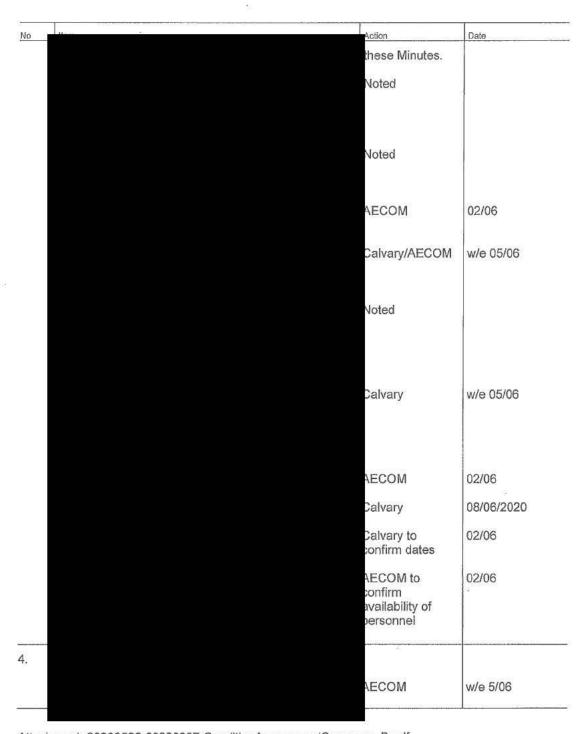
AECOM Australia Pty Ltd Civic Quarter, Level 4 68 Northbourne Avenue GPO Box 1942 ACT 2601 Canberra ACT 2601 Australia www.aecom.com +61 2 6100 0551 tel

ABN 20 093 846 925

Minutes of Meeting

Nort	hside Hospita	al Development Options Analysis					
Subject Venue Participants		Project Control Group Meeting	Page	1			
		Virtual Teams Meeting	Time	2.30 pm			
		Calvary / LCM - Jarrad Nuss, Denise Hol ACT Health —Daniel Landon Caitlin Blad AECOM -	lm lin_Sallvanne Pini				
Apolog	gles	<u> </u>					
File/R	ef No.	60628807	Date	28-May-2020			
Distribution		As above	s above				
No	Item		Action	Date			
1	Opening -	introductions and agenda outline					
2.	 Stage Since last site inspect 	ogress Overview 1 Condition Assessment month's meeting the team have completed tions and have since been getting the data set register and sorting through to develop a	Noted				
		he register was issued last Wednesday	Noted				
	A draft ver of the regis earlier.	sion of the report including an updated copy ster by COB Tuesday 02/06/2020, if not	Noted	\$			
	Stage	2 SAMP					
3.			Noted				
			Noted				
			Calvary	w/e 05/05			
			AECOM updated presentation provided with	w/e 29/05			





Attachment: 20200528-60628807-ConditionAssessmentSummary_B.pdf

From:

Landon, Daniel (Health)

Sent:

Friday, 29 May 2020 2:20 PM

To: Subject: Lopa, Liz (Health) FW: NHDOA

Attachments:

60628807-NHDOA-NOA-Sites_A.pdf

UNCLASSIFIED

Hi Liz

I'll send you an email that you can then forward to Peter O and Jacinta to set up the meeting.

Cheers

Dan

From

Sent: Wednesday, 27 May 2020 3:38 PM

To: Landon, Daniel (Health) < Daniel. Landon@act.gov.au>

Cc:

Bladin, Caitlin (Health)

<Caitlin.Bladin@act.gov.au>

Subject: NHDOA -

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,



Please let me know if you have any questions on the above or the attached.

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601 PO Box 1942 Canberra City 2601 T +61 2 6100 0551

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Read insights, share ideas on AECOM's Connected Cities blog.



Lowes, Shannon (Health)

From:

Oliver, Stephanie (Health) Friday, 29 May 2020 2:51 PM

Sent: To:

Landon, Daniel (Health)

Subject:

RE: REQUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL

Great, thanks. Will amend

Stephanie Oliver (née McMullen) | Executive Officer

Ph: 02 5124 9961 | Email: Stephanie.Oliver@act.gov.au Strategic Infrastructure | ACT Health Directorate Level 4, 4 Bowes Street Phillip ACT 2606

health.act.gov.au



From: Landon, Daniel (Health) < Daniel.Landon@act.gov.au>

Sent: Friday, 29 May 2020 2:46 PM

To: Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au>

Subject: RE: REOUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL



From: Oliver, Stephanie (Health) < Stephanie. Oliver@act.gov.au>

Sent: Friday, 29 May 2020 2:23 PM

To: Landon, Daniel (Health) < Daniel Landon@act.gov.au>

Subject: RF: REQUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL

Ph: 02 5124 9961 | Email: Stephanie.Oliver@act.gov.au Strategic Infrastructure | ACT Health Directorate Level 4, 4 Bowes Street Phillip ACT 2606 health.act.gov.au



From: Landon, Daniel (Health) < Daniel.Landon@act.gov.au>

Sent: Friday, 29 May 2020 2:09 PM

To: Oliver, Stephanie (Health) < Stephanie.Oliver@act.gov.au>

Cc: ACT Health StrategicInfrastructure < ACTHealth StrategicInfrastructure @act gov au>

Subject: RE: REQUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL

Hi

Here are some lines for Liz.

I'm happy to amend if needed.

Cheers

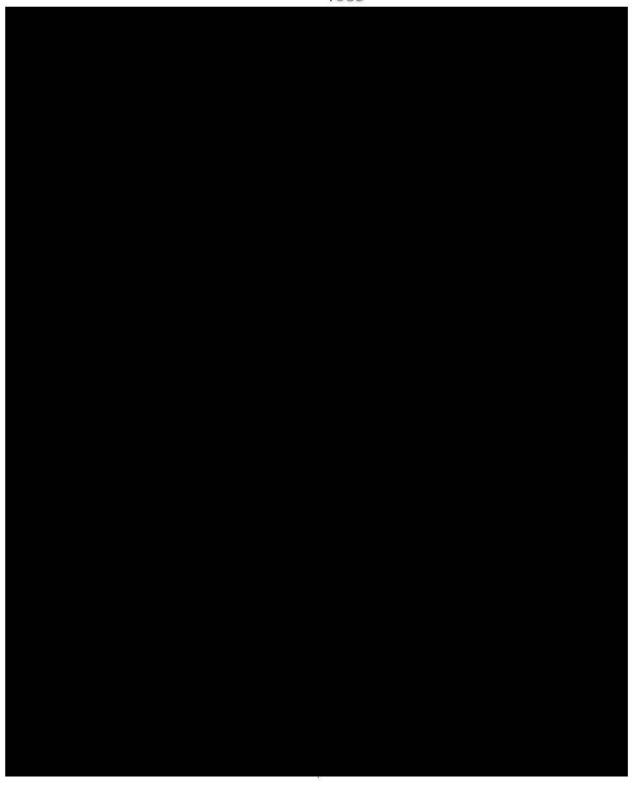
Dan

New Northside hospital:

- ACT Health, in conjunction with a consultant, is in the initial stages of developing options for a new northside hospital.
- The new hospital may be located on the existing Calvary hospital site, or a site elsewhere in Canberra's north.
- Work to identify sites is only just beginning, and no decision has been taken on possible sites.

It is timely we are meeting today, given work is starting on new locations.

It is timely we are meeting today, given work is starting on new locations.



From: Oliver, Stephanie (Health) < Stephanie.Oliver@act.gov.au>

Sent: Wednesday, 27 May 2020 4:05 PM

To: Landon, Daniel (Health) < Daniel. Landon@act.gov.au>

Cc: ACT Health StrategicInfrastructure < ACTHealth StrategicInfrastructure @act gov au>

Subject: EW: REQUEST FOR INDIT: MIN20/929 · Meeting - Minister for Health



Thanks Steph

Stephanie Oliver (née McMullen) | Executive Officer

Ph: 02 5124 9961 | Email: Stephanie, Oliver@act.gov.au

Strategic Infrastructure | ACT Health Directorate

Level 4, 4 Bowes Street Phillip ACT 2606

health.act.gov.au



From: Webster, Elizabeth (Health) < Elizabeth. Webster@act.gov.au >

Sent: Wednesday, 27 May 2020 3:59 PM

To: Oliver, Stephanie (Health) < Stephanie.Oliver@act.gov.au>

Cc: ACT Health, Clinical Leadership < Clinical Leadership@act.gov.au>

Subject: REQUEST FOR INPUT: MIN20/929: Meeting - Minister for Health

UNOFFICIAL

Hi Stephanie



Regards

Elizabeth Webster, Executive Officer

T: (02) 5124 9546 I M: E: Elizabeth.Webster@act.gov.au

Office of Professional Leadership and Education | ACT Health Directorate Level 3, 2-6 Bowes Street, Phillip | GPO Box 825 Canberra ACT 2601

W: www.health.act.gov.au



Lowes, Shannon (Health)

From:

Landon, Daniel (Health)

Sent:

Friday, 29 May 2020 3:24 PM

To:

Lopa, Liz (Health)

Cc:

Oliver, Stephanie (Health)

Subject:

Northside hospital

Attachments:

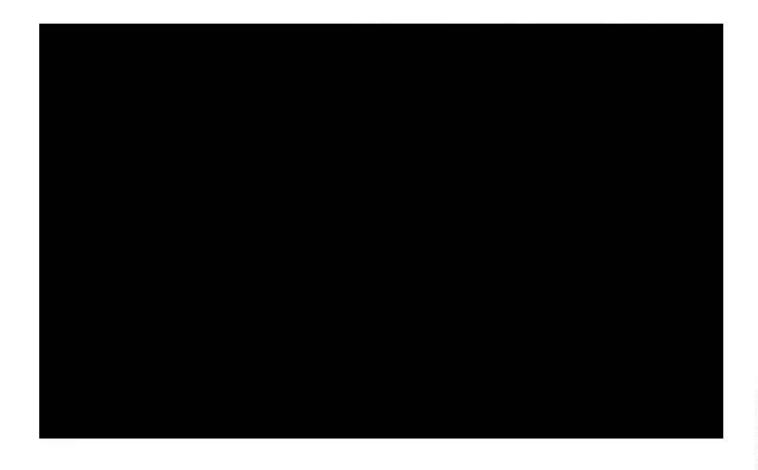
60628807-NHDOA-NOA-Sites_A.pdf

UNCLASSIFIED

Hi Liz

Here's some words to send to Peter O'Halloran and Jacinta George.

Dan



From:	Landon, Daniel (Health)	1985
Sent: To:	Friday 30 May 2020 3:33 PM	
Subject:	RE: NHDOA -	
	<u>.</u>	
	UNCLASSIFIED	
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Thanks again for this.		
Cheers		
Dan		
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From Sent: Wednesday, 27 May 20	020 2:29 DM	
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		Bladin, Caitlin (Health)
<caitlin.bladin@act.gov.au> Subject: NHDOA -</caitlin.bladin@act.gov.au>		
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Hi Daniel,		84
Please let me know if you ha	ve any questions on the above or the attached.	
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