

Dear [REDACTED]

### **DECISION ON YOUR ACCESS APPLICATION**

I refer to your application under section 30 of the *Freedom of Information Act 2016* (FOI Act), received by ACT Health Directorate (ACTHD) originally on Friday 12 May 2023 and rescoped on **Thursday 1 June 2023**.

This application requested access to:

*‘All documents that relay the advice, request, and/or decision to draft legislation that would nationalise Calvary Hospital in Belconnen.*

*The scope of this request is within the Northside Hospital Project Team.*

*The time period of the request is from 1 July 2022 until today.’*

Following consultation with you regarding the scope of your application, ACTHD regard the term “nationalising” could constitute the acquisition of the public hospital land and the transition of the operation of Calvary Public Bruce Hospital to the Territory. The application was processed on this basis.

I am an Information Officer appointed by the Director-General of ACT Health Directorate (ACTHD) under section 18 of the FOI Act to deal with access applications made under Part 5 of the Act. ACTHD was required to provide a decision on your access application by **Friday 04 August 2023**.

I have identified **113 documents** holding the information within scope of your access application. These are outlined in the schedule of documents included at [Attachment A](#) to this decision letter.

#### **Decisions on access**

I have decided to:

- grant full access to 13 documents;
- grant partial access to 82 documents; and
- refuse access to 18 documents.

My access decisions are detailed further in the following statement of reasons and the documents released to you are provided as [Attachment B](#) to this letter.

In reaching my access decision, I have taken the following into account:

- The FOI Act;
- The contents of the documents that fall within the scope of your request;
- The views of relevant third parties; and
- The *Human Rights Act 2004*.

### **Full Access**

I have decided to grant full access to 13 documents at references 26, 31-32, 72-73, 76-77, 80-81, 98, 103, 109 and 113.

### **Refuse Access**

I have decided to refuse access to 18 documents.

Documents at references 1, 5-7, 9, 11-13, 22-23, 25, 28 and 35 are wholly comprised of information classified as information subject to legal professional privilege information, and under Schedule 1.2, it is taken to be contrary to the public interest to release. Schedule 1.2 information that would be privileged from production or admission into evidence in a legal proceeding on the ground of legal professional privilege.

Documents at references 3 and 24 are wholly comprised of information classified as Cabinet information, and under Schedule 1.6 (1) Cabinet Information, it is taken to be contrary to the public interest to release. Schedule 1.6 (1)(d) the disclosure of which would reveal any deliberation of Cabinet (other than through the official publication of a Cabinet decision).

Document at reference 8 is wholly comprised of information classified as legal professional privilege information and cabinet information under Schedules 1.2 and 1.6. This document also contains information that would be contrary to the public interest in accordance with Schedule 2, 2.2 (a)(xiii) prejudice the competitive commercial activities of an agency. This document contains information that I consider, on balance, to be contrary to the public interest to disclose under the test set out in section 17 of the Act.

Document at reference 42 is wholly comprised of information classified as legal professional privilege information and cabinet information under Schedules 1.2 and 1.6.

Document at reference 43 is wholly comprised of information classified as legal professional privilege information and competitive commercial activities of an agency. This document contains information that I consider, on balance, to be contrary to the public interest to disclose under the test set out in section 17 of the Act.

As part of this process ACTHD has consulted third parties involved in the identified information and has received objections to the release of the documents. The objections and considerations provided by third parties have formed part of my deliberation.

### **Public Interest Factors Favouring Disclosure**

The following factors were considered relevant in favour of the disclosure of the documents:

- Schedule 2, 2.1 (a)(i) promote open discussion of public affairs and enhance the government's accountability;
- Schedule 2, 2.1 (a)(ii) contribute to positive and informed debate on important issues or matters of public interest;
- Schedule 2, 2.1 (a)(iv) ensure effective oversight of expenditure of public funds; and
- Schedule 2, 2.1 (a)(viii) reveal the reason for a government decision and any background or contextual information that informed the decision.

### **Public Interest Factors Favouring Non-Disclosure**

The following factors were considered relevant in favour of the non-disclosure of the documents:

- Schedule 2, 2.2 (a)(xiii) prejudice the competitive commercial activities of an agency.

### **Partial Access**

I have decided to grant partial access to 82 documents.

Documents at references 2, 4, 14-15, 18, 21, 27, 37, 39, 46-48, 55, 59-60, 63-66, 69 and 71 are partially comprised of information classified as Cabinet information, and under Schedule 1.6 (1) Cabinet Information, it is taken to be contrary to the public interest to release. Schedule 1.6 (1)(d) the disclosure of which would reveal any deliberation of Cabinet (other than through the official publication of a Cabinet decision). These documents are also partially comprised of personal information such as email addresses and phone numbers of non-government employees and mobile numbers of ACT-Government employees in accordance with Schedule 2, 2.2 (a)(ii) prejudice the protection of an individual's right to privacy or any other right under the *Human Rights Act 2004*.

Document at reference 10 is partially comprised of information classified as information subject to legal professional privilege information, and under Schedule 1.2, it is taken to be contrary to the public interest to release. Schedule 1.2 information that would be privileged from production or admission into evidence in a legal proceeding on the ground of legal professional privilege. This document is also partially comprised of cabinet information under Schedules 1.6, personal information under Schedule 2, 2.2 (a)(ii) privacy and information that would be contrary to the public interest in accordance with Schedule 2, 2.2 (a)(xiii) prejudice the competitive commercial activities of an agency.

Documents at references 16 and 19 are partially comprised of information classified as Cabinet information under Schedules 1.6, personal information under Schedule 2, 2.2 (a)(ii) privacy and also competitive commercial activities under Schedule 2, 2.2 (a)(xiii).

Document at reference 17 is partially comprised of information classified as legal professional privilege information and cabinet information under Schedules 1.2 and 1.6. This document also contains information that would be contrary to the public interest in accordance with Schedule 2, 2.2 (a)(xiii) commercial.

Document at reference 20 is partially comprised of information classified as Cabinet information under Schedules 1.6 and personal information under Schedule 2, 2.2 (a)(ii) privacy.

Documents at references 29-30, 33, 36, 38, 40-41, 44, 49, 51-53, 70, 74-75, 83, 86-87, 99-100, 104 and 110 are partially comprised of personal information under Schedule 2, 2.2 (a)(ii) privacy.

Documents at references 45, 54, 56-58, 61-62, 68, 90, 106-107 and 112 are partially comprised of information classified as legal professional privilege information and cabinet information under Schedules 1.2 and 1.6. These documents also contain information that would be contrary to the public interest in accordance with Schedule 2, 2.2 (a)(ii) privacy.

Documents at references 50, 67, 93 and 95-96 are partially comprised of information classified as legal professional privilege information under Schedules 1.2 and personal information under Schedule 2, 2.2 (a)(ii) privacy.

The above documents all contain partial information that I consider, on balance, to be contrary to the public interest to disclose under the test set out in section 17 of the Act.

Documents at references 34 and 94 are partially comprised of information classified as legal professional privilege information and cabinet information under Schedules 1.2.

Documents at references 78, 82, 84-85, 88-89, 91-92, 97, 101-102, 105, 108 and 111 are partially comprised of information classified as legal professional privilege information and cabinet information under Schedules 1.2 and 1.6.

Document at reference 79 is partially comprised of information classified as cabinet information under Schedules 1.6.

#### Public Interest Factors Favouring Disclosure

The following factors were considered relevant in favour of the disclosure of the documents:

- Schedule 2, 2.1 (a)(i) promote open discussion of public affairs and enhance the government's accountability;
- Schedule 2, 2.1 (a)(ii) contribute to positive and informed debate on important issues or matters of public interest;
- Schedule 2, 2.1 (a)(iv) ensure effective oversight of expenditure of public funds; and
- Schedule 2, 2.1 (a)(viii) reveal the reason for a government decision and any background or contextual information that informed the decision.

#### Public Interest Factors Favouring Non-Disclosure

The following factors were considered relevant in favour of the non-disclosure of the documents:

- Schedule 2, 2.2 (a)(ii) prejudice the protection of an individual's right to privacy or any other right under the *Human Rights Act 2004*; and
- Schedule 2, 2.2 (a)(xiii) prejudice the competitive commercial activities of an agency.

In undertaking the public interest test, on balance, I determine the information identified is contrary to the public interest and I have decided to not disclose this information. As specified against each document in the schedule, disclosure of this information would have the detrimental effect of reducing the competitive ability of non-government organisations as well as reasonable expectation to reduce the ability of Government to engage external contractors and/or prejudice the right to privacy of the individuals involved.

#### Charges

Processing charges are not applicable to this request.

#### Disclosure Log

Under section 28 of the FOI Act, ACTHD maintains an online record of access applications called a disclosure log. The scope of your access application, my decision and documents released to you will be published in the disclosure log not less than three days but not more than 10 days after the date of this decision. Your personal contact details will not be published.

<https://www.health.act.gov.au/about-our-health-system/freedom-information/disclosure-log>.

#### Ombudsman review

My decision on your access request is a reviewable decision as identified in Schedule 3 of the FOI Act. You have the right to seek Ombudsman review of this outcome under section 73 of the Act within 20 working days from the day that my decision is published in ACT Health's disclosure log, or a longer period allowed by the Ombudsman.

If you wish to request a review of my decision you may write to the Ombudsman at:

The ACT Ombudsman  
GPO Box 442  
CANBERRA ACT 2601  
Via email: [ACTFOI@ombudsman.gov.au](mailto:ACTFOI@ombudsman.gov.au)  
Website: [ombudsman.act.gov.au](http://ombudsman.act.gov.au)

ACT Civil and Administrative Tribunal (ACAT) review

Under section 84 of the Act, if a decision is made under section 82(1) on an Ombudsman review, you may apply to the ACAT for review of the Ombudsman decision. Further information may be obtained from the ACAT at:

ACT Civil and Administrative Tribunal  
Level 4, 1 Moore St  
GPO Box 370  
Canberra City ACT 2601  
Telephone: (02) 6207 1740  
<http://www.acat.act.gov.au/>

**Further assistance**

Should you have any queries in relation to your request, please do not hesitate to contact the FOI Coordinator on (02) 5124 9831 or email [HealthFOI@act.gov.au](mailto:HealthFOI@act.gov.au).

Yours sincerely



Liz Lopa  
**Deputy Director-General**  
Infrastructure and Engagement  
ACT Health Directorate

04 August 2023

## FREEDOM OF INFORMATION SCHEDULE OF DOCUMENTS

Please be aware that under the *Freedom of Information Act 2016*, some of the information provided to you will be released to the public through the ACT Government's Open Access Scheme. The Open Access release status column of the table below indicates what documents are intended for release online through open access.

Personal information or business affairs information will not be made available under this policy. If you think the content of your request would contain such information, please inform the contact officer immediately.

Information about what is published on open access is available online at: <http://www.health.act.gov.au/public-information/consumers/freedom-information>

APPLICANT NAME	WHAT ARE THE PARAMETERS OF THE REQUEST	FILE NUMBER
[REDACTED]	<i>I seek access to all documents that relay the advice, request, and/or decision to draft legislation that would nationalise Calvary Hospital in Belconnen. The scope of this request is within the Northside Hospital Project Team. The time period of the request is from 1 July 2022 until today.</i>	<b>ACTHDFOI22-23.50</b>

Ref Number	Page Number	Description	Date	Status Decision	Factor	Open Access release status
<b>DOCUMENTATION</b>						
1.	1 – 5	Brief – Northside Scenario	06 July 2022	Refuse Release	Schedule 1.2 Legal	NO
2.	6 – 56	GBC22/541 (CAB22/319) Cabinet Submission and attachments	18 August 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
3.	57 – 61	GBC22/428 (CAB22/496) Cabinet Submission and attachments	23 September 2022	Refuse Release	Schedule 1.6 Cabinet	NO
4.	62 – 105	GBC22/648 (CAB22/773) Cabinet Submission and attachments	28 November 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES

5.	106 – 107	Document – Next Steps Project	30 November 2022	Refuse Release	Schedule 1.2 Legal	NO
6.	108 – 144	Document – Project: Contractual Advice Discussion Draft	22 December 2022	Refuse Release	Schedule 1.2 Legal	NO
7.	145 – 182	Document – Project: Contractual Advice	15 February 2023	Refuse Release	Schedule 1.2 Legal	NO
8.	183 – 193	Document – Project: Advice on PWC	21 February 2023	Refuse Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(xiii) Commercial	NO
9.	194 – 217	Document – Project: Avenues for Challenge (Draft)	23 February 2023	Refuse Release	Schedule 1.2 Legal	NO
10.	218 – 456	GBC22/762 (CAB22/798) Cabinet Submission and attachments	07 March 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet, Schedule 2, 2.2 (a)(ii) Privacy and Schedule 2, 2.2 (a)(xiii) Commercial	YES
11.	457 – 463	Document – Risks and Timing of Calvary Challenges	24 March 2023	Refuse Release	Schedule 1.2 Legal	NO
12.	464 – 469	Document – Special Legislation – Comments and Queries	24 March 2023	Refuse Release	Schedule 1.2 Legal	NO
13.	470 – 477	Document – Practical Considerations for Transitional Matters	11 April 2023	Refuse Release	Schedule 1.2 Legal	NO
14.	478 – 479	Caveat Brief – Northside Briefing Note	18 April 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
15.	480 – 482	Caveat Brief – Northside Briefing Note	24 April 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
16.	483 – 486	Caveat Brief – Northside Briefing Note	01 May 2023	Partial Release	Schedule 1.6 Cabinet, Schedule 2,	YES

					2.2 (a)(ii) Privacy and Schedule 2, 2.2 (a)(xiii) Commercial	
17.	487 – 502	Meeting Papers – Northside Hospital Transition Project Steering Committee	02 May 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(xiii) Commercial	YES
18.	503 – 595	GBC23/157 (CAB23/364) Cabinet Submission and attachments	03 May 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
19.	596 – 723	GBC23/178 (CAB23/316) Cabinet Submission and attachments	03 May 2023	Partial Release	Schedule 1.6 Cabinet, Schedule 2, 2.2 (a)(ii) Privacy and Schedule 2, 2.2 (a)(xiii) Commercial	YES
20.	724 – 733	MIN23/415 Ministerial Brief and attachment	03 May 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
21.	734 – 737	Caveat Brief – Northside Briefing Note	05 May 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
<b>CORRESPONDENCE</b>						
22.	738	Meeting invite – Urgent legislation drafting request	01 July 2022	Refuse Release	Schedule 1.2 Legal	NO
23.	739 – 741	Email – FW: Project: Termination Clauses	01 July 2022	Refuse Release	Schedule 1.2 Legal	NO
24.	742 – 744	Email – RE: FOR ADVICE: Northside Legislation timing – GBC22-256 – 2022 Legislation Program – ACTHD Proposal	06 July 2022	Refuse Release	Schedule 1.6 Cabinet	NO



25.	745 – 749	Email and attachment – RE: Project – legal scenarios – legally privileged – 5 July 2022	06 July 2022	Refuse Release	Schedule 1.2 Legal	NO
26.	750 – 752	Email and attachment – Drafting instructions – Assembly Business Paper – GBC22/428 – CAB22/XXX – 2022 Legislation Program – ACTHD Proposal	06 July 2022	Full Release		YES
27.	753 – 755	Email – RE: Drafting instructions – Assembly Business Paper – GBC22/428 – CAB22/XXX – 2022 Legislation Program – ACTHD Proposal	06 July 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
28.	756 – 762	Email and attachment - RE: Project – legal scenarios – legally privileged – 5 July 2022	07 July 2022	Refuse Release	Schedule 1.2 Legal	NO
29.	763 – 765	Email - FW: URGENT REVISED: Drafting instructions – Assembly Business Paper – GBC22/428 – CAB22/XXX – 2022 Legislation Program – ACTHD Proposal	07 July 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
30.	766 – 769	Email – FOR EGM Clearance – Assembly Business Paper – GBC22/428 – CAB22/XXX – 2022 Legislation Program – ACTHD Proposal	07 July 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
31.	770 – 771	Email – NHP – Governance end of week report – 15 July 2022	15 July 2022	Full Release		YES
32.	772	Email – Update to legislation naming – Health Infrastructure Enabling Bill 2022'	18 July 2022	Full Release		YES
33.	773 – 777	Email and attachment – FW: Signed with Comment: GBC22-256 – 2022 Legislation Program – ACTHD Proposal	21 July 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
34.	778 – 779	Email – RE: Legislation/Assembly Business Papers	04 August 2022	Partial Release	Schedule 1.2 Legal	YES
35.	780 – 803	Email and attachments – Drafting instructions	04 August 2022	Refuse Release	Schedule 1.2 Legal	NO
36.	804	Email – Session for w/c 15 August	05 August 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES

37.	805 – 806	Email – RE: Urgent – next decision points for ERC presentation	17 August 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
38.	807	Email – Re: For EGM Review – Draft Minister letter to Martin Bowles	19 August 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
39.	808	Email – For review – Min brief – Removal of Health Infrastructure Bill 2022 from Spring Legislation Program	12 September 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
40.	809 – 810	Email – RE: SIGNED WITH COMMENT: GBC22/428: Seeking Removal From Legislation Program – CAB22/496 – Minister for Health – Health Infrastructure Enabling Bill 2022	25 September 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
41.	811 – 812	Email and attachment – FW: LETTER FROM CM: GBC22/428: Seeking Removal From Legislation Program – CAB22/496 – Minister for Health – Health Infrastructure Enabling Bill 2022	27 September 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
42.	813 – 814	Email – RE: Due 17.10.22 – Input for Ministers briefing – Special legislation summary page	17 October 2022	Refuse Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	NO
43.	815 – 834	Email and attachment – Project	19 October 2022	Refuse Release	Schedule 1.2 Legal and Schedule 2, 2.2 (a)(xiii) Commercial	NO
44.	835 – 836	Email – FW: FOR INFO: SIGNED: GBC22/578: Assembly Business – Minister for Health – Legislation proposals for 2023 Legislation Program	20 October 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
45.	837 – 846	Email and attachment – FW: SIGNED WITH COMMENT: MIN22/1461: Monthly Northside Hospital Update – 24 October 2022	07 November 2022	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES

46.	847	Email – Time to discuss Minister for Health comment re approach to special legislation *Attachment at reference 45	07 November 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
47.	848 – 849	Email – RE: Time to discuss Minister for Health comment re approach to special legislation	07 November 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
48.	850 – 854	Email and attachment – FW: FOR ACTION* Due 3pm Friday, 11 November – DG Briefing Note – ACTHD Briefing with Minister – Monday 14 November 2022	09 November 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
49.	855 – 857	Email – FW: GBC22/648: Cabinet Submission – Minister for Health – CAB22/XXX – Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing	11 November 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
50.	858 – 860	Email – FW: Actions from our catch up	14 November 2022	Partial Release	Schedule 1.2 Legal and Schedule 2, 2.2 (a)(ii) Privacy	YES
51.	861 – 863	Email – RE: for EGM Clearance: Full pack – GBC22/648 – CAB22/773 – Northside Hospital – ERC Update – Calvary response, greenfield options, legislation overview and timing – 6 Dec 2022	23 November 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
52.	864 – 869	Email and attachment – RE: For EGM clearance: ERC Presentation	24 November 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
53.	870 – 871	Email – RE: For EGM Clearance - URGENT RFA: GBC22/648: Discussion paper - Minister for Health - CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing	28 November 2022	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES

54.	872 – 873	Email – Legislation – Indicative timeline	28 November 2022	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
55.	874 – 875	Email – RE: Legislation – Indicative timeline	09 December 2022	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
56.	876 – 878	Email – Special Legislation – update from meeting with PCO on 9 December 2022	12 December 2022	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
57.	879 – 882	Email – RE: Update re Special Legislation – update from meeting with PCO on 9 December 2022	16 January 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
58.	883 – 885	Email – Update re Special Legislation – summary of meeting with PCO on 12 Jan 2023	16 January 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
59.	886 – 888	Email and attachment – Handover	20 January 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
60.	889	Email – Question – legislation and regulation process question	01 February 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
61.	890 – 891	Email – RE: Legislation – Indicative timeline	02 February 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES

62.	892 – 910	Email and attachment – RE: Update re Special Legislation – update from meeting with PCO on 9 December 2022	03 February 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
63.	911 – 917	Email and attachments – For review by 16 February 2023 – Northside Hospital Transition Advisory Group – minutes, actions and terms of reference	08 February 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
64.	918 – 919	Email – RE: Updated Lodgement brief – GBC22/762 – CAB22/798 – Northside next steps	03 March 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
65.	920 – 923	Email – RE: FOR URGENT EGM CLEARANCE (3 March) // Northside Hospital – Cab Sub for lodgement	03 March 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
66.	924 – 927	Email – Re: URGENT FOLLOW-UP// Urgent DG clearance (Due to MO today): GBC22/762: Cabinet – Submission – Minister for Health – CAB22/798 – Northside Hospital Project – commercial negotiation outcomes and next steps	03 March 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
67.	928	Email – Meeting request – special legislation timeline discussion	10 March 2023	Partial Release	Schedule 1.2 Legal and Schedule 2, 2.2 (a)(ii) Privacy	YES
68.	929 – 930	Email – Privileged and Confidential: Special legislation timeline discussion	16 March 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
69.	931 – 933	Email – RE: Transition	20 March 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES

70.	934	Email – For EGM Action: Human Rights Scrutiny – Health Infrastructure Enabling Bill	21 March 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
71.	935 – 937	Email and attachment – NH gov bus processes timelines – March-May 2023	24 March 2023	Partial Release	Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
72.	938	Email – Health Infrastructure Enabling Bill	29 March 2023	Full Release		YES
73.	939 – 941	Email – RE: Draft special legislation	30 March 2023	Full Release		YES
74.	942 – 944	Email – Re: Times for Minister with Legal Team	04 April 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
75.	945	Email – For advice and comment	04 April 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
76.	946 – 947	Email – RE: [J2022-748] Health Infrastructure Enabling Bill 2023 (D02)	11 April 2023	Full Release		YES
77.	948	Email – Update on progress of next draft	14 April 2023	Full Release		YES
78.	949 – 1014	Email and attachments - [J2022-748] Health Infrastructure Enabling Bill 2023 (D04)	14 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
79.	1015 – 1017	Email – RE: 20230316 – Draft Health Infrastructure Enabling Bill 2023-D01 (A41335012)	18 April 2023	Partial Release	Schedule 1.6 Cabinet	YES
80.	1018	Email – RE: DG comments on who the DG is	22 April 2023	Full Release		YES
81.	1019 – 1020	Email – CiC: RE: Bladin, Caitlin (Health) shared the folder “Assembly Business Paper” with you.	23 April 2023	Full Release		YES
82.	1021 – 1099	Email and attachments - [J2022-748] Health Infrastructure Enabling Bill 2023 (D05)	23 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
83.	1100 – 1101	Email – RE: Quick clarification	24 April 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES

84.	1102 – 1174	Email and attachments - [J2022-748] Health Infrastructure Enabling Bill 2023 (clean D05 bill and D03 Reg)	24 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
85.	1175 – 1178	Email and attachment – Responses to queries from DG and MO on D04 – Health Infrastructure Enabling Bill	24 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
86.	1179 – 1180	Email – RE: Policy Approval	24 April 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
87.	1181	Email – Legislation – Deadline for final documentation for 4 May Cabinet	27 April 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
88.	1182 – 1220	Email and attachment - [J2022-748] Health Infrastructure Enabling Bill 2023 (D06)	27 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
89.	1221 – 1299	Email and attachments - [J2022-748] Health Infrastructure Enabling Bill 2023	28 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
90.	1300 – 1380	Email and attachments – PCO responses to comments on D05 Bill and D03 Reg	29 April 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
91.	1381 - 1461	Email and attachments - [J2022-748] Health Infrastructure Enabling Regulation 2023 (D04)	30 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
92.	1462 – 1540	Email and attachments - [J2022-748] Health Infrastructure Enabling Bill 2023 (D08)	30 April 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
93.	1541 – 1545	Email – RE: [J2022-748] Health Infrastructure Enabling Regulation 2023 (D04) KWM property comments – 30 April 2023	01 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 2, 2.2 (a)(ii) Privacy	YES
94.	1546 – 1550	Email and attachment – Outstanding KWM comments 020523	02 May 2023	Partial Release	Schedule 1.2 Legal	YES

95.	1551 – 1552	Email – RE: Comments of Draft Northside Bill/Reg	02 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 2, 2.2 (a)(ii) Privacy	YES
96.	1553 – 1554	Email – RE: Outstanding KWM comments 020523	02 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 2, 2.2 (a)(ii) Privacy	YES
97.	1555 – 1709	Email and attachments - [J2022-748] Health Infrastructure Enabling Bill 2023	02 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
98.	1710 – 1711	Email – RE: [J2022-748] Health Infrastructure Enabling Bill 2023	03 May 2023	Full Release		YES
99.	1712 – 1713	Email – RE: [J2022-748] Health Infrastructure Enabling Bill 2023	03 May 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
100.	1714	Email – Legislation Briefing from GSO for Minister for Health	03 May 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
101.	1715 – 1792	Email and attachments - [J2022-748] Cabinet version - Health Infrastructure Enabling Bill 2023 (D10)	04 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
102.	1793 – 1846	Email and attachments – Issue of Memorandum of Compatibility – Health Infrastructure Enabling Bill 2023-D10	04 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
103.	1847 – 1848	Email – RE: Issue of Memorandum of Compatibility – Health Infrastructure Enabling Bill 2023-D10	04 May 2023	Full Release		YES
104.	1849 – 1850	Email – RE: Next Steps – Health Infrastructure Enabling Bill	05 May 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
105.	1851 – 1894	Email and attachment - [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)	07 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
106.	1895 – 1897	Email – RE: FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)	08 May 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet	YES



					and Schedule 2, 2.2 (a)(ii) Privacy	
107.	1898 – 1901	Email – RE: FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)	08 May 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
108.	1902 - 1996	Email and attachments - [J2022-748] Health Infrastructure Enabling Bill 2023	08 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
109.	1997 – 2059	Email and attachments – Issue of Memorandum of Compatibility – Health Infrastructure Enabling Bill 2023-D13	09 May 2023	Full Release		YES
110.	2060 – 2063	Email – RE: FOR URGENT DDG CLEARANCE: [J2022-748] Health Infrastructure Enabling Regulation 2023 (D08)	09 May 2023	Partial Release	Schedule 2, 2.2 (a)(ii) Privacy	YES
111.	2064 – 2249	Email and attachments - [J2022-748] Presentation copy - Health Infrastructure Enabling Bill 2023 and Health Infrastructure Enabling Regulation 2023	09 May 2023	Partial Release	Schedule 1.2 Legal and Schedule 1.6 Cabinet	YES
112.	2250 – 2436	Email and attachment – Legislation and Regulation	09 May 2023	Partial Release	Schedule 1.2 Legal, Schedule 1.6 Cabinet and Schedule 2, 2.2 (a)(ii) Privacy	YES
113.	2437 – 2544	Email and attachments – FW: [J2022-748] Presentation copy - Health Infrastructure Enabling Bill 2023 and Health Infrastructure Enabling Regulation 2023	09 May 2023	Full Release		YES
<b>Total Number of Documents</b>						
<b>113</b>						











# Schedule 1.6

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ACT Health Directorate

CABINET-IN-CONFIDENCE

**To:** Minister for Health Tracking No.: GBC22/541

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**Date:** 31/08/2022

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**CC:** Rebecca Cross, Director-General, ACT Health

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**From:** Liz Lopa, Executive Group Manager, Infrastructure, Communication and Engagement Division, ACT Health

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**Subject:** Final lodgement of Submission for Cabinet - CAB22/319 – Northside Hospital project update and next steps

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**Critical Date:** 31/08/2022

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**Critical Reason:** The Cabinet submission is due for final lodgement to enable consideration at Cabinet on Tuesday, 6 September 2022.

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- DG .../.../...

**Recommendations**

That you:

1. Agree to lodge the final Cabinet submission at Attachment 1 submission for consideration at Cabinet on 6 September 2022; and

Agreed / Not Agreed / Please Discuss

2. Sign the submission at Attachment 1.

Signed / Not Signed / Please Discuss

Rachel Stephen-Smith MLA .....



29/22

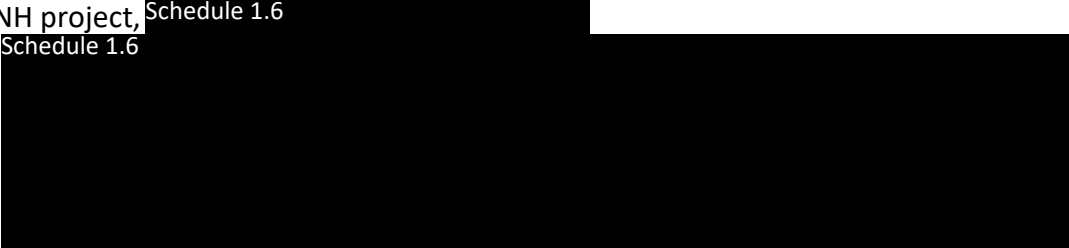
Minister's Office Feedback

## CABINET

### Background

1. This submission (CAB22/319) provides an update on the Northside Hospital (NH) project, including the outcomes of negotiations. This was discussed at ERC on 18 August 2022 and is now due for consideration at Cabinet on 6 September 2022.
2. You approved the submission for lodgement and consideration at ERC under GBC22/232.

### Issues

3. The submission at Attachment 1 seeks Government agreement to the next steps for the NH project, Schedule 1.6  
Schedule 1.6  

4. Following ERC consideration on 18 August, a letter to Mr Bowles (Attachment G) has been prepared to communicate the Government's position and next steps regarding Calvary's role in the Northside project. The submission recommendations highlight that the letter may be changed following Cabinet by negotiation between you and the Chief Minister.
5. Changes have been made to the submission and recommendations following ERC, in consultation with the Chief Minister's Office.
6. The Business Case for the continued planning, design and construction of a new hospital for the northside of Canberra will be prepared for consideration in the 2023-24 Budget.

### Financial Implications

7. This submission has no financial impact. However, the northside hospital will be a significant investment from the Territory and its health system in the ACT to provide a modern facility.
8. A Business Case will be developed based on the suitable site options and presented to Cabinet for consideration as part of the 2023-24 Budget Process.
9. The funding provided in 2021-22 Budget is funding the current work.

### Consultation

#### Internal

10. Health Service Planning and Evaluation is working with the project team on the health services planning, and have been briefed on this Submission.

## CABINET

Cross Directorate

11. ACTGSO and MPC are involved in the project and the development of the negotiation parameters.
12. Other Directorates have been involved in developing the master planning strategies including, MPC, EPSDD, TCCS, CMTEDD and JACS (including ESA).
13. ACT Treasury are assisting ACTHD with the development of valuation methodology to inform any compensation package.

External

14. This submission contains commercially sensitive information and has not been circulated externally. The submission will remain on restricted circulation ahead of the 6 September Cabinet meeting.

**Work Health and Safety**

15. Nil.

**Benefits/Sensitivities**

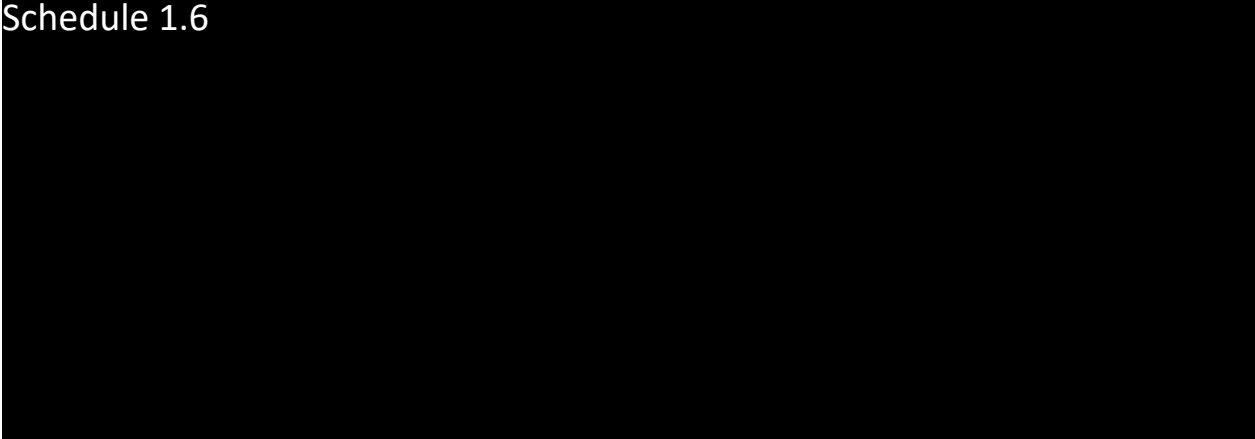
16. The development of a new NH will be of significant interest to the community, stakeholders and Calvary.
17. There will be sensitivities associated with the outcome negotiations and next steps, these have all been outlined in the submission for Government consideration.

**Communications, media and engagement implications**

18. A communications and engagement plan for the broader project has been developed and provided to your office.
19. Community engagement on a range of health planning and infrastructure projects, including the northside hospital commenced in August 2022.

Signatory Name:	Liz Lopa	Phone:	Schedule 2.2(a)(ii)
Action Officer:	Caitlin Bladin	Phone:	Schedule 2.2(a)(ii)

Schedule 1.6



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**ACT Health Directorate**

<b>To:</b>	Minister for Health	Tracking No.: GBC22/648
<b>From:</b>	Rebecca Cross, Director-General, ACT Health	
<b>Subject:</b>	Final lodgement of Discussion Paper for Expenditure Review Committee of Cabinet - CAB22/773 – Northside Hospital project update and next steps	
<b>Critical Date:</b>	28/11/2022	
<b>Critical Reason:</b>	The discussion paper is due for final lodgement to enable consideration at Expenditure Review Committee on Tuesday, 6 December 2022.	

**Recommendations**

That you sign the final discussion paper, at Attachment 1, for lodgement with Cabinet Office.

**Signed** / Not Signed / Please Discuss

Rachel Stephen-Smith MLA .....



4/12/22

**Minister's Office Feedback**

**Apologies for delayed sign-off. Discussion paper updated following receipt of this brief to reflect formal response from Mr Bowles received on 28/11.**

**Background**

1. The discussion paper (CAB22/773) provides an update to the Expenditure Review Committee of Cabinet (ERC) on the Northside Hospital (NH) project at the meeting scheduled for 6 December 2022.
2. The NH project was last discussed at ERC on 18 August 2022 and Cabinet on 6 September 2022 (CAB22/319 refers).

**Issues**

3. Following Cabinet consideration on 6 September 2022, a letter to Mr Bowles (Attachment 2) was sent to communicate the Government's position and next steps regarding Calvary's role in the Northside project.
4. You met with Mr Bowles on Monday, 21 November 2022 to discuss Calvary's response to the Government's position. A formal written response is yet to be received but is understood to be imminent.

**Schedule 1.6****Financial Implications**

8. This discussion paper has no financial impact. However, the northside hospital will be a significant investment from the Territory to provide a modern facility.
9. A Business Case will be developed based on the suitable site options and presented to Cabinet for consideration as part of the 2023-24 Budget Process.
10. The funding provided in 2021-22 Budget is funding the current work.

**Consultation**Internal

11. Not applicable.

Cross Directorate

12. ACT Government Solicitors' Office and Major Projects Canberra (MPC) are involved in the project and the development of the negotiation parameters.
13. Other Directorates have been involved in developing the master planning strategies and greenfield site identification processes including:



## CABINET

- MPC
  - Environment, Planning and Sustainable Development Directorate
  - Transport Canberra and City Services
  - Chief Minister, Treasury Economic Development Directorate
  - Justice and Community Safety Directorate (including ESA)
14. ACT Treasury is assisting the ACT Health Directorate with the development of a valuation methodology to inform any compensation package.

External

15. This discussion paper contains commercially sensitive information and has not been circulated externally. The discussion paper will remain on restricted circulation for briefing purposes only ahead of the 6 December 2022 ERC meeting.

**Work Health and Safety**

16. Nil.

**Benefits/Sensitivities**

17. The development of a new NH will be of significant interest to the community, stakeholders and Calvary.
18. There will be sensitivities associated with the outcome of negotiations and next steps. These have all been outlined in the discussion paper for ERC consideration.

**Communications, media and engagement implications**

19. A communications and engagement plan for the broader project has been developed and provided to your office.
20. Community engagement on a range of health planning and infrastructure projects, including the NH commenced in August 2022 and is due to be completed on 30 November 2022.

Signatory Name: Rebecca Cross, Director-General, ACT Health Phone: 6205 5335

Action Officer: Liz Lopa, EGM, Infrastructure, Communication and Engagement Division Phone: Schedule 2.2(a)(ii)

## CABINET

**Attachments**

<b>Attachment</b>	<b>Title</b>
Attachment 1	CAB22/773 – Discussion Paper – NH project update 6 December 2022
Attachment A	Wellbeing Impact Assessment
Attachment B	Open Access Assessment
Attachment 2	Letter to Martin Bowles – Northside Hospital

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ACT Health Directorate

CABINET-IN-CONFIDENCE

**To:** Minister for Health Tracking No.: GBC22/762

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**CC:** Rebecca Cross, Director-General

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**From:** Liz Lopa, Executive Group Manager, Infrastructure, Communication and Engagement Division

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**Subject:** Final Lodgement of CAB22/798 – Northside Hospital project – commercial negotiation outcomes and next steps

---

**Critical Date:** 07/03/2023

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**Critical Reason:** The cabinet submission is due for final lodgement on this date to enable consideration at Cabinet on 15 March 2023.

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Recommendations


That you:

1. Agree to lodge the Cabinet Submission at Attachment 1 for consideration at Cabinet on 15 March 2023; and

Agreed / Not Agreed / Please Discuss

2. Sign the Cabinet Submission at Attachment 1.

Signed / Not Signed / Please Discuss

Rachel Stephen-Smith MLA .....  ..... 7./3./23

Minister's Office Feedback  
Submission signed with minor edits. Please withhold Attachment H from lodgement at this time and discuss. The timelines presented are not what has been discussed. This will not be a standard Assembly process - the Government will need to make some specific decisions to provide certainty to all, particularly staff.

Schedule 1.6

**Background**

1. This Cabinet Submission follows the northside hospital project update to the Expenditure Review Committee (ERC) of Cabinet on 6 December 2022 (CAB22/773).
2. This submission was considered by ERC on 27 February 2023 and is scheduled for consideration by Cabinet on 15 March 2023.

**Issues**

3. Following Cabinet consideration on 6 September 2022, a letter to Mr Bowles (Attachment D) was sent to communicate the Government's position and next steps regarding Calvary's role in the northside hospital project.
4. You met with Mr Bowles on 21 November 2022 to discuss Calvary's response to the Government's position. A formal written response was received on 28 November 2022 (Attachment A). Calvary's response to the Territory's letter of offer was 'no'.  
The submission outlines the pathways open to Government at this point in the project.

## Schedule 1.6



## Schedule 1.6



### Financial Implications

13. This Cabinet submission does not explicitly seek funding, however the decisions taken from Cabinet are related to the Business Case being prepared for the 2023-24 Budget.

## Schedule 1.6



## CABINET

18. The northside hospital will be a significant investment from the Territory and its health system in the ACT to provide a modern facility. Capital cost estimates for all the infrastructure options are included in the Submission.
19. A business case will be developed based on the suitable site options and presented to Cabinet for consideration as part of the 2023-24 Budget Process.
20. The funding provided in 2021-22 Budget is funding the current work.
21. A transition team is proposed to be funded through the existing northside hospital project budget.

**Consultation**Internal

22. Not applicable.

Cross Directorate

23. ACTGSO and MPC are working closely with ACTHD on the project.
24. MPC, EPSDD, TCCS, CMTEDD and JACS (including ESA) are involved in the site, planning and design considerations associated with the Northside Hospital Project.
25. ACT Treasury are assisting ACTHD with the development of valuation methodology and compensation matrix to inform any compensation package.
26. ACTGSO, MPC, CMTEDD and CHS were consulted prior to ERC on the contents of the submission.

External

27. This Cabinet submission contains commercially sensitive information and has not been circulated externally. The submission remained on restricted circulation ahead of ERC on 27 February 2023.
28. ACTHD has a range of external advisors that have provided advice on the submission from a commercial and legal perspective.

**Work Health and Safety**

29. Nil.

**Benefits/Sensitivities**

30. The development of a new northside hospital will be of significant interest to the community, stakeholders, and Calvary.

## CABINET

31. There will be sensitivities associated with the outcome negotiations and next steps, these have all been outlined in the cabinet submission.

**Communications, media and engagement implications**

32. Media interest is not expected regarding this submission as it remains Cabinet-in-Confidence.

33. However, there is media and community interest in the site and operator of the new northside hospital so there will be future opportunities for announcements through the Budget process, pending approval of the business case.

34. A communications and engagement plan for the broader project has been developed and provided to your Office.

35. Community engagement on a range of health planning and infrastructure projects, including the northside hospital commenced in August 2022 and were completed on 30 November 2022.

36. Clinical engagement has occurred through executive user group meetings, and direct engagement with divisions where possible.

Signatory Name: Liz Lopa, Executive Group Manager, Infrastructure, Communication and Engagement Division      Phone: Schedule 2.2(a)(ii)

Action Officer: Caitlin Bladin      Phone: Schedule 2.2(a)(ii)

**Schedule 1.6**  


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**ACT**  
Government

**ACT Health**

**CAVEAT BRIEF**

SENSITIVE: CABINET

**To:** Rachel Stephen-Smith MLA, Minister for Health

**Through:** Rebecca Cross, Director-General  
Dave Peffer, CEO, CHS

**Subject:** Northside Briefing note

Northside infrastructure project

- The northside infrastructure business case has been provided to your office.
- Internal renders are being discussed with the architectural team to include in media announcements.

## Schedule 1.6

Contact Officer: Liz Lopa, Deputy Director-General  
Contact Number: Schedule 2.2(a)(ii)  
Date: 14 April 2023

**Noted/Please Discuss**

.....  
Rachel Stephen-Smith  
Minister for Health



**ACT Health****CAVEAT BRIEF**

SENSITIVE: CABINET

**To:** Rachel Stephen-Smith MLA, Minister for Health

**Through:** Rebecca Cross, Director-General  
Dave Peffer, CEO, CHS

**Subject:** Northside Briefing note

Northside Hospital Business Case

- The Northside Hospital Business Case will be before the ERC on 27 April. The two main decisions in the business case are location and funding.

## Schedule 1.6

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## Schedule 1.6



Contact Officer: Liz Lopa, Deputy Director-General  
Contact Number: Schedule 2.2(a)(ii)  
Date: 21 April 2023

**Noted/Please Discuss**

.....  
Rachel Stephen-Smith  
Minister for Health

SENSITIVE: CABINET

**To:** Rachel Stephen-Smith MLA, Minister for Health

**Through:** Rebecca Cross, Director-General  
Dave Pepper, CEO, CHS

**Subject:** Northside Briefing note

Northside Hospital Business Case

- The Northside Hospital Business Case was before Expenditure Review Committee (ERC) on 27 April.

**Schedule 1.6**

- Funding for two years of detailed planning and provisional allocation for construction of the new hospital was approved.
- ACT Health Directorate (ACTHD) will undertake further work to determine scope of the new northside hospital with consideration of the Canberra Hospital Master Plan projects. The scope will be brought back to Cabinet for decision prior to any detailed design.

**Schedule 1.6**

**Schedule 1.6**

Transition Business Case

- ERC endorsed the transition business case on 27 April 2023.

- As recommended by Treasury, expense funding of \$5 million will be absorbed by directorates as a cost pressure. The transition team will work closely with directorates to manage this cost pressure.
- On 14 April, you wrote to the Treasurer requesting a transfer funds from the Canberra Hospital Master Plan project to support the Transition Team. A letter from the A/g Treasurer to you providing formal notification of approval of a Treasurer's Advance of \$4 million was received 27 April. The letter requests that ACTHD continues to work with Treasury to identify excess capital funding that may be available to be offset Health cost pressures in 2022-23, including up to \$6.5 million allocated to the Canberra Hospital Master Plan but no longer required for that purpose. The transition team will work with ACTHD Strategic Finance and Treasury on this matter.

#### Assembly Business Paper (APB) and Legislation

- ERC endorsed the *Health Infrastructure Enabling Bill* and Regulations to be considered by Cabinet on 4 May.
- ACTHD is working across government and with GSO and PCO to provide you with final drafts of the Bill and Regulations by 2 May ahead of Cabinet.
- If further refinements to the Bill and supporting documentation are required, the Assembly Business Paper recommends these be settled between you and the Chief Minister.
- It is likely that amendments to the Regulations will be made between introduction and passage. Any amendments will be made in conjunction with your office.
- The Commercial and legal stream is working closely with GSO and EPSDD to better understand servicing of the land, including the existing easements and any possible subleases (i.e Telecommunications companies).
- A brief will be provided to you by 2 May to provide property and land related information and outline the process required for the surrendering and granting of a new lease to Calvary to operate its private facilities.

#### Service continuity

- The Service Continuity stream is progressing well – key leads have been appointed for each of the following workstreams:
  - Human Resources (payroll, employment, IR) – David Robertson
  - Engagement (staff, contractors and key stakeholders) – Tarryn Guinard
  - Operations – Susan Frieberg
  - Clinical Governance – Kath Wakefield
  - Finance – David Morgan
  - Digital – Luke Cartwright
- Significant planning focusing on process, risks and contingency has occurred in each of the streams. These are progressing through workshops to confirm with key stakeholders from CHS, ACTHD, CMTEDD, DDTs and others as required.

- The Engagement Team are well progressed with workflows, scripting, FAQs, data capture for the Hotline and have commenced booking a number of engagement events such as pop-ups, town halls and webex into diaries and venues ahead of notification to stakeholders.
- From next Monday this report will include a range of project dashboard reports which will demonstrate progress in each workstream and other key project metrics.

#### Project Governance

- PWC is providing some independent support to work streams as required.
- Project management governance is well underway. A Transition Operations Manual will be provided to you next week.
- The first meeting of the Transition Executive Steering Committee is scheduled for 3 May chaired by Kathy Leigh.
- The existing Transition Advisory Group is proposed to meet more frequently going forward on a fortnightly basis.

#### Other Northside issues

- Provisions of services at Clare Holland House needs to be considered alongside the introduction of the Bill. The Bill does not mention CHH but termination of the CNA will impact on CHH.
- Clare Holland House is not included in the CNA but is included in the Calvary Performance Plan managed by ACTHD.

### Schedule 2.2(a)(xiii)

- A brief about options pertaining to CHH has been prepared for your office.

#### Communications

- The Communications on a Page has been updated in line with your comments of 24 April 2023.
- A Workforce communication plan is being developed which reflects the different communications workforce may need from other community members or stakeholders.
- A timeline of meetings, briefings and announcements is being developed which will outline chronologically all of the key activities you, the Director-General ACTHD and Chief Executive Officer, CHS, will be undertaking in the week of 8 May 2023.
- As requested by your office, a final communications pack has been provided to you for your revisions.

ACTHD Workforce

- ACTHD People and Culture branch are supporting the transition team to identify staff affected by the cessation of the Calvary Network Agreement (CNA) within ACTHD, namely those responsible for governance and contract management of the CNA.
- Consultation with affected staff will be undertaken in accordance with the relevant enterprise agreement.
- The DG ACTHD has committed to meet with affected staff prior to public announcements, followed by communications to all ACTHD staff.

Contact Officer: Liz Lopa, Deputy Director-General

Contact Number: Schedule 2.2(a)(ii)

Date: 28 April 2023

**Noted/Please Discuss**

.....  
Rachel Stephen-Smith  
Minister for Health

# Northside Hospital Transition Project Steering Committee

## AGENDA

Tuesday, 2 May 2023

5.00 – 6.00pm

via WebEx

Meeting number: 2651 391 9701

Password: northside

	Speaker	Action
<b>1. Welcome, acknowledgement and apologies</b>	Chair	
<b>2. Minutes and actions</b>		
2.1 Nil		
2.2 Nil		
<b>3. For discussion/decision</b>		
3.1 Project timelines	DDGs	Noting
3.2 Project team structure	DDGs	Noting
3.3 Governance structure	Liz Lopa	Agreement
3.4 Decision-making framework	Liz Lopa	Agreement
3.5 Terms of reference	Liz Lopa	Agreement
<b>4. Future reporting</b>		
4.1 Tracking and reporting risk	Liz Lopa	Agreement
4.2 Financial reporting	Liz Lopa	Agreement
4.3 Topic-specific session (deep dives)	Liz Lopa	Agreement

Next meeting: Thursday, 11 May 2023  
4.00–5.00pm  
via Webex



## Northside Hospital Transition Project Steering Committee

# Meeting paper

**Agenda Item:** 3.3

**Topic:** Northside Hospital Transition Project – Governance Structure

**Meeting Date:** 2 May 2023

**Action Required:** Discussion and noting

**Presenter:** Liz Lopa, Deputy Director-General, ACT Health Directorate

### Purpose

To provide information to the Northside Hospital Transition Project Steering Committee (TPSC) about the governance structure for the Northside Hospital Transition Project.

### Background

The Northside Hospital Transition team was approved for establishment in March 2023 following Cabinet agreement. Over the 6 weeks since that agreement a team has been established with various work teams established across two streams – commercial/ legal and operational service continuity.

On 27 April 2023, a high-level governance structure for the Transition project was endorsed by the Expenditure Review Committee of Cabinet, with full Cabinet agreement expected on 4 May 2023.

### Issues

The Governance Structure for the transition project and membership of committees is at [Attachment A](#). The governance for the project is structured to reflect the separate streams of operational planning and commercial/legal work with the aim of establishing informed, clear and transparent decision-making on the project.

Cathie O'Neill, Deputy Director-General, Canberra Health Services (CHS) and most recently the Chief Operating Officer (COO) of the Canberra Hospital, is leading the operational planning for the transition of hospital services. These activities are the direct responsibility of the Chief Executive Officer (CEO) of CHS, Dave Pepper.

Liz Lopa, Deputy Director-General, ACT Health Directorate (ACTHD) (a/g) is responsible for all commercial and legal negotiations, as well as governance, project management and advice to Government. Liz Lopa will also remain responsible for the Northside Hospital Infrastructure Project and the Canberra Hospital Master Plan implementation. These activities are the direct responsibility of the DG of ACTHD, Rebecca Cross.

Two groups will be consulted in an advisory capacity:

- the Northside Hospital Transition Project Steering Committee (TPSC)
- the (cross-directorate) Northside Hospital Transition Advisory Group (TAG).

The terms of reference (ToR) for the TPSC is provided in agenda paper 3.5.

#### *Minister & Cabinet*

Cabinet and its subcommittees are responsible for setting policy for the ACT Government through collective, consensus-based decision-making. Cabinet meets regularly and operates under Westminster conventions. While Cabinet establishment sits outside this Governance Framework, Cabinet is the peak decision-making body for the Northside Hospital Project. Cabinet is the group accountable for the 'investment/funding' decisions of the Project. The Minister for Health carries portfolio responsibility for the Project. The Minister is briefed by the Director General ACTHD, CEO CHS and the DDG's of the Project.

#### *Northside Hospital Transition Project Steering Committee (TPSC)*

The draft ToR for the TPSC is provided as an attachment to agenda paper 3.5. The TPSC will provide senior executive oversight on all transition activities under both the service continuity and commercial streams.

#### *Leadership Control Group (LCG)*

The LCG provides leadership and decision-making across all transition activities, including project risks and issues raised by the commercial and service continuity workstreams. The LCG is the project sponsor group and is co-chaired by the Commercial and Service Continuity Leads.

#### *Transition Advisory Group (TAG)*

The draft ToR for the TAG is provided as an attachment to agenda paper 3.5. The TAG has been established since January 2023 and provides senior oversight and advice on:

- planning and preparation for the tabling of the Health Infrastructure Enabling Act;
- planning for the transition of services and employment from the Calvary Network Agreement (CNA) to CHS to commence on 3 July 2023 (pending successful passing of the legislation); and
- transition of services and employment at Calvary Public Hospital Bruce (CPHB) to Canberra Health Services (CHS).

#### *Clinical Advisory Group*

The Clinical Advisory Group will be established once transition has occurred on 3 July and will support the Transition Advisory Group and Leadership Control Group by providing advice on clinical matters. Clinical experts will be drawn upon as required during transition.

For discussion

*TPSC Commercial Negotiations Subcommittee*

## Schedule 2.2(a)(xiii)

**Consultation**

Members of the Northside Hospital Transition Team were consulted on the development of this paper.


**Recommendation**

That the Committee note the information in this paper and related attachments regarding governance for the Northside Hospital Transition Project.

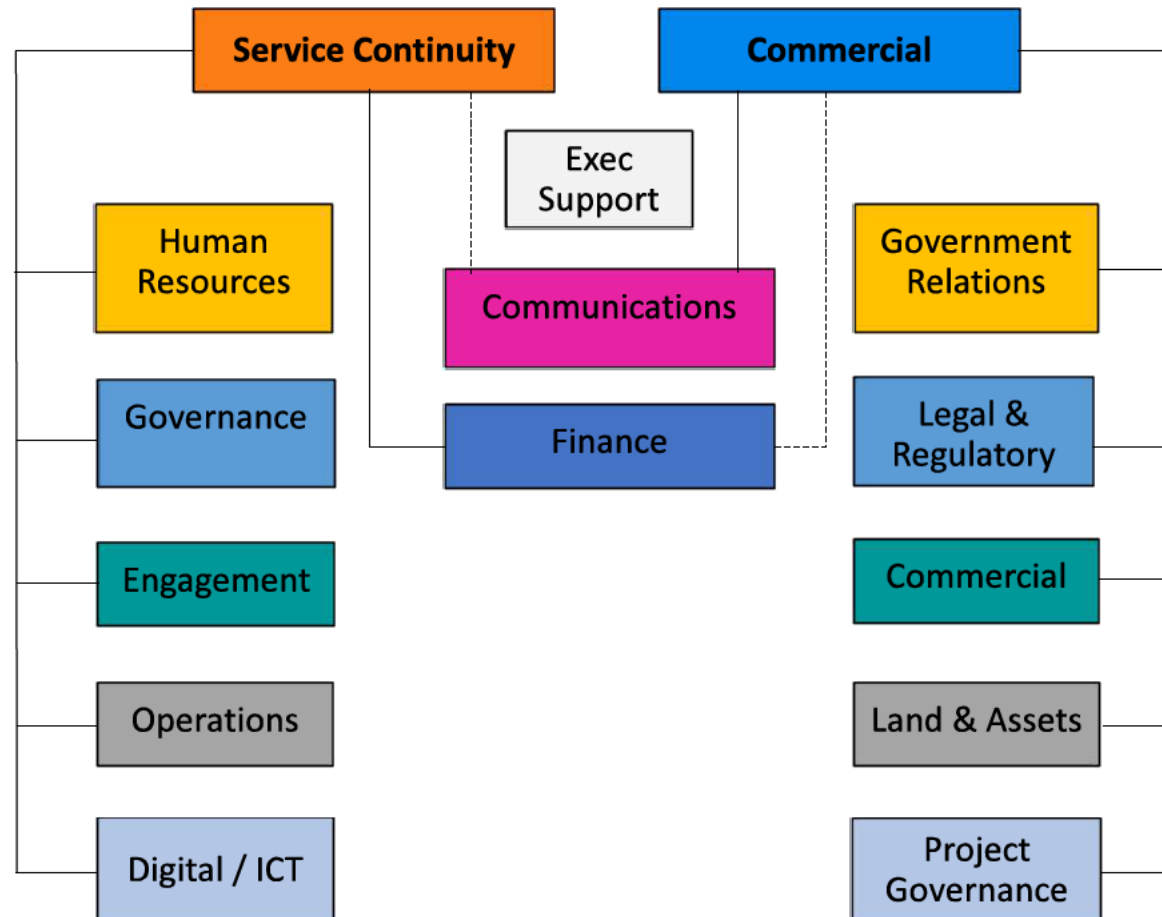
*Attachments*

Attachment A	Governance and accountability and team structure
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# Transition project governance structure

Accountable		Advisory	
<b>Minister for Health</b>			
<b>Leadership Control Group</b>			<b>Transition Project Steering Committee (TPSC)</b>
<b>DG ACTHD</b>	<b>CEO CHS</b>		<b>TPSC Subcommittees (as required)</b>
<b>DDG ACTHD</b>	<b>DDG CHS</b>		
<p>Commercial stream:</p> <ul style="list-style-type: none"> <li>▪ Legal</li> <li>▪ Negotiations</li> <li>▪ Project governance</li> <li>▪ External comms</li> <li>▪ Land and Assets                             <ul style="list-style-type: none"> <li>▪ Land title</li> <li>▪ Services</li> <li>▪ Large P&amp; E</li> </ul> </li> </ul>	<p>Operational stream:</p> <ul style="list-style-type: none"> <li>▪ Workforce engagement                             <ul style="list-style-type: none"> <li>○ Hotline</li> <li>○ Town Halls / Pop-Ups</li> </ul> </li> <li>▪ Human Resources                             <ul style="list-style-type: none"> <li>○ Payroll</li> <li>○ Employment contracts</li> <li>○ IR</li> <li>○ Time and attendance</li> </ul> </li> <li>▪ Internal comms</li> <li>▪ Clinical governance                             <ul style="list-style-type: none"> <li>○ Licensing</li> <li>○ Accreditations</li> <li>○ Pt Safety Standards</li> </ul> </li> <li>▪ Operations                             <ul style="list-style-type: none"> <li>○ Service continuity</li> <li>○ Emergency Mgt</li> <li>○ Facility Mgt</li> <li>○ Hotel Services</li> <li>○ Rostering</li> <li>○ Procurement, contracts &amp; supply</li> </ul> </li> <li>▪ Digital                             <ul style="list-style-type: none"> <li>○ Systems</li> <li>○ ICT Infrastructure</li> <li>○ Network</li> </ul> </li> <li>▪ Assets (MME &amp;FFE)</li> </ul>		<ul style="list-style-type: none"> <li>▪ Transition Advisory Group</li> <li>▪ Clinical Advisory Group</li> <li>▪ Associated project control groups and working groups</li> </ul>

# TRANSITION TEAM OVERVIEW



## Northside Hospital Transition Project Steering Committee

## Meeting paper

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**Agenda Item:** 3.5

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**Topic:** Terms of reference

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**Meeting Date:** Tuesday, 2 May 2023

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**Action Required:** Decision

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**Presenter:** Liz Lopa, Deputy Director-General, ACT Health Directorate

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### Purpose

To seek agreement to the Terms of Reference (TOR) for the Northside Hospital Transition Project Steering Committee (TPSC).

### Background

The establishment of the Northside Hospital TPSC was endorsed by the Expenditure Review Committee of Cabinet (ERC) on 27 April, with full Cabinet agreement expected on 4 May 2023.

### Issues

#### Membership of the TPSC

The membership of the TPSC is outlined in Attachment A to the governance paper (agenda item 3.3).

#### Terms of reference

The ToR for the TPSC is provided at Attachment A to this paper. It outlines the advisory and oversight responsibilities of the Committee. The TPSC will provide senior executive oversight and advice on all workstreams including:

- planning for transition of hospital services from Calvary to CHS on the Calvary Public Hospital Bruce campus (soon to be known as North Canberra Hospital);
- planning for the transition of Calvary employees to the Territory, including making sure workforce are paid in a timely manner, in line with their employment conditions;
- planning for the ICT transition of the northside hospital, including both infrastructure and applications;
- the introduction, passing and implementation of the Health Infrastructure Enabling Bill/Act;
- commercial negotiations with Calvary to determine just terms compensation; and
- any legal activities and challenges that arise in relation to the northside hospital transition project.

**Consultation**

The ToR was developed in consultation with the Chief Executive Officer (and Deputy Director-General), Canberra Health Services and the Director-General, ACT Health Directorate.

**Recommendations**

- That the Committee agree the ToR for the TPSC provided at Attachment A.

**Attachments**

Attachment A	Draft terms of reference – Northside Hospital Transition Project Steering Committee
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# Northside Hospital Transition Project Steering Committee

## Terms of reference

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<b>Role</b>	<p>The Northside Hospital Transition Project Steering Committee (TPSC) will provide senior executive oversight and advice on all workstreams including, but not limited to:</p> <ul style="list-style-type: none"><li>– the introduction, passing and implementation of the Health Infrastructure Enabling Bill/Act;</li><li>– transition of hospital services from Calvary Public Hospital Bruce to Canberra Health Services (to be known as North Canberra Hospital after acquisition);</li><li>– transition of Calvary Public Hospital Bruce employees to the Territory, consistent with the provisions in the <i>Public Sector Management Act</i> and the <i>Health Infrastructure Enabling Act</i>;</li><li>– commercial negotiations with Calvary to determine just terms compensation; and</li><li>– any legal activities and challenges that arise in relation to the northside hospital transition project.</li></ul>
<b>Functions</b>	<p>The TPSC's role is to provide senior executive oversight and advice to ensure the successful Northside Hospital Transition through the Leadership Control Group. This will include ensuring project governance, project planning, risk planning and business continuity planning is robust and comprehensive, and covers:</p> <ul style="list-style-type: none"><li>– continuity and delivery of services to patients and the community;</li><li>– transition considerations including:<ul style="list-style-type: none"><li>○ legal issues,</li><li>○ workforce – support, employee transfer, liabilities, industrial relations, payroll, and work health and safety,</li><li>○ asset transfer and ownership (buildings, equipment),</li><li>○ commercial transfer (contracts, financial records),</li><li>○ service capacity,</li><li>○ privacy issues,</li><li>○ ICT,</li><li>○ security and access, and</li><li>○ communication and engagement;</li></ul></li><li>– resourcing; and</li><li>– negotiations with Calvary, including compensation and compliance with the legislative requirements for transition.</li></ul> <p>The Northside Hospital Transition Project accountability and governance chart is provided below.</p>

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# Northside Hospital Transition Project Steering Committee

## Transition project governance structure

Accountable		Advisory
<b>Minister for Health</b>		
<b>Leadership Control Group</b>		<b>Transition Project Steering Committee (TPSC)</b>
DG ACTHD	CEO CHS	
DDG ACTHD	DDG CHS	
Commercial stream: <ul style="list-style-type: none"> <li>▪ Legal</li> <li>▪ Negotiations</li> <li>▪ Project governance</li> <li>▪ External comms</li> <li>▪ Land and Assets <ul style="list-style-type: none"> <li>▪ Land title</li> <li>▪ Services</li> <li>▪ Large P&amp;E</li> </ul> </li> </ul>	Operational stream: <ul style="list-style-type: none"> <li>▪ Workforce engagement <ul style="list-style-type: none"> <li>○ Hotline</li> <li>○ Town Halls / Pop-Ups</li> </ul> </li> <li>▪ Human Resources <ul style="list-style-type: none"> <li>○ Payroll</li> <li>○ Employment contracts</li> <li>○ IR</li> <li>○ Time and attendance</li> </ul> </li> <li>▪ Internal comms</li> <li>▪ Clinical governance <ul style="list-style-type: none"> <li>○ Licensing</li> <li>○ Accreditations</li> <li>○ Pt Safety Standards</li> </ul> </li> <li>▪ Operations <ul style="list-style-type: none"> <li>○ Service continuity</li> <li>○ Emergency Mgt</li> <li>○ Facility Mgt</li> <li>○ Hotel Services</li> <li>○ Rostering</li> <li>○ Procurement, contracts &amp; supply</li> </ul> </li> <li>▪ Digital <ul style="list-style-type: none"> <li>○ Systems</li> <li>○ ICT Infrastructure</li> <li>○ Network</li> </ul> </li> <li>▪ Assets (MIME &amp; FFE)</li> </ul>	

- Membership**
- Director-General, ACT Health Directorate (Chair)
  - Chief Executive Officer, Canberra Health Services
  - Head of Service
  - Under Treasurer
  - Deputy Director-General, Infrastructure and Engagement, ACT Health Directorate
  - Deputy Director-General, Service Continuity, Canberra Health Services

**Values and behaviours** Participation and engagement in all ACTHD Governance Committees will reflect the ACTPS values and signature behaviours of:

- *Respect* – genuine engagement that values the contributions of others;
- *Integrity* – accountable, transparent, decision-making;
- *Collaboration* – information sharing and connecting within the organisation and with external partners; and
- *Innovation* – openness to change, new ideas and continuous improvement.

### Confidentiality

Given the commercially sensitive nature of contractual negotiations under way in the early planning for a new northside hospital, members will be required to maintain the strictest confidentiality. Requests to share meeting papers or materials relating to work of the TPSC must be made in writing to the Chair or Secretariat. All members and their staff accessing emails/papers will be required to sign confidentiality agreements.

- Quorum**
- Director-General, ACT Health Directorate

## Northside Hospital Transition Project Steering Committee

- 
- Chief Executive Officer, Canberra Health Services
  - Plus at least one of the Head of Service or Under Treasurer and one Deputy Director-General
- 

**Reporting** The TPSC will receive reports from its Subcommittees, the Leadership Control Group and Transition Advisory Group. Given the fast-paced nature of the Transition Project and the frequency of TPSC meetings, point in time reporting will be provided on current status, risks, etc.

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**Secretariat** Secretariat support will be provided by the Northside Hospital Transition Project team.

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**Agenda requests** Papers, proposed agenda items and presentations should be submitted to the Secretariat at least three (3) working days prior to the date of a scheduled meeting. Noting the rapidity of the project's progression, papers may be tabled at the meeting without notice. The Secretariat will distribute the agenda and meeting papers prior to the meeting.

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**Meeting frequency** The TPSC will meet weekly (or more regularly if required), with out of session papers circulated where urgent issues may arise.

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**ToR review frequency** Annually.

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**Approved**

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## Northside Hospital Transition Project Steering Committee

## Meeting paper

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**Agenda Item:** 4.1

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**Topic:** Tracking and reporting risk

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**Meeting Date:** 2 May 2023

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**Action Required:** Endorsement

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**Cleared by:** Liz Lopa, Deputy Director-General, Infrastructure and Engagement

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**Presenter:** Liz Lopa, Deputy Director-General, Infrastructure and Engagement

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### Purpose

To seek endorsement of the proposed approach to identifying, tracking and managing risks associated with the Northside Hospital Transition Project.

### Background

The establishment of the Northside Hospital Transition Project Steering Committee (TPSC) was endorsed by the Expenditure Review Committee of Cabinet on 27 April 2023, with full Cabinet agreement anticipated on 4 May 2023.

### Issues

Risk management objectives for the Northside Hospital Transition Project are to:

- maintain a clear structure for the identification, assessment, treatment, management and reporting of project risk;
- provide clear roles and responsibilities for managing risk;
- maintain comprehensive risk and issues registers for the proactive management of risk; and
- undertake iterative monitoring and review of project risk.

All risks will be explored and quantified by the relevant workstream before being tracked and reported on in a consistent manner using the project and work management platform, SmartSheet. Workstream leads are responsible for updating the SmartSheet register iteratively as the Northside Hospital Transition Project is undertaken.

The risk tolerance for the Northside Hospital Transition Project has been set at 'medium'. It is proposed that:

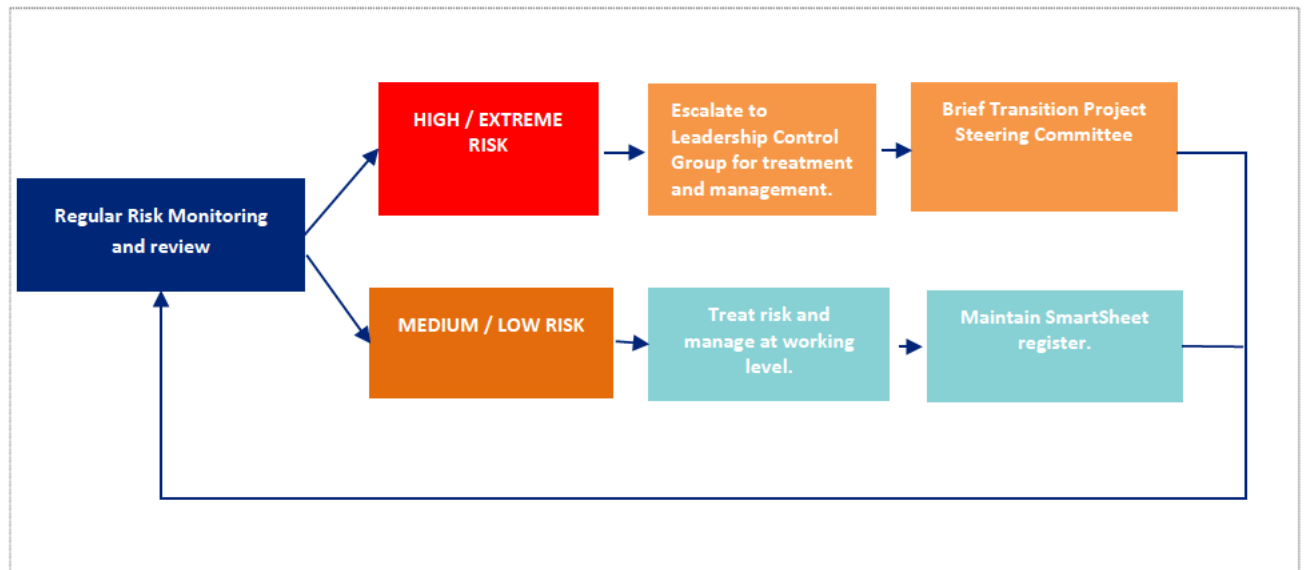
- any risk rated at medium or below be managed within project streams; and
- risks rated at 'high' or 'extreme' be escalated and overseen by the Northside Hospital Project Leadership Control Group (LCG).

## Northside Hospital Transition Project Steering Committee

Contingency plans will be developed for any high/extreme risks. These will be monitored and managed by the Project Management Office and workstream leads.

Table 1 provides the risk escalation and control workflow proposed for the Northside Hospital Transition Project.

**Table 1: Risk escalation and control – Northside Hospital Transition Project**



Risks rated at 'high' or 'extreme' will be escalated and directly overseen by the LCG. In addition, point in time progress reporting will be provided to both the LCG and TPSC on weekly basis.

### Recommendation

That the Committee endorse the proposed approach for tracking and reporting risks associated with the Northside Hospital Transition Project.

## Northside Hospital Transition Project Steering Committee

## Meeting paper

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**Agenda Item:** 4.2

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**Topic:** Financial reporting

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**Meeting Date:** Tuesday, 2 May 2023

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**Action Required:** Agreement

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**Presenter:** Liz Lopa, Deputy Director-General, ACTHD

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### Purpose

For members of the Northside Hospital Transition Project Steering Committee (TPSC) to agree the frequency of financial reporting against the Transition team budget.

### Background

The establishment of the Northside Hospital Transition project was agreed by Cabinet on 15 March 2023. Agreement was that a transition team be established utilising existing funds from the Northside Hospital Infrastructure Project budget (\$2 million), with a business case to be brought forward in the 2023-34 Budget round.

### Issues

#### 2022-23 budget and Treasurer's Advance

Upon establishment of the transition timeline – that legislation would be introduced in May 2023 and transition to CHS occur on 3 July 2023 – it was identified that funding in excess of \$2 million would be needed in the 2022-23 financial year to support transition functions including staffing and consultant support.

On 14 April 2023 the Minister for Health wrote to the Treasurer asking to transfer \$4 million in funds from the Canberra Hospital Master Plan project to the Northside Hospital Transition Project. On 21 April 2023 acting treasurer, Yvette Berry, wrote to the Minister agreeing to the extra \$4 million and identifying the preferred mechanism as a Treasurer's Advance (TA).

As a result of these decisions, the 2022-23 budget for the project is \$6 million.

### Schedule 1.6



## Schedule 1.6

The current and future funding sits within ACTHD's appropriation. An internal budget memo regarding expenditure of this appropriation is being developed by the transition team and ACTHD Finance Team.

### Financial reporting – recommendation

It is the project team's recommendation that reporting against the budget be provided to the TPSC monthly including, in particular, reporting of the staffing profile against the transition business case.

## Schedule 1.6

### **Consultation**

Consultation within the Northside Hospital Transition Team on the development of this paper.

### **Recommendation**

That the Committee agree to receive monthly finance reports on the project budget allocated to the Northside Hospital Transition Project.

# Northside Hospital Transition Project Steering Committee

## Meeting paper

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**Agenda Item:** 4.3

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**Topic:** Topic-specific session (deep dives)

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**Meeting Date:** Tuesday, 2 May 2023

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**Action Required:** Agreement

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**Presenter:** Liz Lopa, Deputy Director-General, ACTHD

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### Purpose

For members of the Transition Project Steering Committee (TPSC) to agree the topic-specific sessions (or 'deep dive') approach for future meetings.

### Background

The establishment of the Northside Hospital Transition project was agreed by Cabinet on 15 March 2023. The team has been established with specific workstreams and working teams. An outline of the team structure is included at agenda item 3.2 of this meeting.

### Issues

#### Meeting approach – 'deep dives'

The TPSC will meet weekly and as well as discussing and advising on key issues for the northside hospital transition, it is recommended that the TPSC conducts topic-specific sessions with workstream leads to gain a deeper understanding of the workstream project planning, including key dates and risks. These sessions could be informed by the project risk reporting and the top 10 risks.

It is recommended that the first deep dive session be conducted on 11 May and focus on the transition of workforce – in particular, the payment of wages to the Calvary workforce.

At each meeting the TPSC can agree the topic for focus at the next meeting.

### Recommendation

That the Committee agree that topic-specific sessions are held weekly for the TPSC to gain a deeper understanding of workstream areas and areas of key risk.

**ACT Health Directorate**

**To:** Minister for Health Tracking No.: GBC23/157

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**From:** Rebecca Cross, Director-General, ACT Health Directorate  
Dave Pepper, Chief Executive Officer, Canberra Health Services

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**Subject:** Final lodgement of Submission for Cabinet – CAB23/364 - Northside Hospital – transition of health services on Canberra’s northside

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**Critical Date:** 03/05/2023

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**Critical Reason:** The Cabinet submission is due for final lodgement to enable consideration at Cabinet on 4 May 2023

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**Recommendation**

That you:

1. Sign the final Cabinet submission at Attachment 1 for lodgement with Cabinet Office ahead of consideration Cabinet on 4 May 2023.

Signed / Not Signed / Please Discuss

Rachel Stephen-Smith MLA .....



3/5/23

Minister’s Office Feedback

**Background**


1. This submission (CAB23/364) provides advice to Cabinet regarding the timing of introduction of special legislation, timing of notification and transition of health services on Canberra’s northside to Canberra Health Services (CHS), as per decision 22/798/CAB of 15 March 2023.
2. This submission was endorsed by Expenditure Review Committee (ERC) on 27 April 2023 and is scheduled to be considered by Cabinet on 4 May 2023.




**Issues**

3. The submission at Attachment 1 seeks Government agreement to:

**Schedule 1.6**  


4. The submission also includes two draft letters to Mr Martin Bowles AM, CEO Calvary National – one providing a response to Calvary’s November letter where they rejected the Territory’s proposal regarding land and contract, and a second draft letter outlining a process for transition and related negotiations. The letters are designed to be given concurrently. 

**Schedule 1.2**  


 The Cabinet submission recommends that any changes to the letter(s) be agreed with the Chief Minister.

**Schedule 1.6**  
Categorising the Bill as not a significant Bill

6. On 15 March, Cabinet was asked to agree to the Health Infrastructure Enabling Bill being categorised as a significant Bill. Since that meeting, as the Bill has been developed, the project team has received advice that the Bill does not meet the requirements of a Significant Bill. Your Cabinet Meeting Brief asks you to seek agreement from Cabinet that the Bill not be categorised as a significant Bill. This is supported by the human rights scrutiny office in JACS.

### Transition project

7. The immediate priority for Government is the transition of operations at the Calvary Public Hospital Bruce (CPHB) to CHS. The most important consideration is continuity of quality services for patients at the hospital. This is closely related to workforce security and stability.
8. The transition project attempts to separate the land acquisition and contract termination from the delivery of public health services. The objective is that operational due diligence and preparation can focus on continuity of health services in the Territory.
9. The commercial stream of transition can be more focused on the litigious matters associated with the acquisition and termination of the contract, including negotiations over just terms compensation and any associated legal actions brought by Calvary.

## Schedule 1.6



### **Financial Implications**

14. Establishment of a transition team has been initially funded through the Northside Project, in line with agreement from Cabinet under 22/798. A Treasurer's Advance for an extra \$4 million for 2022-23 has been agreed.
15. A business case seeking funding for the transition project was endorsed by ERC on 27 April 2023.
16. Discussions with Treasury are ongoing regarding financial implications and accounting processes relating to the transition project and associated compensation matters.

**Consultation****Internal**

17. Not applicable.

**Cross Directorate**

18. ACTHD and CHS are working together on the planning and implementation of the transition plan and transfer of operations.

19. A Transition Advisory Group was established and is providing advice on the legal, commercial and operational elements of transition. Represented in this group are ACTHD; CHS; Government Solicitors Office and Chief Minister, Treasury and Economic Development Directorate.

**External**

20. The submission is informed by advice provided by the northside hospital project commercial and legal advisors.

**Work Health and Safety**

21. Nil.

**Benefits/Sensitivities**

22. The Transition of Services will be of significant interest to the community, stakeholders and Calvary.

23. There will be sensitivities associated and these have all been outlined in the submission for Government consideration.

**Communications, media and engagement implications**

24. A communications and engagement strategy has been developed and is included with this submission.

Signatory Name: Liz Lopa, DDG Infrastructure and Engagement      Phone:

Action Officer: Caitlin Bladin, Senior Director      Phone:

Schedule 2.2(a)(ii)

## Schedule 1.6

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**ACT Health Directorate**

**To:** Minister for Health Tracking No.: GBC23/178

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**CC:** Rebecca Cross, Director-General ACT Health

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Dave Pepper, Chief Executive Officer, Canberra Health Services

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**From:** Liz Lopa, Deputy Director-General, Infrastructure and Engagement

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**Subject:** CAB23/316 Assembly Business Paper – Health Infrastructure Enabling Bill 2023 – Agreement to Introduce

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**Critical Date:** 03/05/2023

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**Critical Reason:** This Assembly Business Paper is due to be lodged with Cabinet Office by this date ahead of Cabinet consideration on 4 May 2023.

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**Recommendation**

That you sign the Assembly Business Paper (ABP) at Attachment 1 for Cabinet consideration on 4 May 2023.

**Signed / Not Signed / Please Discuss**

Rachel Stephen-Smith MLA .....



3/5/23

Minister's Office Feedback

**Background**

1. On 31 May 2022 (CAB21/804), Cabinet agreed to commence negotiations with Calvary to develop a new northside hospital on the existing Bruce site and that the negotiations occur within the parameters set out in the Submission including introduction of a special legislation to terminate Calvary's Crown Lease over the

Calvary Public Hospital Bruce (CPHB) site (part Block 1 Section 1 Bruce) and Calvary Network Agreement – refer CAB21/804.

2. Exclusive negotiations with Calvary continued through to end July 2022 withing the parameter set out in the covering submission.
3. The aim of negotiations at this stage were to own the land on which a new hospital would be built and to establish a modern service agreement on a 25-year term ahead of the construction of the new hospital.

## Schedule 1.6



### Issues

6. The draft Bill ([Attachment A](#)) and Explanatory Statement ([Attachment D](#)) are scheduled for Cabinet consideration on 4 May 2023 ahead of introduction in the ACT Legislative Assembly during the 9-11 May sitting period.
7. The Bill will give effect to these decisions by enabling the Territory to acquire part of Block 1 Section 1 required for the delivery of the new public hospital and termination of the CNA. The acquisition of part of the crown lease and the termination of the CNA will be on just terms.
8. The purposes of the Bill are to:
  - a) enable the Territory to acquire the public hospital land for the construction of the new public hospital;
  - b) provide for the orderly transition of the operation of the public hospital to the Territory;
  - c) ensure continuity of services, and maintenance of service delivery standards, at the public hospital during the transition; and
  - d) ensure that Calvary is compensated for the acquisition on just terms.
9. The Bill has a subordinate regulation (draft provided at [Attachment B](#)). The regulation features greater details around access provisions, and the mechanisms to determine just terms for the acquisition. The separation of these items into Bill and regulation is designed to allow the regulation to be remade, if required (for example

## CABINET

in line with any negotiated outcome) without requiring the assembly to repass the law.

10. There are key elements of the Bill that are still being settled with ACT Government Solicitor Office (ACTGSO), Parliamentary Counsel's Office (PCO), external legal advisors, Canberra Health Services and other ACT Government directorates (including EPSDD for planning elements and CMTEDD for industrial relations and Public Sector Management Act implications).
11. If further refinements to the Bill and supporting documentation are required, the Assembly Business Paper recommends these be settled between you and the Chief Minister prior to introduction.
12. A presentation pack has been prepared and includes:
  - a) Draft Bill (draft at Attachment A) and Regulation (draft at Attachment B)
  - b) Explanatory Statement (provided at Attachment D); and
  - c) Tabling statement (provided at Attachment E).
13. The Parliamentary Counsel's Office (PCO) Memorandum and Human rights (HR) Memorandum of Compatibility will be provided for introduction, once the Bill is finalised.

### Financial Implications

14. This Bill will result in just terms compensation to Calvary **Schedule 2.2(a)(xiii)**

### Consultation

#### Internal

15. No internal consultation has occurred on the draft bill.

#### Cross Directorate

16. The ACT Health Directorate (ACTHD) worked closely with the ACT GSO and the PCO in developing the Bill. CMTEDD (including Treasury) and EPSDD have also been consulted on relevant provisions.

#### External

17. ACTHD has received advice on the structure and contents of the Bill from KWM, the legal advisory firm supporting the northside hospital project.

### Work Health and Safety

18. There are no work health and safety implications in relation to this brief.

### Benefits/Sensitivities

19. A new northside hospital will benefit the Canberra community by:

## CABINET

- a) Providing greater access to services on the northside of Canberra;
- b) Providing more public hospital services; and
- c) Providing fit for purpose facilities for patients, visitors and staff.

### Communications, media and engagement implications

20. Significant media and public interest are expected following introduction of the Bill and throughout the transition period. A dedicated communications and media team has been established to support the communication, stakeholder and media needs of the Project and as transition progresses and occurs.
21. A detailed Communications Strategy has been developed in consultation with your office and the Chief Minister's office. Ongoing fit for purpose communications will be developed in consultation with your office.
22. A communication plan on a page has been provided as part of the package for consideration by Cabinet – refer Attachment I.

Signatory Name: Liz Lopa, Deputy Director-General      Phone: Schedule 2.2(a)(ii)

Action Officer: Stephanie Oliver, Senior Director      Phone: MS Teams

### Attachments

Attachment	Title
Attachment 1	Assembly Business Paper – Health Infrastructure Enabling Bill 2023
Attachment A	Health Infrastructure Enabling Bill 2023 - Draft
Attachment B	Draft Regulation Instrument
Attachment C	Cabinet Decision Summary
Attachment D	Explanatory Statement
Attachment E	Tabling Statement
Attachment F	Placeholder - Parliamentary Counsel's Office (PCO) Memorandum
Attachment G	Placeholder - Human rights (HR) Memorandum of Compatibility
Attachment H	Wellbeing Impact Assessment
Attachment I	Communications on a Page (COAP)
Attachment J	Table of Comments



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**ACT Health Directorate**

<b>To:</b>	Minister for Health	<b>Tracking No.:</b> MIN23/XXX
<b>Cc:</b>	Rebecca Cross, Director-General	
<b>From:</b>	Liz Lopa, A/g Deputy Director-General Infrastructure and Engagement	
<b>Subject:</b>	Northside Hospital project update – Update on land acquisition process	
<b>Critical Date:</b>	03/05/2023	
<b>Critical Reason:</b>	To inform you about the land acquisition process ahead of the Health Infrastructure Enabling Bill 2023 being considered by Cabinet on 4 May 2023.	

**Recommendations**

That you:

1. Note the information in this brief.

**Noted** Please Discuss

Rachel Stephen-Smith MLA .....  3/5/23

Minister's Office Feedback

**Background**

- 1) The Government has made a policy commitment to deliver a new northside hospital and to begin construction by mid-decade. The Northside Hospital Business Case has recommended the new hospital be built on the existing Calvary Public Hospital Bruce campus at Block 1 Section 1 Bruce.

## CABINET

- 2) Ownership of the land on which the new public hospital is built, including room for expansion, is essential to the infrastructure project and future expansion of public hospital services on the Bruce campus.
- 3) Calvary was granted the Crown Lease for Bruce Block 1 Section 1 by the Commonwealth Government in 1971 at no cost. The ACT Government, through the Calvary Network Agreement (CNA) is in contract with Calvary for the provision of services at Calvary Public Hospital Bruce (CPHB) as the CNA is tied to the term of the Crown Lease, which expires in 2098.
- 4) On 4 May 2023, Cabinet will consider the draft Health Infrastructure Enabling Bill 2023 (CAB23/316) which, if passed, will allow for the ACT Government to progress with building a new public hospital on the northside of Canberra and transition to the delivery of public health services under a single provider to meet the growing and changing needs of the ACT community.

**Issues****Schedule 1.6**

## Schedule 1.6

- 10) In arriving at this option, a range of mechanisms were considered to provide the Territory surety of land for the public hospital, while allowing Calvary to maintain ownership of the land for its existing private facilities. The acquisition options analysis is provided at Attachment A.
- 11) The preferred option is an efficient and effective mechanism for the Territory to acquire the public hospital land, while ensuring that Calvary's lease over its private assets is retained. This option is the least complex of the models and so has fewer grounds for objection and challenge from Calvary.
- 12) The final make-up and boundaries of the land will be formalised through a survey process and a new Deposited Plan reflecting the new block boundaries will be registered with the Crown Lease. This will need to be undertaken and finalised prior to acquisition day.
- 13) A summary of the survey and registration process, provided by EPSDD, is provided below:
  - a. A surveyor is retained to prepare a survey plan. The survey is a precise depiction of the block boundaries, roads and services. In preparing the survey, the surveyor requires access to the land, and must liaise with relevant agencies to ensure the accurate identification and location of services and roads.
  - b. Once drafted, the survey is lodged with the Office of the Surveyor General for examination. Once the survey is approved, it is registered on title as a deposited plan. The deposited plan is the formal land identifier of the new blocks and will clearly identify the private precinct (including the surface carpark) to be retained by Calvary, and the public hospital land to be acquired by the Territory. Once the deposited plan has been registered, it cannot be varied without amendment to the Crown Lease.
  - c. Once the deposited plan is registered, the 'restated lease' (Calvary's private lease) can be registered against the relevant block (in practice this should happen at the same time as deposited plan registration).
  - d. The remaining block would be left as unleased Territory land pending a decision by Government to deal with the land (grant an Executive lease or a statutory licence, for example).
  - e. Easements can also then be registered on title (transfer and grant of easement).

- 14) Currently Schedule 1 to the Bill identifies the private precinct area as the land that will be retained by Calvary, ACTHD and GSO are working through ways of amending this plan to include the surface car park next to this land for inclusion in Calvary's lease in line with the intent of the Government.



### **Financial Implications**

- 15) Through the Health Infrastructure Enabling Bill 2023, the acquisition of the land and the termination of the CNA will be done on just terms. Negotiation of just terms will be subject of ongoing discussion with Treasury.

### **Consultation**

#### Internal

- 16) Nil.

#### Cross Directorate

- 17) The ACT Health Directorate (ACTHD) worked closely with the ACT GSO and the PCO in developing the Bill. CMTEDD (including Treasury) and EPSDD have also been consulted on relevant provisions.

#### External

- 18) ACTHD has received advice on the structure and contents of the Bill from KWM, the legal advisory firm supporting the northside hospital project.

### **Work Health and Safety**

- 19) Not applicable.

### **Benefits/Sensitivities**

- 20) The development of a new Northside Hospital will be of significant interest to the community, stakeholders and Calvary.
- 21) There will be sensitivities associated with the outcome of Calvary negotiations and next steps.

### **Communications, media and engagement implications**

- 22) Significant media and public interest are expected following introduction of the Bill and throughout the transition period. A dedicated communications and media team has been established to support the communication, stakeholder and media needs of the Project and as transition progresses and occurs.



## CABINET

23) A detailed Communications Strategy has been developed in consultation with your office and the Chief Minister's office. Ongoing fit for purpose communications will be developed in consultation with your office.

Signatory Name: Liz Lopa, A/g Deputy Director-  
General, Infrastructure and  
Engagement Phone: Schedule 2.2(a)(ii)

Action Officer: Stephanie Oliver, Senior Director -  
Policy, Northside Hospital Project Phone: MS Teams

**Attachments**

Attachment A	Acquisition Options and analysis
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SENSITIVE: CABINET

**To:** Rachel Stephen-Smith MLA, Minister for Health

**Through:** Rebecca Cross, Director-General  
Dave Peffer, CEO, CHS

**Subject:** Northside Hospital project - Briefing note

Northside Hospital Business Case

## Schedule 1.6

Transition Business Case

- ERC approved the Transition Business case on 27 April 2023.
- Financial reporting frameworks for the project budget are being established and will be overseen through the project governance committees.

Assembly Business Paper (APB) and Legislation

## Schedule 1.6

### Transition Hotline

- The Transition Hotline has been established and is on track for commencement from Wednesday 10 May, once public. It can be opened earlier if needed.
- Hotline workflows, scripting, FAQs and data capture processes have been agreed and will be tested for finalisation by COB Friday 5 May 2023.
- The schedule of engagement events has been finalised and booked from 11 May to 19 May 2023. Full details are included in the communications plans. These will be adjusted as a result of Cabinet feedback.
- Access Canberra has been engaged and fully briefed to manage community and patient enquiries.
- CHS Central Health Intake (CHI) are on standby to provide extra capacity for calls if we need to flex up. This will require a reduction in normal CHI services, however if this is required it is expected it will only be for a short time period during the first surge/peak.

### Employee Transition Payment

- For many employees at CPHB this will be a distressing and uncertain time. The time for individuals to manage the transition requirements is estimated to be around 3 hours including but not limited to:
  - Attending information sessions
  - Completing information to onboard
  - Discussing ongoing employment (if required)
  - Accessing new uniforms.
- As an act of good will, both for employees and for unions, it is recommended that a payment of \$120 per employee is paid by CHS in the first pay following acquisition to cover this requirement. \$120 has been predicated on 3 hours of an average salary of \$40 per hour. Based on an estimate of 2000 head count, this will amount to \$240,000. This amount will be funded through the transition business case funding contingency.
- It is proposed that the commitment for this payment be referenced in the regulations. The administrative arrangements to support the payment is currently being discussed with CMTEDD.

### Uniforms

- CHS will provide uniforms to all CPHB staff of the team working at CHPB.
- Staff will be able to continue to wear their current 'bottoms' as these have little to no branding.
- We will make it as easy as possible for staff to obtain tops through an account set up with approved uniform providers in Canberra with whom CHS already has an account, for staff to collect themselves in their chosen sizes etc. Uniforms will be made available as soon as possible in the transition.



- Whilst initial intentions was to have uniforms available on site at Calvary this has proven to be logistically difficult.
- Based on 3 tops per staff member and around 1500 staff requiring uniforms the total cost will be \$300,000 which will be covered by the Transition Team funding.

#### Project Governance

- Significant work has occurred across teams to develop detailed project management schedules for each work stream. Examples of these will be available at the briefing.
- An interim dashboard will also be available at the meeting.
- Project management governance is established.
- The first meeting of the Transition Steering Committee was held on 2 May 2023, with weekly meetings scheduled. This is the peak advisory committee for the project which includes the Head of Service and Under Treasurer.
- The existing Transition Advisory Group is proposed to meet more frequently going forward on a fortnightly basis.
- The Leadership Control Group has been meeting weekly since the beginning of April 2023 and is a key decision-making body for the project (reporting to you as the Minister for Health).

#### Other Northside issues

## Schedule 1.6

#### Communications

- Media materials have been produced and provided to your office. Changes will be made in line with comments received.
- Workforce and stakeholder communications are being reviewed by your advisors and will be with the Minister by COB Friday 5 May.
- A timeline of meetings, briefings and announcements has been developed which outlines chronologically all the key activities you, the Director-General ACTHD and Chief Executive Officer, CHS, will be undertaking in the week of 8 May 2023.
- As requested by your office, a final communications pack will be provided to the you by COB Friday 5 May.
- A small burst of paid advertising will launch on Friday, 12 May, to support the announcement. This activity is focused on the infrastructure announcement and utilises the 'Built for CBR' branding and hero tag lines. This work is being led by CMTEDD in collaboration with ACT Health.

Contact Officer: Liz Lopa, Deputy Director-General  
Contact Number: Schedule 2.2(a)(ii)  
Date: 28 April 2023

**Noted/Please Discuss**

.....  
Rachel Stephen-Smith  
Minister for Health



## Schedule 1.2

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## Schedule 1.2









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**From:** Warne, Hayley (Health) on behalf of GovernmentBusinessHealth  
**Sent:** Wednesday, 6 July 2022 12:44 PM  
**To:** ACT Health StrategicInfrastructure  
**Cc:** Lopa, Liz (Health); GovernmentBusinessHealth; Rad, Chadia (Health)  
**Subject:** Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal  
**Attachments:** Assembly Business Paper - CAB22 XXX - 2022 Legislation Program - ACTHD Proposal.tr5; Cabinet Number Request Form.docx

## CABINET

Good afternoon team,

2022 Legislation Program - ACTHD Proposal will be **scheduled for Cabinet on Wednesday, 28 September 2022.**

I have attached a Cabinet Number Request form. Please complete and provide to MAGS by **Wednesday, 13 July 2022.**

Please progress the Assembly Business Paper under TRIM container: **GBC22/428– Due to MAGS Friday, 9 September 2022.**

### Requirements

The pack should include:

- Covering Ministerial brief;
  1. Assembly Business Paper;
    - a. Ministerial Statement;
    - b. Open Access Release Decision Summary;
    - c. Wellbeing Statement;
    - d. Table of comments; and
- Any other relevant attachments.

Following is a checklist of considerations to be taken into account. This may be a useful resource for executives and drafting officer/s.

<b>Early consultation must be undertaken with: <u>the CLO is able to facilitate this consultation with an early draft copy of the Cabinet package cleared by your EBM</u></b>	Tick when complete
• your Chief Finance Officer	<input type="checkbox"/>
• Shaun Ryan, Finance and Budget Division, Treasury (cc Susan Cameron & Eileen McEntee)	<input type="checkbox"/>
• David James, Policy and Cabinet Division, CMTEDD	<input type="checkbox"/>
<i>If it is determined by Treasury that the Cabinet paper needs to be considered by the Expenditure Review Committee (ERC), please contact MAGS as soon as possible to schedule an appropriate ERC meeting date.</i>	

<b>Templates and FOI responsibilities:</b>	Tick when complete
• All Cabinet items are subject to Open Access requirements as described in section 23 of the <i>Freedom of Information Act 2016</i> . Please ensure an Open Access decision summary is prepared and provided for the Minister's agreement as part of the Cabinet package.	<input type="checkbox"/>



- All Cabinet papers should be drafted using fresh templates from the [Cabinet Resources Sharepoint site](#). Templates and the Open Access decision summary attachment should be sourced from this site. Templates saved on shared drives and personal drives are out of date and **should not be used**.

Please reach out if you have any concerns.

Kind regards,

**Hayley Warne | Cabinet Coordination Officer**

Email: [governmentbusinesshealth@act.gov.au](mailto:governmentbusinesshealth@act.gov.au)

**Ministerial and Government Services | Office of the Director-General | ACT Health Directorate**

Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)





## CABINET NUMBER REQUEST

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<b>Expected title</b>	Click or tap here to enter text.
<b>Descriptor &amp; purpose</b>	Click or tap here to enter text.
<b>Is there a timing imperative?</b>	Click or tap here to enter text.
<b>Is restricted circulation required?</b>	Click or tap here to enter text.
<b>Drafting/contact officer</b>	
Name:	Click or tap here to enter text.
Title:	Click or tap here to enter text.
Phone:	Click or tap here to enter text.
Email:	Click or tap here to enter text.
<b>Meeting type</b>	Choose an item.
<b>Paper type</b>	Choose an item.

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**Priority set by responsible Minister** [\[please refer to Cabinet Sharepoint for completing and submitting this form\]](#)

### Category 1

Papers *may not be rescheduled* without discussion between sponsoring minister's office and Chief Minister's office

- Budget
- Government priorities

### Category 2

Normal Cabinet business

- Government business
- Community engagement
- Cabinet business

### Category 3

Appointments, subcommittee papers and Cabinet business for noting only

- Cabinet business for noting
  - Subcommittee paper for noting
  - Appointments
- 

<b>Requested Cabinet date</b>	Click or tap to enter a date.
<b>Minister</b>	Choose an item.
<b>Ministerial title</b>	Choose an item.
<b>Responsible directorate</b>	Choose an item.
<b>Projected Assembly date (if applicable)</b>	Click or tap to enter a date.

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### Minister's office clearance by:

Adviser name:	Click or tap here to enter text.
Title:	Click or tap here to enter text.

**From:** West, Alice (Health) on behalf of ACT Health StrategicInfrastructure  
**Sent:** Wednesday, 6 July 2022 1:00 PM  
**To:** Rad, Chadia (Health); GovernmentBusinessHealth; ACT Health StrategicInfrastructure  
**Cc:** Lopa, Liz (Health)  
**Subject:** RE: Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

**CABINET**

Noted, thanks Hayley and Chadia

**Alice West | Director**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Strategic Infrastructure Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Rad, Chadia (Health) <Chadia.Rad@act.gov.au>  
**Sent:** Wednesday, 6 July 2022 12:50 PM  
**To:** GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>; ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Subject:** RE: Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

**Schedule 1.6**

Many thanks  
Chadia

**Chadia Rad | Senior Director, Ministerial and Government Services**

Mobile Schedule 2.2(a)(ii) Email: [Chadia.Rad@act.gov.au](mailto:Chadia.Rad@act.gov.au)

**Ministerial and Government Services, Office of the Director-General | ACT Health Directorate**

Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



**From:** Warne, Hayley (Health) <[Hayley.Warne@act.gov.au](mailto:Hayley.Warne@act.gov.au)> **On Behalf Of** GovernmentBusinessHealth  
**Sent:** Wednesday, 6 July 2022 12:44 PM  
**To:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>  
**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; Rad, Chadia (Health) <[Chadia.Rad@act.gov.au](mailto:Chadia.Rad@act.gov.au)>  
**Subject:** Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

## CABINET

Good afternoon team,

2022 Legislation Program - ACTHD Proposal will be **scheduled for Cabinet on Wednesday, 28 September 2022.**

I have attached a Cabinet Number Request form. Please complete and provide to MAGS by **Wednesday, 13 July 2022.**

Please progress the Assembly Business Paper under TRIM container: **GBC22/428– Due to MAGS Friday, 9 September 2022.**

### Requirements

The pack should include:

- Covering Ministerial brief;
  1. Assembly Business Paper;
    - a. Ministerial Statement;
    - b. Open Access Release Decision Summary;
    - c. Wellbeing Statement;
    - d. Table of comments; and
- Any other relevant attachments.

Following is a checklist of considerations to be taken into account. This may be a useful resource for executives and drafting officer/s.

<b>Early consultation must be undertaken with: <u>the CLO is able to facilitate this consultation with an early draft copy of the Cabinet package cleared by your EBM</u></b>	Tick when complete
• your Chief Finance Officer	<input type="checkbox"/>
• Shaun Ryan, Finance and Budget Division, Treasury (cc Susan Cameron & Eileen McEntee)	<input type="checkbox"/>
• David James, Policy and Cabinet Division, CMTEDD	<input type="checkbox"/>
<i>If it is determined by Treasury that the Cabinet paper needs to be considered by the Expenditure Review Committee (ERC), please contact MAGS as soon as possible to schedule an appropriate ERC meeting date.</i>	

<b>Templates and FOI responsibilities:</b>	Tick when complete
• All Cabinet items are subject to Open Access requirements as described in section 23 of the <i>Freedom of Information Act 2016</i> . Please ensure an Open Access decision summary is prepared and provided for the Minister's agreement as part of the Cabinet package.	<input type="checkbox"/>
• All Cabinet papers should be drafted using <u>fresh templates</u> from the <a href="#">Cabinet Resources Sharepoint site</a> . Templates and the Open Access decision summary attachment should be sourced from this site. Templates saved on shared drives and personal drives are out of date and <b>should not be used.</b>	<input type="checkbox"/>

Please reach out if you have any concerns.

Kind regards,

**Hayley Warne | Cabinet Coordination Officer**

Email: [governmentbusinesshealth@act.gov.au](mailto:governmentbusinesshealth@act.gov.au)

**Ministerial and Government Services | Office of the Director-General | ACT Health Directorate**

Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



## Schedule 1.2

## Schedule 1.2







## Schedule 1.2





**From:** West, Alice (Health) on behalf of ACT Health StrategicInfrastructure  
**Sent:** Thursday, 7 July 2022 1:40 PM  
**To:** Bladin, Caitlin (Health); ACT Health, Northside Hospital Project  
**Cc:** Lopa, Liz (Health); ACT Health StrategicInfrastructure  
**Subject:** FW: URGENT REVISED: Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

**Importance:** High

### CABINET

Hi Caitlin and Kim,  
 Please see below corrected drafting instructions for review and action pls.  
 Thanks,

Alice West | Director

Ph: (02) 5124 9284 | Mob: Schedule 2.2(a)(ii) | Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Strategic Infrastructure Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Gstrein, Kylie (Health) <Kylie.Gstrein@act.gov.au> **On Behalf Of** GovernmentBusinessHealth  
**Sent:** Thursday, 7 July 2022 1:22 PM  
**To:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Rad, Chadia (Health) <Chadia.Rad@act.gov.au>; GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>  
**Subject:** URGENT REVISED: Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal  
**Importance:** High

### CABINET

Good afternoon team

Please see the below **revised (in red)** drafting instructions for the Assembly Business Paper on 2022 Legislation Program - ACTHD Proposal (GBC22/428)

2022 Legislation Program - ACTHD Proposal will be **scheduled for Cabinet on Wednesday, 28 September 2022.**

I have attached a Cabinet Number Request form. Please complete and provide to MAGS by **Wednesday, 13 July 2022.**

Please progress the Assembly Business Paper under TRIM container: **GBC22/428– Due to MAGS Friday, 9 September 2022.**

#### **Requirements**

The pack should include:

- Covering Ministerial brief;

1. Assembly Business Paper;
  - A. Open Access Release Decision Summary;
  - B. Triple Bottom Line Assessment;
  - C. Draft Bill
  - D. Draft Explanatory Statement
  - E. A memorandum from PCO setting out whether the Bill gives effect to the policy approval (for Final Submission pack only)
  - F. A memorandum from JACS setting out whether the Bill is compatible with the Human Rights Act (for Final Submission pack only)
  - G. Communications and Engagement Plan (if required, please contact Media and Communications);
  - H. Table of comments; and
- Any other relevant attachments.

*In preparing a submission, drafting officers should assess whether the proposed Bill constitutes a 'significant Bill'. The team needs to refer to page 23 of the Cabinet Handbook and review requirements. The Attorney-General and Cabinet also have discretion to determine whether a bill is significant at policy approval stage or thereafter. Due to this, it is recommended that if a bill raises substantial human rights issues (even if the bill otherwise falls outside the scope of the significant bill criteria) JACS Human Rights Scrutiny Unit is consulted to assist in determining whether the bill should be classed as significant. This information needs to be addressed and outlined in the Cabinet Submission.*

*Following is a checklist of considerations to be taken into account – refer to highlighted item. This may be a useful resource for executives and drafting officer/s.*

<b>Early consultation must be undertaken with: <u>the CLO is able to facilitate this consultation with an early draft copy of the Cabinet package cleared by your EBM</u></b>	Tick when complete
• your Chief Finance Officer	<input type="checkbox"/>
• Shaun Ryan, Finance and Budget Division, Treasury (cc Susan Cameron & Eileen McEntee)	<input type="checkbox"/>
• David James, Policy and Cabinet Division, CMTEDD	<input type="checkbox"/>
<i>If it is determined by Treasury that the Cabinet paper needs to be considered by the Expenditure Review Committee (ERC), please contact MAGS as soon as possible to schedule an appropriate ERC meeting date.</i>	

<b>Does legislation need to be drafted? If so, early consultation should be undertaken with:</b>	Tick when complete
<b>Parliamentary Counsel's Office via <a href="mailto:mary.toohey@act.gov.au">mary.toohey@act.gov.au</a></b>	<input type="checkbox"/>
<b>JACS Human Rights Scrutiny team at <a href="mailto:JACSScrutinyTeam@act.gov.au">JACSScrutinyTeam@act.gov.au</a></b>	<input type="checkbox"/>
<b>JACS LPP Criminal Law team at <a href="mailto:JACSLPPCriminal@act.gov.au">JACSLPPCriminal@act.gov.au</a> (if the Bill covers any offences)</b>	<input type="checkbox"/>

<b>Templates and FOI responsibilities:</b>	Tick when complete
• All Cabinet items are subject to Open Access requirements as described in section 23 of the <i>Freedom of Information Act 2016</i> . Please ensure an Open Access decision summary is prepared and provided for the Minister's agreement as part of the Cabinet package.	<input type="checkbox"/>
• All Cabinet papers should be drafted using <u>fresh templates</u> from the <a href="#">Cabinet Resources Sharepoint site</a> . Templates and the Open Access decision summary attachment should be sourced from this site. Templates saved on shared drives and personal drives are out of date and <b>should not be used</b> .	<input type="checkbox"/>

Please reach out if you have any concerns.

Kind regards

---

**From:** Farrant, Gabriela (Health) on behalf of ACT Health StrategicInfrastructure  
**Sent:** Thursday, 7 July 2022 2:48 PM  
**To:** Lopa, Liz (Health)  
**Cc:** ACT Health StrategicInfrastructure  
**Subject:** FOR EGM Clearance - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

**CABINET**

Hi Liz

Please see here for your clearance: [Cabinet Number Request Form-NHP \(A35923407\)](#)

**Due 12/07**

Cheers

Gabi

**Gabriela Farrant | Division Coordination Officer**  
PH: 02 5124 9707 Email: [gabriela.farrant@act.gov.au](mailto:gabriela.farrant@act.gov.au)  
**Strategic Infrastructure Division | ACT Health Directorate**  
2-6 Bowes Street Phillip ACT 2606  
[health.act.gov.au](http://health.act.gov.au)



---

**From:** Wheeler, Kim (Health) <Kim.Wheeler@act.gov.au> **On Behalf Of** ACT Health, Northside Hospital Project  
**Sent:** Thursday, 7 July 2022 1:59 PM  
**To:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>  
**Subject:** FW: For action - Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

**CABINET**

Hi Alice

[Cabinet Number Request Form-NHP \(A35923407\)](#)

Please see below CNR completed ready for Liz's clearance.

Once cleared can you please send on to Mags and CC us in.

Thank you

Kim

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Sent:** Thursday, 7 July 2022 12:00 PM  
**To:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>

**Subject:** RE: For action - Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

CABINET

Thanks Kim

Good to go to Liz for clearance.

CB

---

**From:** Wheeler, Kim (Health) <[Kim.Wheeler@act.gov.au](mailto:Kim.Wheeler@act.gov.au)> **On Behalf Of** ACT Health, Northside Hospital Project  
**Sent:** Wednesday, 6 July 2022 2:51 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** FW: For action - Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal  
**Importance:** High

CABINET

Hi Caitlin

I'll work with Alice to ensure we have all the right templates. In the first instance I have completed the Cabinet number request form for your approval please:

If you are comfortable with it I'll progress to Liz and start collating the package.

Thanks  
Kim

---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)> **On Behalf Of** ACT Health StrategicInfrastructure  
**Sent:** Wednesday, 6 July 2022 12:52 PM  
**To:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>  
**Subject:** For action - Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

CABINET

Hi Kim,

Drafting instructions for the Northside legislation are below.

Can you please prepare the Cabinet number request form for Liz to clear before you go on leave? (noting the deadline to MAGs is 13 July).

As per the additional email from Chadia attached, the title should be 'Agreement to Introduce – Northside Hospital Enabling Bill 2022'. The TRIM container will be updated to reflect this.

Many thanks,

**Alice West | Director**

Ph: (02) 5124 9284 | Mob: Schedule 2.2(a)(ii) | Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Strategic Infrastructure Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



*I am not in the office on Tuesdays.*



**From:** Warne, Hayley (Health) <[Hayley.Warne@act.gov.au](mailto:Hayley.Warne@act.gov.au)> **On Behalf Of** GovernmentBusinessHealth

**Sent:** Wednesday, 6 July 2022 12:44 PM

**To:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>

**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; GovernmentBusinessHealth

<[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; Rad, Chadia (Health) <[Chadia.Rad@act.gov.au](mailto:Chadia.Rad@act.gov.au)>

**Subject:** Drafting instructions - Assembly Business Paper - GBC22/428 - CAB22/XXX - 2022 Legislation Program - ACTHD Proposal

## CABINET

Good afternoon team,

2022 Legislation Program - ACTHD Proposal will be **scheduled for Cabinet on Wednesday, 28 September 2022.**

I have attached a Cabinet Number Request form. Please complete and provide to MAGS by **Wednesday, 13 July 2022.**

Please progress the Assembly Business Paper under TRIM container: **GBC22/428– Due to MAGS Friday, 9 September 2022.**

### Requirements

The pack should include:

- Covering Ministerial brief;
  1. Assembly Business Paper;
    - a. Ministerial Statement;
    - b. Open Access Release Decision Summary;
    - c. Wellbeing Statement;
    - d. Table of comments; and
- Any other relevant attachments.

Following is a checklist of considerations to be taken into account. This may be a useful resource for executives and drafting officer/s.

<b>Early consultation must be undertaken with: <u>the CLO is able to facilitate this consultation with an early draft copy of the Cabinet package cleared by your EBM</u></b>	Tick when complete
• your Chief Finance Officer	<input type="checkbox"/>
• Shaun Ryan, Finance and Budget Division, Treasury (cc Susan Cameron & Eileen McEntee)	<input type="checkbox"/>
• David James, Policy and Cabinet Division, CMTEDD	<input type="checkbox"/>
<i>If it is determined by Treasury that the Cabinet paper needs to be considered by the Expenditure Review Committee (ERC), please contact MAGS as soon as possible to schedule an appropriate ERC meeting date.</i>	

<b>Templates and FOI responsibilities:</b>	Tick when complete
--	--------------------

<ul style="list-style-type: none"> <li>All Cabinet items are subject to Open Access requirements as described in section 23 of the <i>Freedom of Information Act 2016</i>. Please ensure an Open Access decision summary is prepared and provided for the Minister's agreement as part of the Cabinet package.</li> </ul>	□
<ul style="list-style-type: none"> <li>All Cabinet papers should be drafted using <u>fresh templates</u> from the <a href="#">Cabinet Resources Sharepoint site</a>. Templates and the Open Access decision summary attachment should be sourced from this site. Templates saved on shared drives and personal drives are out of date and <b>should not be used</b>.</li> </ul>	□

Please reach out if you have any concerns.

Kind regards,

**Hayley Warne | Cabinet Coordination Officer**

Email: [governmentbusinesshealth@act.gov.au](mailto:governmentbusinesshealth@act.gov.au)

**Ministerial and Government Services | Office of the Director-General | ACT Health Directorate**

Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



**From:** Wheeler, Kim (Health) on behalf of ACT Health, Northside Hospital Project  
**Sent:** Friday, 15 July 2022 5:13 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Mishra, Jyoti (Health); Wheeler, Kim (Health)  
**Subject:** NHP - Governance end of week report - 15 July 2022

**Follow Up Flag:** Flag for follow up  
**Flag Status:** Completed

OFFICIAL

Thanks Jyoti!

Hi Caitlin – updated report, week ending 15 July 2022

Items with you:

- [Cabinet Documents](#) – Due 27 July 2022
- brief and letter re: bypass request - Here is the Ministers brief and letter to Chief Minister - [NHP - exemption bypass and WIA \(fA12369261\)](#)
- Team meeting agenda next week – is there anything you want added outside the usual streams?

Key Meetings next 2 weeks:

- Calvary Negs – Mon 18/7 and Friday 22/07, meeting is cancelled. Only meeting on 20/7, Wednesday will go on via online.
- Wednesday, 20/7
  - o NHTA Weekly project meeting.
  - o NHTA Concept design Workshop (01). Agenda has been circulated by Jyoti.
- Thursday 21/7
  - o Northside Clinical services Planning steering committee is scheduled.

Items that governance team is actioning/monitoring:

- MIN22/972 to GCC – waiting for EPSDD input and clarification from CHS on MACH data – due to MAGS on COB 19/7, but will seek extension if needed
- DGC22/493 – will prepare input on NHP for your clearance end of next week- due 25/7
- Risk Register Minute – will be with you Monday
- Risk Statement for Exec Board is with Liz
- Assembly Business package – special legislation
- PCG:
  - o Out of session papers are circulated for endorsement by Jyoti and is due by 20/07.
- ESC:
  - o Site tour for ESC is scheduled next Tuesday on 19/07/22. I am going to Calvary on behalf of you.
  - o ESC agenda and papers are being drafted for the next meeting – will be with you Wednesday morning
- [Calvary Agendas](#) – will continue updating forward agendas – Jyoti
- SharePoint site – SharePoint site has been created. Jyoti is working on it
- Jyoti is meeting with TA along with Richard on Monday, 18/07/22 for Clarification on RFI's.
- Jyoti is processing all invoices and updating the budget tracker.

Hopefully we haven't missed anything

Thank you

Kim

**Kim Wheeler | Director | Northside Hospital Planning Project**

Ph: (02) 5124 6096 | Email: [kim.wheeler@act.gov.au](mailto:kim.wheeler@act.gov.au)

**Strategic Infrastructure Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



**From:** Wheeler, Kim (Health)  
**Sent:** Monday, 18 July 2022 12:41 PM  
**To:** Clery, Chris; Leece, Kristin; Kimber, Bianca; Lopa, Liz (Health)  
**Cc:** Bladin, Caitlin (Health)  
**Subject:** Update to legislation naming - Health Infrastructure Enabling Bill 2022'

### CABINET

Good morning

Following our meeting on 1 July about the northside enabling bill, for your information/reference the naming convention on the proposed legislation is now: **'Health Infrastructure Enabling Bill 2022'**

We are pulling together the Assembly Business package, this will be due to ACTHD governance team cleared by 9 September 2022.

Cabinet number has been advised: *CAB22/496 - Health Infrastructure Enabling Bill 2022 - Agreement to Introduce* scheduled for 28 September, 2022.

Please reach out to Liz, Caitlin or myself if you have any questions.

Many thanks

**Kim Wheeler | Director | Northside Hospital Planning Project**

Ph: (02) 5124 6096 | Email: [kim.wheeler@act.gov.au](mailto:kim.wheeler@act.gov.au)

**Strategic Infrastructure Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



**From:** West, Alice (Health) on behalf of ACT Health StrategicInfrastructure  
**Sent:** Thursday, 21 July 2022 2:44 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** ACT Health, Northside Hospital Project; ACT Health StrategicInfrastructure; Lopa, Liz (Health)  
**Subject:** FW: Signed with Comment: GBC22-256 - 2022 Legislation Program - ACTHD Proposal  
**Attachments:** SIGNED with Comments - Brief - Legislation Program - ACTHD Proposal.pdf

**CABINET**

Hi Caitlin,

As discussed, the legislation will be on the agenda for discussion at Tuesday's meeting with Minister Stephen-Smith.

I understand you are including an update on the legislation and relevant info in the pack you are preparing for Liz. Just forwarding this for info.

Thanks,

**Alice West | Director**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Strategic Infrastructure Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Ellis, Catherine (Health) <Catherine.Ellis@act.gov.au> **On Behalf Of** ACT Health DLO  
**Sent:** Thursday, 21 July 2022 2:19 PM  
**To:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Anton, Deborah (Health) <Deborah.Anton@act.gov.au>  
**Cc:** DGACTHealth <DGACTHealth@act.gov.au>; ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; Rad, Chadia (Health) <Chadia.Rad@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>  
**Subject:** RE: Signed with Comment: GBC22-256 - 2022 Legislation Program - ACTHD Proposal

Hi Deb and Liz

In developing the agenda for the meeting on Monday this item has been noted to be discussed at the Northside meeting that is scheduled for Tuesday 26 July 2022.

I will remove from my notes and planning for meetings, but for your awareness to enable response and discussion about the Minister's comments on Tuesday.

Thanks  
 Cathy

**Catherine Ellis | Directorate Liaison Officer | ACT Health Directorate**

Mob Schedule 2.2(a)(ii) Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)

**Office of Rachel Stephen-Smith | Minister for Health**

Officer of Emma Davidson | Minister for Mental Health  
Level 2, Legislative Assembly Building, Civic Square



**From:** Ellis, Catherine (Health) <[Catherine.Ellis@act.gov.au](mailto:Catherine.Ellis@act.gov.au)> **On Behalf Of** ACT Health DLO  
**Sent:** Tuesday, 28 June 2022 3:44 PM  
**To:** Cross, Rebecca (Health) <[Rebecca.Cross@act.gov.au](mailto:Rebecca.Cross@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** DGACTHealth <[DGACTHealth@act.gov.au](mailto:DGACTHealth@act.gov.au)>; ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>; Rad, Chadia (Health) <[Chadia.Rad@act.gov.au](mailto:Chadia.Rad@act.gov.au)>  
**Subject:** Signed with Comment: GBC22-256 - 2022 Legislation Program - ACTHD Proposal  
**Importance:** High

Good Afternoon Rebecca and Liz

Minister has signed the attached brief with the following comment:

Please discuss par 4 - the point of getting policy approval for legislative drafting was to commence drafting now, not wait and see. I'm keen to get an early look at what a Bill might look like.

Minister Office has also made some changes to Attachment A the proposal document, this is available to view in track changes in TRIM at COR22/20843.

The letter to CM has been signed and progressed, copies of the brief and CM letter are also available in TRIM.

Noting Minister's comment I will list this for discussion at an upcoming min briefing, noting the next available meeting will be 25 July after Minister returns from leave.

Thanks  
Cathy

Catherine Ellis | Directorate Liaison Officer | ACT Health Directorate  
Mob Schedule 2.2(a)(ii) Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)  
Office of Rachel Stephen-Smith | Minister for Health  
Officer of Emma Davidson | Minister for Mental Health  
Level 2, Legislative Assembly Building, Civic Square



**ACT Health Directorate**

**To:** Minister for Health

Tracking No.: GBC22/256

**Date:** 16/06/2022

**Cc:** Jacinta George, Executive Group Manager, Health System and Evaluation  
Deb Anton, Deputy Director-General

**From:** Rebecca Cross, Director-General

**Subject:** 2022 Legislation Program – ACT Health Directorate Legislation Proposal –  
Northside Hospital Enabling Bill 2022

**Critical Date:** 27/06/2022

**Critical Reason:** To allow for commencement for the drafting of the Bill to meet proposed  
Cabinet and introduction timelines

**Recommendations**

That you:

1. Note the policy approval to draft Special Legislation by Cabinet (CAB21/804);

**Noted / Please Discuss**

2. Agree to the Legislation Proposal at Attachment A; and

**Agreed / Not Agreed / Please Discuss**

3. Sign the letter to the Chief Minister at Attachment B.

**Signed / Not Signed / Please Discuss**

Rachel Stephen-Smith MLA .....

*28/6/22*

**Minister's Office Feedback**

*Please discuss par 4 - the point of getting policy approval for legislative drafting was to commence drafting now, not wait and see. I'm keen to get an early look at what a Bill might look like.*



## Background

1. ACT Health Directorate (ACTHD) is progressing the Calvary Option for a Northside Hospital to replace the Calvary Public Hospital Bruce.
2. Following consideration by the Expenditure Review Committee (ERC) on 29 March 2022, ACTHD sought agreement from Cabinet to commence commercial negotiations, the parameters for those negotiations and agreement to draft legislation to affect the cessation of Calvary's current lease over Part Block 1, Section 1 Bruce.
3. Cabinet agreed to the drafting of special Legislation on 31 May 2022 (CAB21/804), constituting policy approval required to develop legislation.

## Issues

4. This brief seeks your agreement to the Legislation Proposal at Attachment A for this special legislation for inclusion on the 2022 Legislation Program, to be introduced as early as October 2022, depending on the outcomes of negotiations with Calvary. This timeline will ensure legislation can be drafted in a timely manner following negotiations, if required.
5. The Territory has commenced negotiations with Calvary for a range of contractual requirements, in particular to obtain land tenure over the block on which the new hospital will sit and modernise the services agreement, including the introduction of a term. The exclusive negotiation period will end by 31 July 2022.
6. There is a complex interrelationship between the Crown Lease and the Calvary Network Agreement (CNA) both expiring together in 2098. The drafting of special legislation will provide the Territory with a single step process to manage the land ownership and services agreement.
7. Acquisition of the crown lease by special legislation is only one option being pursued by the Territory in relation to a new northside hospital. Early negotiations with Calvary have indicated that special legislation would not be Calvary's preferred approach and would not circumvent the requirement for them to seek approval from their relevant church governance (including the Vatican).
8. ACTHD are preparing a raft of options for consideration by Cabinet in August 2022, but to ensure this option is available if required, the legislation will cease Calvary's Crown Lease (and the CNA unless it is amended to remove this reliance prior); outline a potential compensation framework; and then propose a regrant of a crown lease over the residual land not required for the new northside hospital.
9. A letter at Attachment B to the Chief Minister has been prepared for your signature, which seeks agreement to include the Northside Hospital Enabling Bill 2022 on the 2022 Legislation Program.

## Financial Implications

10. This Legislation Proposal has nil financial impact.

## OFFICIAL

11. The Northside Hospital scoping study was funded in the 2021-22 Budget. All work referred to in this brief will be covered by this funding.
12. A new Northside Hospital will be a significant investment for the ACT Government.
13. There may be potential compensation considered as part of this Bill, any proposal for compensation will be brought to ERC and Cabinet as part of the broader proposal.

**Consultation**Internal

14. Senior Director, Ministerial & Government Services has been consulted on the development of the Legislation Proposal.

Cross Directorate

15. The ACT Government Solicitors Office has been consulted on the development of the Legislation Proposal.

External

16. Not applicable.

**Work Health and Safety**

17. Not applicable.

**Benefits/Sensitivities**

18. The development of a new Northside Hospital will be of significant interest to the community and stakeholders.

**Communications, media and engagement implications**

19. There are no media implications relating to this brief.
20. A communications and engagement plan for the broader project and interrelated health projects has been recently endorsed by you (MIN22/773).

Signatory Name: Rebecca Cross, Director-General Phone: 5124 9400

Action Officer: Liz Lopa, Executive Group Manager, Strategic Infrastructure Division Phone: Schedule 2.2(a)(ii)

**Attachments**

Attachment	Title
Attachment A	Spring Legislation Proposal – Northside Hospital enabling Bill 2022
Attachment B	Letter to Chief Minister

---

**From:** Bladin, Caitlin (Health)  
**Sent:** Thursday, 4 August 2022 12:31 PM  
**To:** Wheeler, Kim (Health); Camangan, Dorothea (Health); West, Alice (Health)  
**Cc:** ACT Health, Northside Hospital Project  
**Subject:** RE: Legislation/Assembly Business Papers

OFFICIAL: Sensitive

Thanks Kim!

Sounds like a great plan.

DJ can you set up a session with Liz and Chris (and me and you) to talk through the proposal prior to our week to review – I think it would be useful to have someone from GSO talk us through the new structure (Bill + regs).

Thanks,

CB

---

**From:** Wheeler, Kim (Health) <Kim.Wheeler@act.gov.au>  
**Sent:** Thursday, 4 August 2022 12:28 PM  
**To:** Camangan, Dorothea (Health) <Dorothea.Camangan@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>  
**Cc:** ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>  
**Subject:** Legislation/Assembly Business Papers

OFFICIAL: Sensitive

Hi DJ and Caitlin

## Schedule 1.2

My suggestion is that the team takes a week to review this input and allow comments from Liz. [REDACTED]

## Schedule 1.2

Its not due to MAG's until 9 Sept, so there is plenty of time.

Also, our contact in PCO is Bianca Kimber who Chris has been working with – just in case you need anything from them.

I'm sad to hand this over, but you are in amazing capable hands with Alice supporting you all with this package.

Many thanks

**Kim Wheeler | Director | Northside Hospital Planning Project**

Ph: (02) 5124 6096 | Email: [kim.wheeler@act.gov.au](mailto:kim.wheeler@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



## Schedule 1.2

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## Schedule 1.2

## Schedule 1.2

## Schedule 1.2

## Schedule 1.2

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**From:** Bladin, Caitlin (Health)  
**Sent:** Friday, 5 August 2022 12:32 PM  
**To:** West, Alice (Health)  
**Cc:** ACT Health, Northside Hospital Project; ACT Health, Northside Hospital Project  
**Subject:** Session for w/c 15 August

**OFFICIAL**

Hi Alice

We're keen to do another legal risk brainstorming session ahead of ERC's consideration of the northside package.

Are you able to set aside some diary time to include:

Liz

Me

You (if it's not a Tuesday)

Kristin Leece

Chris Clery

KWM (Chris Wheeler, Rebecca Finkelstein)

Can you ask Liz if she would like anyone from PWC to attend?

This session will build on our last session focussing on particular avenues for dispute and the structure of any legislation.

Thanks!

Caitlin Bladin

Senior Director, Northside Hospital Project

Mobile [REDACTED] [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)

*(pronouns she/her)*

Please note I am not in the office on Fridays

---

**From:** West, Alice (Health)  
**Sent:** Wednesday, 17 August 2022 5:17 PM  
**To:** Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Subject:** RE: Urgent - next decision points for ERC presentation

**CABINET**

Hi Liz,

As discussed, here is the final presentation with MO comments addressed/included for your clearance to submit to MAGS for lodgement: [20220817 - Presentation to ERC - Final \(A37201544\)](#)

Thanks,

**Alice West | Director**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Sent:** Wednesday, 17 August 2022 4:40 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: Urgent - next decision points for ERC presentation

**OFFICIAL**

Minister's office wants the presentation lodged with the Cabinet office so that ministers can view on their ipads so has given the go ahead to lodge it after we have done the last slide. Mo made changes to the presentation so I have sent that to you on one drive – can't work out how to get it off.

Can you make sure that you add the last slide to the one on one drive rather than our original one?

Thanks

Liz

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Sent:** Wednesday, 17 August 2022 4:35 PM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: Urgent - next decision points for ERC presentation

**OFFICIAL**

Yep! Can do.

I might put legislation and timing under that one.

There might be one on a Terms sheet/Services Agreement?

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**From:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Sent:** Wednesday, 17 August 2022 4:33 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** Urgent - next decision points for ERC presentation

OFFICIAL

Hi CB and Alice

The Ministers office have added a slide called Next Decision Points to the end of the presentation for ERC. They want in it the decision points for the next 6-12 months and to highlight that this is not the end.

Can you quickly pull something together for me on next decision points?

I would think

Schedule 1.6



What else?

Liz Lopa | Executive Group Manager  
Infrastructure, Communications and Engagement Division  
ACT Health Directorate  
Pronouns: she/her  
Mobile:   
[www.health.act.gov.au](http://www.health.act.gov.au)



---

**From:** Lopa, Liz (Health)  
**Sent:** Friday, 19 August 2022 1:20 PM  
**To:** West, Alice (Health)  
**Cc:** Bladin, Caitlin (Health)  
**Subject:** Re: For EGM Review - Draft Minister letter to Martin Bowles

Thanks. I've edited it with answer to Chris' comment on legislation but I'm just trying to call him to discuss rather than sending to and fro over email.

Liz

Get [Outlook for iOS](#)

---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Friday, August 19, 2022 1:10:33 PM  
**To:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Subject:** For EGM Review - Draft Minister letter to Martin Bowles

**CABINET**

Hi Liz,

GSO have come back with some comments and suggested edits to the draft letter for Minister to send to Martin Bowles post 31 August.

Caitlin has reviewed and asked for one further change which is tracked in the current version for your review and consideration here: [Attachment G - Letter from Minister to Martin Bowles - GSO review \(A37248550\)](#)

Thanks,

**Alice West | Director**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*





**From:** West, Alice (Health)  
**Sent:** Monday, 12 September 2022 2:13 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** ACT Health, Northside Hospital Project; Camangan, Dorothea (Health)  
**Subject:** For review - Min brief - Removal of Health Infrastructure Bill 2022 from Spring Legislation Program

**CABINET**

Hi Caitlin,

Schedule 1.6

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) | Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Bladin, Caitlin (Health)  
**Sent:** Sunday, 25 September 2022 2:00 PM  
**To:** West, Alice (Health)  
**Subject:** RE: SIGNED WITH COMMENT : GBC22/428 : Seeking Removal From Legislation Program - CAB22/496 - Minister for Health - Health Infrastructure Enabling Bill 2022

OFFICIAL

I think she's saying she wants to see it and Cabinet to look at it well before it's introduced.

So yes, I think let's include it in the Sub as well as the update.

Talk tomorz!

CB

---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Friday, 23 September 2022 4:56 PM  
**To:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Subject:** FW: SIGNED WITH COMMENT : GBC22/428 : Seeking Removal From Legislation Program - CAB22/496 - Minister for Health - Health Infrastructure Enabling Bill 2022

OFFICIAL

For our catch up on Monday!

So does this mean we still need a Cab sub about the issues around it, but not do an ABP?  
 The approval to get it on the program was clear on it being introduced in Sept/Oct. have I missed something?

This is the agreement to get it on the program brief and letter if needed:  
[CM Annotated agreement letter - ACTHD Legislation Proposal \(A35917523\)](#)  
[SIGNED with Comments - Brief - Legislation Program - ACTHD Proposal \(A35917521\)](#)

I'm logging off now!

Alice West

Director | Governance and Secretariat | Northside Hospital Project

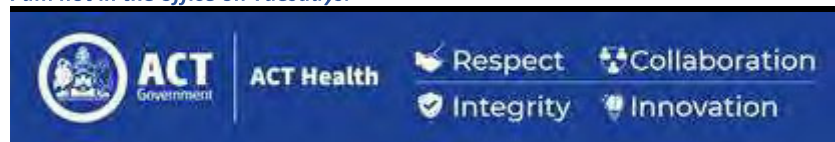
Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*




---

**From:** Gower, Tara (Health) <[Tara.Gower@act.gov.au](mailto:Tara.Gower@act.gov.au)> **On Behalf Of** ACT Health DLO  
**Sent:** Friday, 23 September 2022 4:39 PM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>

**Subject:** SIGNED WITH COMMENT : GBC22/428 : Seeking Removal From Legislation Program - CAB22/496 - Minister for Health - Health Infrastructure Enabling Bill 2022

OFFICIAL

Hi Liz

This brief has been signed by the Minister with the following comment:

Re par 9, it was never the intention to introduce or debate the Bill during the negotiation period - this is an odd thing to say. Early consideration by Cabinet was proposed to ensure that any issues are able to be worked through, given complexity and sensitivity. We do not want to be in a position where introduction of the Bill is delayed if it is indeed required because there are still issues to work through.

I have requested the MO to send the letter to the CM.

Thank you

Tara

**Tara Gower | A/g Directorate Liaison Officer | ACT Health Directorate**

Mob Schedule 2.2(a)(ii) Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)

**Office of Rachel Stephen-Smith | Minister for Health**

**Officer of Emma Davidson | Minister for Mental Health**

Level 2, Legislative Assembly Building, Civic Square



**From:** Oliver, Stephanie on behalf of ACT Health StrategicInfrastructure  
**Sent:** Tuesday, 27 September 2022 5:24 PM  
**To:** Bladin, Caitlin (Health); West, Alice (Health); ACT Health, Northside Hospital Project  
**Subject:** FW: LETTER FROM CM : GBC22/428 : Seeking Removal From Legislation Program - CAB22/496 - Minister for Health - Health Infrastructure Enabling Bill 2022  
**Attachments:** Seeking Removal From Legislation Program - CAB22 496 - Minister for Health - Health Infrastructure Enabling Bill 2022.tr5; Response from CM (GBC22-428).pdf  
**Importance:** High

OFFICIAL

FYA

Stephanie Oliver | Director

Email: [stephanie.oliver@act.gov.au](mailto:stephanie.oliver@act.gov.au) | Phone: (02) 5124 6842

Infrastructure, Communication and Engagement Division | ACT Health Directorate

*Please note, I work part-time and I am not in the office on Thursdays or Fridays.*



**From:** Gower, Tara (Health) <Tara.Gower@act.gov.au> **On Behalf Of** ACT Health DLO  
**Sent:** Tuesday, 27 September 2022 5:22 PM  
**To:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Cc:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>  
**Subject:** LETTER FROM CM : GBC22/428 : Seeking Removal From Legislation Program - CAB22/496 - Minister for Health - Health Infrastructure Enabling Bill 2022  
**Importance:** High

OFFICIAL

Hi Liz

We have now received a response from the CM (see attached and in TRIM).

Thank you

Tara

Tara Gower | A/g Directorate Liaison Officer | ACT Health Directorate

Mob Schedule 2.2(a)(ii) Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)

Office of Rachel Stephen-Smith | Minister for Health

Officer of Emma Davidson | Minister for Mental Health

Level 2, Legislative Assembly Building, Civic Square





Andrew Barr MLA  
Chief Minister  
Treasurer  
Minister for Climate Action  
Minister for Economic Development  
Minister for Tourism

Member for Kurrajong

---

Ms Rachel Stephen-Smith MLA  
Minister for Health  
[stephen-smith@act.gov.au](mailto:stephen-smith@act.gov.au)

Dear Minister ~~Stephen-Smith~~ Rachel

Thank you for your letter of 23 September 2022 requesting to remove the *Health Infrastructure Enabling Bill 2022* from the 2022 Legislative Program.

As you are aware, the 2022 Legislation Program was agreed by Cabinet on 8 December 2021.

Delays to the introduction of legislation have the potential to affect the Government meeting its priorities and commitments during this term; and can result in insufficient business available during an Assembly sitting week.

In this instance, I agree to the removal of this legislation from the program. Please inform me in writing if or when a new legislation bid needs to be submitted.

If you have any questions or comments, please liaise directly with my office.

Thank you for raising this matter with me.

Yours sincerely

A handwritten signature in blue ink that reads "Andrew Barr".

Andrew Barr MLA  
Chief Minister



















































**From:** West, Alice (Health) on behalf of ACT Health StrategicInfrastructure  
**Sent:** Thursday, 20 October 2022 5:27 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); ACT Health, Northside Hospital Project; ACT Health StrategicInfrastructure  
**Subject:** FW: FOR INFO: SIGNED : GBC22/578 : Assembly Business - Minister for Health - Legislation proposals for 2023 Legislation Program

OFFICIAL

Hi Caitlin,  
FYI, Minister has flagged with the Chief Minister formally the possibility of bringing forward the special legislation next year, but it's not the time to add it now.  
I've saved a copy of this correspondence in the gov bus special legislation folder for our records.  
[Letter to Chief Minister - Health Legislation Proposals 2023 \(A39109754\)](#)  
Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Gstrein, Kylie (Health) <Kylie.Gstrein@act.gov.au> **On Behalf Of** GovernmentBusinessHealth  
**Sent:** Thursday, 20 October 2022 12:02 PM  
**To:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>  
**Cc:** West, Alice (Health) <Alice.West@act.gov.au>; GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>  
**Subject:** FOR INFO: SIGNED : GBC22/578 : Assembly Business - Minister for Health - Legislation proposals for 2023 Legislation Program

OFFICIAL

Hi team

For your information, Minister for Health signed the attached briefing in relation to 2023 Legislation proposals and indicated in a letter to the CM:

*"I may seek to bring forward previously flagged Health Infrastructure Enabling Bill related to the Northside Hospital project. However, it would not be appropriate to include this Bill in the program at this time."*

For your awareness/action.

Kind regards  
Kylie

Kylie Gstrein | A/g Director, Government Business

Email: [GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)

**Ministerial and Government Services | ACT Health Directorate**

Level 5, 2-6 Bowes Street, Woden ACT 2606

[health.act.gov.au](http://health.act.gov.au)

---

**From:** West, Alice (Health) on behalf of ACT Health StrategicInfrastructure  
**Sent:** Monday, 7 November 2022 10:55 AM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); ACT Health, Northside Hospital Project; West, Alice (Health); ACT Health StrategicInfrastructure  
**Subject:** FW: SIGEND WITH COMMENT: MIN22/1461 : Monthly Northside Hospital Update - 24 October 2022  
**Attachments:** SIGNED WITH COMMENT Brief - Monthly NH Meeting.PDF

OFFICIAL

Hi Caitlin,

Please see comment from Minister below.

Noting DLO has listed the comments for discussion on 14 Nov, and Liz is due to discuss the staged approach with Min MH on the same day, we can probably use the same presentation if we receive info from the TA this week?

Re her concerns about legislation approach, should we arrange to meet with Chris this week to get some advice?

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Gower, Tara (Health) <Tara.Gower@act.gov.au> **On Behalf Of** ACT Health DLO  
**Sent:** Monday, 7 November 2022 10:37 AM  
**To:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Cc:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; Health Ministerial Liaison Officer <HealthMinisterialLiaisonOfficer@act.gov.au>  
**Subject:** SIGEND WITH COMMENT: MIN22/1461 : Monthly Northside Hospital Update - 24 October 2022

OFFICIAL

Hi Liz

This brief has been signed by the Minister with the following comment:

Schedule 1.2, Schedule 1.6

Thank you

Tara

**Tara Gower | A/g Directorate Liaison Officer | ACT Health Directorate**

Mob <sup>Schedule 2.2(a)(ii)</sup> [redacted] Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)

**Office of Rachel Stephen-Smith | Minister for Health**

**Office of Emma Davidson | Minister for Mental Health**

Level 2, Legislative Assembly Building, Civic Square



**ACT Health Directorate**

**To:** Minister for Health

Tracking No.: MIN22/1461

**CC:** Rebecca Cross, Director-General

**From:** Liz Lopa, Executive Group Manager, Infrastructure, Communication and Engagement

**Subject:** Northside Hospital project update – October 2022

**Critical Date:** 20/10/2022

**Critical Reason:** To provide you a progress update on the Northside Hospital project, ahead of the first monthly meeting on 24 October 2022.

**Recommendations**

That you:

1. Note the information contained in this brief and attachments;

**Noted / Please Discuss**

2. Note the Bruce campus master plan concept at Attachment A; and

**Noted / Please Discuss**

3. Note the Northside Hospital concept design images at Attachment B.

**Noted / Please Discuss**

Rachel Stephen-Smith MLA .....



6/11/22

Minister's Office Feedback  
Schedule 1.2, Schedule 1.6



**Background**

1. The ACT Government has committed to the delivery of a new public hospital on Canberra's northside, with \$13.491 million in funding provided in the 2021-22 Budget towards planning and early concept design for the new hospital.
2. The Government has committed to commencing construction by mid-decade.
3. In early 2022, a Northside Hospital Project Team (NHPT) was established, and key procurement activities completed to engage a Commercial Advisor, Legal Advisor and Technical Advisor.
4. Project governance was also established in line with the current Capital Framework.

**Issues**

5. The Northside Hospital project has been progressing well throughout 2022, with the key work streams underway to inform the development of the tier 1 infrastructure business case for consideration in the 2023-24 Budget Process.
6. Workstreams include:
  - a. Commercial and legal;
  - b. Bruce campus master plan;
  - c. Clinical service planning;
  - d. Early concept design; and
  - e. Communication and engagement.
7. The current program has the first draft of the Business Case ready for your review in early March 2023.
8. The business case will outline options for Governments consideration, including a base case, a costed Bruce option and a costed greenfield option.

**Schedule 1.6**

## Schedule 1.6

### Commercial and legal work stream

13. This work stream is comprised of the:
- a. negotiations with Calvary about land ownership and operation of the new northside hospital; and
  - b. development of the tier one business case.

### *Calvary negotiations*

14. The first round of negotiations with Calvary commenced in April 2022 and concluded on 31 July 2022.
15. On 6 September 2022, Cabinet agreed to the Government's position for the next phase of negotiations with Calvary (CAB22/319). Following Cabinet agreement, you signed a letter on 14 September 2022 to Mr Martin Bowles, National Chief Executive Officer, Calvary Health Care Ltd (Calvary), which communicated the Government's position and next steps regarding Calvary's role in the Northside project.
16. This outlined the Government's position in relation to holding title to the land (for the new public hospital and expansion space) and for Calvary to operate the hospital under a new services agreement for a maximum period of 25 years.
17. ACTHD understands that Calvary is currently considering the Government's offer and will provide advice back to you following their Board meeting in October 2022.
18. A brief providing advice on possible scenarios of Calvary's response has been provided to your office for your information (MIN22/1482).

### *Special Legislation – Health Infrastructure Enabling Bill 2022*

19. In May 2022, policy approval was received from Cabinet to commence the development of special legislation which, if required, will allow the Government to acquire the land on which the Government intends to build the new northside hospital – (part or all of) Block 1 Section 1 Bruce.
20. In transferring title of the Crown Lease, the legislation will by extension cancel the government's existing contractual relationship with Calvary – the Calvary Network Agreement (the CNA).
21. While it is not yet clear if the Health Infrastructure Enabling Bill 2022 will be required, drafting instructions have been prepared for Parliamentary Counsel Office (PCO). This will ensure the legislation can be introduced in the relevant Legislative Assembly Program in 2023.

## Schedule 1.2, Schedule 1.6

### A Bruce Campus Master Plan

27. The NHPT has worked with Calvary and the TA on developing a master plan for the Bruce site.
28. The Master Plan is not yet endorsed by the northside hospital project governance, but is provided at Attachment A for your information. The development of an agreed master plan for the Bruce campus is a requirement of the Bruce Precinct Deed (under the CNA).
29. Currently there is no agreed master plan with Calvary.

### Early Concept Design

30. The early concept design has been developed with the intent to be agnostic of the site on which the Northside hospital is to be built, however the preferred site at Bruce has unique site constraints, including elevation and the aim to minimise disruption to the clinical operation of the existing hospital. This has meant that the design for the northside hospital on the Bruce site is relatively site specific, and a Greenfield site will likely see a different design would be more appropriate.
31. In addition, the clinical scope of the hospital has raised some design challenges, and opportunities. Specifically, a significant mental health inpatient unit (currently 83

## CABINET

beds) has raised questions about the suitability of delivering this in a high-density setting (i.e. starting on level five as part of an inpatient unit).

32. Liz Lopa, Executive Group Manager, Infrastructure, Communication and Engagement will discuss the options for consideration in the business case with you and your office at the briefing on 24 October 2022.
33. Clinical and consumer consultation is occurring on the issue of whether to build a separate mental health unit, possibly on the Canberra health Services sites across Mary Potter Circuit.
34. Early concept images are provided at Attachment B for your information.

Clinical service and facility planning

*Northside Clinical Services Plan*

35. The NHPT has used the draft NCSP received from Health System Planning and Evaluation (HSPE) to inform the bed profile and scope of services.
36. On 18 October 2022, the NHPT received the opening day bed profile and a revised NCSP draft. This information is being considered at the NCSP Steering Committee on 20 October 2022.

Schedule 1.6



## Schedule 1.6

### Communications and Engagement

#### *Clinical Engagement*

41. Clinical engagement formally commenced on 29 September with the first Executive User Group meeting held with executives and clinical leads from Calvary and Canberra Health Services.
42. The EUG will meet two more times in coming months. It was originally planned that they would meet on 18 October 2022 and 8 November 2022, but these will be rescheduled until after the Digital Health Record launch, at the request of CEO, CHS.
43. In the interim, the NHPT will leverage existing forums (division meetings etc) to engage with clinicians about the project.
44. The first such meeting was the Calvary Medical Advisory Committee on 11 October 2022. An agreed outcome from this meeting is that a full workshop with Calvary clinicians will be held on 1 December 2022.

#### *Community and stakeholder engagement*

45. You were most recently briefed on the approach for consultation and engagement with the community and stakeholders for this project in early October 2022 (MIN22/1422 refers).
46. Phase 2 engagement on the northside hospital project commenced on 12 October 2022 with a presentation to the Gungahlin Community Council. The go live date for the YourSay campaign has been deferred to the week of 17 October 2022 to allow for discussions with Calvary around the language and images used for the public facing materials.
47. The Phase 2 engagement process will run to late November 2022 and:
  - a. aims to collect feedback to inform development of new hospital
  - b. will be centred on the “Your Say” platform with presentations to community councils; pop-up sessions at local shopping centres and drop-ins at public health centres.
  - c. will comprise stakeholder workshops and one-on-one briefings, which will be held by invitation and include peak bodies and key stakeholder groups. Unions will be provided information about the project and offered an opportunity to discuss via a direct briefing either through a set meeting or

## CABINET

utilising existing mechanisms such as the ACT Health Directorate Consultative Committee and similar forums in CHS and Calvary.

48. Engagement activities will not seek feedback on potential sites or commercial issues relating to the new Northside Hospital.

49. Feedback will be used to inform the early concept design, with a final report due to be delivered in December 2022. A copy of the final report will be shared with you upon receipt.

Next steps*Approach for Cabinet***Schedule 1.6****Financial Implications**

53. Nil.

**Consultation**Internal

54. Input regarding the Northside Clinical Services Plan was provided by Health System Planning and Evaluation Division.

Cross Directorate

55. Input regarding the special legislation was provided by ACT Government Solicitor's Office.

External

56. Not applicable.

## CABINET

**Work Health and Safety**

57. Not applicable.

**Benefits/Sensitivities**

58. The development of a new northside hospital will be of significant interest to the community, stakeholders and Calvary.

59. There will be sensitivities associated with the outcome of Calvary negotiations and next steps, these have all been outlined in the submission for Government consideration.

**Communications, media and engagement implications**

60. A communications and engagement plan for the broader project has been developed and provided to your office.

61. Community engagement on a range of health planning and infrastructure projects, including the northside hospital commenced in August 2022.

62. You were recently briefed on Phase 2 of the community engagement process. (MIN22/1422).

Signatory Name: Liz Lopa

Phone:

Schedule 2.2(a)(ii)

Action Officer: Caitlin Bladin

Phone:

MS Teams

**Attachments**

Attachment	Title
Attachment A	Bruce campus masterplan concept
Attachment B	Early concept designs for a new Northside Hospital

**From:** West, Alice (Health)  
**Sent:** Monday, 7 November 2022 3:48 PM  
**To:** Clery, Chris  
**Cc:** Bladin, Caitlin (Health); ACT Health, Northside Hospital Project  
**Subject:** Time to discuss Minister for Health comment re approach to special legislation  
**Attachments:** SIGNED WITH COMMENT Brief - Monthly NH Meeting.PDF

**Importance:** High

**CABINET**

Hi Chris,

Many thanks for your earlier advice around the approach to the special legislation, used to inform our most recent briefing to Minister for Health.

## Schedule 1.6

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*





---

**From:** Clery, Chris  
**Sent:** Monday, 7 November 2022 4:49 PM  
**To:** West, Alice (Health)  
**Cc:** Bladin, Caitlin (Health); ACT Health, Northside Hospital Project  
**Subject:** RE: Time to discuss Minister for Health comment re approach to special legislation

**CABINET**

**ACT GOVERNMENT SOLICITOR**  
(see confidentiality notice below)

Hi Alice

I have a meeting tomorrow between 2-3pm but am otherwise available. Wednesday I have a meeting between 10-11am but am otherwise available.

Kind regards,  
Chris

**Chris Clery** | Principal Solicitor | ACT Government Solicitor  
☎ 02 620 70899 | 📠 02 620 70650 | 📍 DX 5602 Canberra | 📧 PO Box 260 Civic Square ACT 2608  
[www.actgs.act.gov.au](http://www.actgs.act.gov.au)

Ref: 639451

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---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Monday, 7 November 2022 3:48 PM  
**To:** Clery, Chris <Chris.Clery@act.gov.au>  
**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>  
**Subject:** Time to discuss Minister for Health comment re approach to special legislation  
**Importance:** High

**CABINET**

Hi Chris,

Many thanks for your earlier advice around the approach to the special legislation, used to inform our most recent briefing to Minister for Health.

The Minister has made the following comment:

## Schedule 1.6

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** West, Alice (Health)  
**Sent:** Wednesday, 9 November 2022 4:13 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** ACT Health, Northside Hospital Project  
**Subject:** FW: FOR ACTION" Due 3pm Friday, 11 November - DG Briefing Note - ACTHD Briefing with Minister - Monday 14 November 2022  
**Attachments:** ACTHD Agenda - Minister Stephen-Smith - 14 November 2022.docx  
**Importance:** High

**CABINET**

Hi Caitlin,

## Schedule 1.6

Thanks,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob **Schedule 2.2(a)(ii)** Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au> **On Behalf Of** ACT Health StrategicInfrastructure

**Sent:** Wednesday, 9 November 2022 1:44 PM

**To:** West, Alice (Health) <Alice.West@act.gov.au>; ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>

**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>

**Subject:** FOR ACTION" Due 3pm Friday, 11 November - DG Briefing Note - ACTHD Briefing with Minister - Monday 14 November 2022

**Importance:** High

**OFFICIAL**

Hi Alice and Caitlin

Can you please provide briefing points for DG re Northside Hospital – special legislation (see MIN22/1461) As per below request?

If we can get Liz to clear on Thursday that would be good (she might only be online for a short time on Friday morning)

Thanks  
Steph

Stephanie Oliver | Director

Email: [stephanie.oliver@act.gov.au](mailto:stephanie.oliver@act.gov.au) | Phone: (02) 5124 6842

Infrastructure, Communication and Engagement Division | ACT Health Directorate

*Please note, I work part-time and I am not in the office on Thursdays or Fridays.*



**From:** Imholz, Rachel (Health) <[Rachel.Imholz@act.gov.au](mailto:Rachel.Imholz@act.gov.au)> **On Behalf Of** DGACTHealth

**Sent:** Wednesday, 9 November 2022 1:05 PM

**To:** ACT Health Office of the Chief Health Officer <[ACTHealthOCHO@act.gov.au](mailto:ACTHealthOCHO@act.gov.au)>; ACTHealthPolicyPartnerships&Programs <[ACTHealthPolicyPartnerships-Programs@act.gov.au](mailto:ACTHealthPolicyPartnerships-Programs@act.gov.au)>; ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>

**Cc:** DGACTHealth <[DGACTHealth@act.gov.au](mailto:DGACTHealth@act.gov.au)>

**Subject:** For Input - Due 3pm Friday, 11 November - DG Briefing Note - ACTHD Briefing with Minister - Monday 14 November 2022

**Importance:** High

**OFFICIAL**

Hi all

I have attached the agenda for the weekly briefing to Minister Stephen-Smith on Monday, 14 November 2022. Please coordinate briefing points for the following items.

COVID-19 Update	OCHO
Project Initiation Document - Final Chief Health Officer Report on Emergencies (see GBC22/599)	OCHO
Operational changes to the Access Canberra and ACTHD COVID-19 call lines (see MIN22/1570)	OCHO
Commissioning in chronic conditions sub-sector	PPP
Northside Hospital – special legislation (see MIN22/1461)	ICE

Implementation and planning for drug decriminalisation	OCHO
STIBBV and Alcohol and Drug commissioning processes	OCHO

Please save your briefing points in the annotated agenda in objective by 3pm on **Friday, 11 November 2022**.

[Minister for Health meeting - 14 November 2022 \(fA13235646\)](#)

Many thanks

Rachel

**Rachel Imholz | A/g Executive Officer to Director-General**

Ph: 02 5124 9927 | Email: [Rachel.imholz@act.gov.au](mailto:Rachel.imholz@act.gov.au)

**Office of the Director-General | ACT Health Directorate**

Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

**MEETING AGENDA  
MINISTER FOR HEALTH**

<b>Date</b>	<b>Monday 14 November 2022</b>
<b>Location</b>	<b>WebEx</b>
<b>Time</b>	<b>11:00am - 12:00pm</b>

Item No.	Agenda Item	Personal Responsible	Requested
<b>ACTHD</b>			
1.	COVID-19 Update	Rebecca Cross Michael Culhane Dr Kerry Coleman Dr Robyn Walker	MO
2.	Project Initiation Document - Final Chief Health Officer Report on Emergencies (see GBC22/599)	Rebecca Cross Michael Culhane Dr Kerry Coleman	MO
3.	Operational changes to the Access Canberra and ACTHD COVID-19 call lines (see MIN22/1570)	Rebecca Cross Michael Culhane Dr Robyn Walker	MO
4.	Update on key projects and priorities <ul style="list-style-type: none"> <li>• Infrastructure, Communications and Engagement</li> <li>• Digital Solutions Division</li> <li>• Population Health Division</li> </ul>	Rebecca Cross Michael Culhane Liz Lopa Peter O'Halloran Maria Travers	MO
5.	Commissioning in chronic conditions sub-sector (see MIN22/1319)	Rebecca Cross Michael Culhane Maria Travers	
6.	Northside Hospital – special legislation (see MIN22/1461)	Rebecca Cross Michael Culhane Liz Lopa	MO
7.	Implementation and planning for drug decriminalisation	Rebecca Cross Michael Culhane Fiona Barbaro Megan Arnold	MO
8.	STIBBV and Alcohol and Drug commissioning processes (see MIN22/1225)	Rebecca Cross Michael Culhane Fiona Barbaro	MO
9.	Cabinet, Assembly and Legislation Forecast (by exception) (Refer to Weekly Brief Attachments 1 and 2)	Rebecca Cross Michael Culhane	ACTHD

**Apologies: Nil**

**Minister's Weekly Brief, including:**

- A. Media and Communications Forecast
- B. Freedom of Information (FOI) Update
- C. Ministerial and Government Services Report

**From:** West, Alice (Health)  
**Sent:** Friday, 11 November 2022 10:38 AM  
**To:** Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Cc:** ACT Health, Northside Hospital Project  
**Subject:** FW: GBC22/648 : Cabinet Submission - Minister for Health - CAB22/XXX - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

**CABINET**

Just FYI,

The CNR for the next cab sub is still with MO. Noting the last ERC for 2022 was on 10 Nov, MAGS have advised there is little chance another will be scheduled.

**Schedule 1.6**

I've marked it in your diary Liz so no other

meetings are booked for that day.

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Gower, Tara (Health) <Tara.Gower@act.gov.au> **On Behalf Of** ACT Health DLO  
**Sent:** Thursday, 10 November 2022 10:32 AM  
**To:** GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>  
**Cc:** ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>; ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>  
**Subject:** RE: GBC22/648 : Cabinet Submission - Minister for Health - CAB22/XXX - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

**CABINET**

Thanks Hayley, I have progressed the updated form to MO.

Thank you

Tara

**Tara Gower | A/g Directorate Liaison Officer | ACT Health Directorate**

Mob Schedule 2.2(a)(ii) Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)

Office of Rachel Stephen-Smith | Minister for Health

Office of Emma Davidson | Minister for Mental Health

Level 2, Legislative Assembly Building, Civic Square





**From:** Warne, Hayley (Health) <[Hayley.Warne@act.gov.au](mailto:Hayley.Warne@act.gov.au)> **On Behalf Of** GovernmentBusinessHealth  
**Sent:** Thursday, 10 November 2022 10:21 AM  
**To:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>  
**Cc:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>  
**Subject:** RE: GBC22/648 : Cabinet Submission - Minister for Health - CAB22/XXX - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing  
**Importance:** High

## CABINET

Hi Tara and Alice,

Cabinet has been moved to 8 December 2022 and I have updated the CNR form.

Thanks

Kind regards,

**Hayley Warne | Cabinet Coordination Officer**

*(Pronouns: she/her)*

Email: [governmentbusinesshealth@act.gov.au](mailto:governmentbusinesshealth@act.gov.au)

**Ministerial and Government Services | Office of the Director-General | ACT Health Directorate**

Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



*I acknowledge the traditional custodians of the ACT, the Ngunnawal people. I wish to pay my respects to Elders past, present and emerging. I would like to acknowledge the histories, cultures and ongoing contributions of First Nations peoples to the life of this city, region and Country, and extend my respects to Aboriginal and Torres Strait Islander peoples.*

---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Wednesday, 9 November 2022 4:53 PM  
**To:** ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>  
**Cc:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>  
**Subject:** GBC22/648 : Cabinet Submission - Minister for Health - CAB22/XXX - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

CABINET

Hi Tara,

Thanks for checking in on Monday to confirm if this CNR needed reviewing before progressing to CoS.

We've reviewed, and adjusted the requested Cabinet date to 7 December pls - updated CNR is in TRIM.

Please don't hesitate to contact me if you have any questions.

Kind regards,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob <sup>Schedule 2.2(a)(ii)</sup> [REDACTED] Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au) Infrastructure, Communication and

Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

I am not in the office on Tuesdays.

-----< HPE Content Manager record Information >-----

Record Number : GBC22/648

Title : Cabinet Submission - Minister for Health - CAB22/XXX - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

---

**From:** Bladin, Caitlin (Health)  
**Sent:** Monday, 14 November 2022 9:23 AM  
**To:** ACT Health StrategicInfrastructure  
**Cc:** Oliver, Stephanie (Health); West, Alice (Health)  
**Subject:** FW: Actions from our catch up re **Schedule 1.2**

**Importance:** High

**OFFICIAL: Sensitive - Legal Privilege**

Hi Steph

Updated dot points for the Minister's meeting today.

Thanks,

CB

---

**From:** Clery, Chris <Chris.Clery@act.gov.au>  
**Sent:** Monday, 14 November 2022 9:23 AM  
**To:** West, Alice (Health) <Alice.West@act.gov.au>  
**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Subject:** RE: Actions from our catch up re **Schedule 1.2**  
**Importance:** High

**OFFICIAL: Sensitive - Legal Privilege**

**ACT GOVERNMENT SOLICITOR**  
(see confidentiality notice below)

Dear Alice

Thank you for your email.

**Schedule 1.2**



## Schedule 1.2

Kind regards,  
Chris

**Chris Clery** | Principal Solicitor | ACT Government Solicitor  
☎ 02 620 70899 | 📠 02 620 70650 | DX 5602 Canberra | 📧 PO Box 260 Civic Square ACT 2608  
[www.actgs.act.gov.au](http://www.actgs.act.gov.au)

Ref: 639451

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---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Wednesday, 9 November 2022 4:33 PM  
**To:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>  
**Cc:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** Actions from our catch up re **Schedule 1.2**

**OFFICIAL: Sensitive - Legal Privilege**

Hi Chris,

## Schedule 1.2

Thanks again!

**Alice West**  
**Director | Governance and Secretariat | Northside Hospital Project**  
Ph: (02) 5124 9284 | Mob **Schedule 2.2(a)(ii)** | Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)  
**Infrastructure, Communication and Engagement Division | ACT Health Directorate**  
2-6 Bowes Street Phillip ACT 2606  
[health.act.gov.au](http://health.act.gov.au)  
*I am not in the office on Tuesdays.*



---

**From:** Bladin, Caitlin (Health)  
**Sent:** Wednesday, 23 November 2022 1:35 PM  
**To:** Lopa, Liz (Health); West, Alice (Health)  
**Cc:** ACT Health StrategicInfrastructure  
**Subject:** RE: for EGM Clearance: Full pack - GBC22/648 - CAB22/773 - Northside Hospital - ERC Update - Calvary response, greenfield options, legislation overview and timing - 6 Dec 2022

CABINET

Thanks Liz!

[@West, Alice \(Health\)](#) Can you work your magic and get this pack on its way please?

Thanks!

CB

---

**From:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Sent:** Wednesday, 23 November 2022 1:31 PM  
**To:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Cc:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>  
**Subject:** RE: for EGM Clearance: Full pack - GBC22/648 - CAB22/773 - Northside Hospital - ERC Update - Calvary response, greenfield options, legislation overview and timing - 6 Dec 2022

CABINET

Thanks CB

Answer to the comment about deleting my added sentence is yes, please delete

Everything else is fine

Thanks

Liz

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Sent:** Wednesday, 23 November 2022 12:13 PM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: for EGM Clearance: Full pack - GBC22/648 - CAB22/773 - Northside Hospital - ERC Update - Calvary response, greenfield options, legislation overview and timing - 6 Dec 2022  
**Importance:** High

CABINET

Hi Liz and Steph

I've updated the Sub following my chat with Liz this morning and our meeting with GSO.

I have put some more text in there, added a comment for Liz and deleted the text Liz highlighted. So for re clearance

I haven't accepted all of your original track changes yet, will do that before we progress to the DG!

Thanks all.

Sincerely

Caitlin

---

**From:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>

**Sent:** Tuesday, 22 November 2022 5:48 PM

**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>

**Subject:** RE: for EGM Clearance: Full pack - GBC22/648 - CAB22/773 - Northside Hospital - ERC Update - Calvary response, greenfield options, legislation overview and timing - 6 Dec 2022

**CABINET**

Thanks CB – really good submission and so much work here so thank you very much.

Changes tracked in the submission as well as some comments and questions.

Brief and other attachments fine.

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Sent:** Tuesday, 22 November 2022 11:46 AM

**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>

**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>

**Subject:** for EGM Clearance: Full pack - GBC22/648 - CAB22/773 - Northside Hospital - ERC Update - Calvary response, greenfield options, legislation overview and timing - 6 Dec 2022

**CABINET**

Hi Liz and Steph

Alice had pulled together whole pack which is now ready for Liz's clearance/edits/progression.

Happy to discuss.

Sincerely

Caitlin Bladin

Senior Director | Northside Hospital Project

Mobile Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)

*(pronouns she/her)*

Please note I am not in the office on Fridays

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Tuesday, 22 November 2022 9:59 AM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>  
**Subject:** Full pack - GBC22/648 - CAB22/773 - Northside Hospital - ERC Update - Calvary response, greenfield options, legislation overview and timing - 6 Dec 2022

## CABINET

Hi Caitlin,

The full pack is ready in Objective, pending Liz's review later today:

- Covering ministerial brief: [aLodgement Brief - CAB22-773 - for ERC on 6 December - NH project update \(A39747385\)](#)
- ERC Discussion Paper: [Attachment 1 - Discussion Paper for ERC - NH - for 6 Dec 2022 \(A39750345\)](#)
- WIA: [Attachment A - Wellbeing Impact Assessment - Northside Hospital - Project Update December 2022 for ERC \(A39749199\)](#)
- Open Access Decision Summary: [Attach B - Open Access Decision Summary CAB22/773 \(A39749425\)](#)

I've moved the content that's on the cab sub template to here, so it's not gone! [Drafts \(fA13272942\)](#)

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mobile: Schedule 2.2(a)(ii) | Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*





---

**From:** Bladin, Caitlin (Health)  
**Sent:** Thursday, 24 November 2022 2:05 PM  
**To:** ACT Health StrategicInfrastructure  
**Cc:** Lopa, Liz (Health); ACT Health, Northside Hospital Project; West, Alice (Health)  
**Subject:** RE: For EGM clearance: ERC Presentation  
**Attachments:** GBC22/648 : Discussion paper - Minister for Health - CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

OFFICIAL

Hi Gul

Liz has now cleared this presentation. This is to accompany the package Alice sent through to MAGS yesterday (attached).

Are you able to push this through to MAGS?

Thanks so much.

Happy to discuss.

Sincerely

Caitlin Bladin

Senior Director | Northside Hospital Project

Mobile <sup>Schedule 2.2(a)(ii)</sup> [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate  
4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)  
(pronouns she/her)

Please note I am not in the office on Fridays

---

**From:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Sent:** Thursday, 24 November 2022 1:30 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: For EGM clearance: ERC Presentation

CABINET

Great – good to go thanks

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Sent:** Thursday, 24 November 2022 11:52 AM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: For EGM clearance: ERC Presentation

## CABINET

Hi Liz

Changes made at the link as requested.

Sincerely

Caitlin

---

**From:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Sent:** Thursday, 24 November 2022 11:27 AM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: For EGM clearance: ERC Presentation

## CABINET

Thanks CB

I made some changes but didn't track sorry.

Can you also add a community engagement slide to update on how many people we have heard from and emerging issues?

Thanks

Liz

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Sent:** Wednesday, 23 November 2022 7:25 PM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** For EGM clearance: ERC Presentation

## CABINET

Hi Liz

We were also asked to prepare a presentation for ERC, the paper and brief are with MAGS for DG consideration – but we did say this would be with them soon.

Happy to take out as much as you think – if it's too long, I know it's a tight agenda.

But here's the proposed preso to accompany the ERC paper. [20221123 - ERC Presentation \(A39774772\)](#)

Happy to discuss.

Sincerely

Caitlin Bladin  
 Senior Director | Northside Hospital Project  
 Mobile [REDACTED] [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate  
4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)  
(pronouns she/her)

Please note I am not in the office on Fridays

**From:** West, Alice (Health)  
**Sent:** Wednesday, 23 November 2022 4:41 PM  
**To:** GovernmentBusinessHealth  
**Cc:** Bladin, Caitlin (Health); ACT Health, Northside Hospital Project; ACT Health StrategicInfrastructure  
**Subject:** GBC22/648 : Discussion paper - Minister for Health - CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

**Importance:** High

**CABINET**

Hi MAGS,

Please see GBC22/648 for the pack that has been cleared by EGM ICE for progression to DG:

- Lodgement Brief
- ERC Discussion Paper

Please note, we are still working on the presentation and CMB, however we are progressing this pack as is now so DG can commence her review of the discussion paper asap. We'll be better placed to finalise the CMB once the discussion paper is finalised with DG and Minister.

Please don't hesitate to contact myself or Steph if you have any questions.

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Warne, Hayley (Health) <Hayley.Warne@act.gov.au> **On Behalf Of** GovernmentBusinessHealth

**Sent:** Monday, 21 November 2022 4:34 PM

**To:** West, Alice (Health) <Alice.West@act.gov.au>

**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>; ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>

**Subject:** Drafting instructions : GBC22/648 : Discussion paper - Minister for Health - CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

**CABINET**

Good afternoon Alice,

CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing will be scheduled for ERC consideration on **Tuesday, 6 December 2022**.

Please progress the Discussion paper under TRIM container: **GBC22/648 – Due to MAGS Wednesday, 23 November 2022**.

### Requirements

The pack should include:

- Covering Ministerial brief;
  1. Discussion Paper;
    - a. Presentation;
    - b. Wellbeing Impact Statement; and
- Any other relevant attachments.
- Cabinet Meeting Brief;
  - [for both Minister for Health and Minister for Mental Health] - not to be included as an attachment to the Ministerial brief.
  - In the talking points (TPs) sections of the Cabinet meeting brief (CMB), we ask that this section includes TPs for the Minister to inform Cabinet deliberations and not a summary of the submission -(they must be in TP format).
  - Please use remaining headings to provide a summary of the submission.

Following is a checklist of considerations to be taken into account. This may be a useful resource for executives and drafting officer/s.

<b>Early consultation must be undertaken with: <u>the CLO is able to facilitate this consultation with an early draft copy of the Cabinet package cleared by your EBM</u></b>	Tick when complete
• your Chief Finance Officer	<input type="checkbox"/>
• Shaun Ryan, Finance and Budget Division, Treasury (cc Susan Cameron & Eileen McEntee)	<input type="checkbox"/>
• David James, Policy and Cabinet Division, CMTEDD	<input type="checkbox"/>

*If it is determined by Treasury that the Cabinet paper needs to be considered by the Expenditure Review Committee (ERC), please contact MAGS as soon as possible to schedule an appropriate ERC meeting date.*

<b>Templates and FOI responsibilities:</b>	Tick when complete
• All Cabinet items are subject to Open Access requirements as described in section 23 of the <i>Freedom of Information Act 2016</i> . Please ensure an Open Access decision summary is prepared and provided for the Minister's agreement as part of the Cabinet package.	<input type="checkbox"/>
• All Cabinet papers should be drafted using <u>fresh templates</u> from the <a href="#">Cabinet Resources Sharepoint site</a> . Templates and the Open Access decision summary attachment should be sourced from this site. Templates saved on shared drives and personal drives are out of date and <b>should not be used</b> .	<input type="checkbox"/>

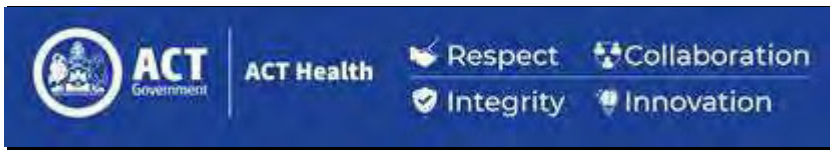
If you require further information please do not hesitate to contact me.

Kind regards,

**Hayley Warne | A/g Cabinet Liaison Officer**

*(Pronouns: she/her)*

Email: [governmentbusinesshealth@act.gov.au](mailto:governmentbusinesshealth@act.gov.au)



*I acknowledge the traditional custodians of the ACT, the Ngunnawal people. I wish to pay my respects to Elders past, present and emerging. I would like to acknowledge the histories, cultures and ongoing contributions of First Nations peoples to the life of this city, region and Country, and extend my respects to Aboriginal and Torres Strait Islander peoples.*

**From:** Bladin, Caitlin (Health)  
**Sent:** Monday, 28 November 2022 8:50 AM  
**To:** West, Alice (Health); Lopa, Liz (Health)  
**Cc:** ACT Health StrategicInfrastructure; ACT Health, Northside Hospital Project  
**Subject:** RE: For EGM Clearance - URGENT RFA : GBC22/648 : Discussion paper - Minister for Health - CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing

CABINET

Thanks Alice

All good from my perspective. Super minor changes, Liz.

Thanks,

Caitlin

---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Monday, 28 November 2022 8:28 AM  
**To:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Cc:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>  
**Subject:** For EGM Clearance - URGENT RFA : GBC22/648 : Discussion paper - Minister for Health - CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing  
**Importance:** High

CABINET

Good morning Liz and Caitlin,

DG comments on the Northside ERC discussion paper came back on Friday. DG requested references to previous decisions, and made a comment re how she'd prefer some of the content presented in a docs.

I've added the references to previous submissions where relevant throughout the discussion paper. Please see here for the revised paper for clearance please: [Attachment 1 - Discussion Paper for ERC - NH - for 6 Dec 2022 \(A39803539\)](#)

There were no DG comments on the brief or attachments to the discussion paper so they've not been updated.

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Warne, Hayley (Health) <[Hayley.Warne@act.gov.au](mailto:Hayley.Warne@act.gov.au)> **On Behalf Of** GovernmentBusinessHealth  
**Sent:** Friday, 25 November 2022 1:22 PM  
**To:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>  
**Cc:** GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; Ellis, Catherine (Health) <[Catherine.Ellis@act.gov.au](mailto:Catherine.Ellis@act.gov.au)>  
**Subject:** URGENT RFA : GBC22/648 : Discussion paper - Minister for Health - CAB22/773 - Northside Hospital Project – Commercial pathway, greenfield options and special legislation overview and timing  
**Importance:** High

**CABINET**

Good afternoon Team,

This is being returned for further work. Please see comments from DG to be addressed in - COR22/42113 and COR22/42112.

**Can you please respond to comments by either making updates to the document in track changes or by responding to the comment in the document.**

Can you please return to MAGS as soon as possible please.

Thanks

Kind regards,

**Hayley Warne | A/g Cabinet Liaison Officer**

*(Pronouns: she/her)*

Email: [governmentbusinesshealth@act.gov.au](mailto:governmentbusinesshealth@act.gov.au)

**Ministerial and Government Services | Office of the Director-General | ACT Health Directorate**

Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)





---

**From:** West, Alice (Health)  
**Sent:** Monday, 28 November 2022 6:02 PM  
**To:** Bladin, Caitlin (Health)  
**Subject:** Legislation - Indicative timeline

**Follow Up Flag:** Follow up  
**Flag Status:** Completed

**CABINET**

Hi there,

**Schedule 1.6**



Thanks,

Alice West  
Director | Governance and Secretariat | Northside Hospital Project  
Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Kimber, Bianca  
**Sent:** Friday, 9 December 2022 3:11 PM  
**To:** West, Alice (Health); Kennedy, Lyndall  
**Cc:** Clery, Chris; Bladin, Caitlin (Health)  
**Subject:** RE: Legislation - Indicative timeline

**CABINET**

Many thanks Alice, that's helpful. Look forward to catching up in the new year.

Bianca

**Bianca Kimber | Parliamentary Counsel**

Phone: 02 6205 3705 **Schedule 2.2(a)(ii)** Email: [bianca.kimber@act.gov.au](mailto:bianca.kimber@act.gov.au)

**ACT Parliamentary Counsel's Office | Justice and Community Safety | ACT Government**

Level 3 Nara Centre, 3 Constitution Avenue, Canberra City | GPO Box 158 CANBERRA ACT 2601 | [legislation.act.gov.au](http://legislation.act.gov.au)



---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Friday, 9 December 2022 2:47 PM  
**To:** Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>  
**Cc:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** Legislation - Indicative timeline

**CABINET**

Hi Bianca and Lyndall,

Many thanks for your time this afternoon to discuss the proposed approach to the Health Infrastructure Enabling Bill, should it be required to be introduced in the new year.

**Schedule 1.2**

**Schedule 1.2**

I've worked through the timeline for the Bill should it be required, please see below.

**Schedule 1.6**

## Schedule 1.6

I'll put a time in the diary for us to catch up again in the second week of January.

In the meantime, please don't hesitate to contact myself, Caitlin Bladin or Chris if you have any questions.

All the best for a safe and happy holiday season!

Kind regards,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*




---

**From:** West, Alice (Health)  
**Sent:** Monday, 12 December 2022 1:02 PM  
**To:** Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Cc:** ACT Health, Northside Hospital Project  
**Subject:** Special Legislation - update from meeting with PCO on 9 December 2022

**CABINET**

Hi Liz and Caitlin,

Schedule 1.2, Schedule 1.6



Please let me know if you have any questions.

Kind regards,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** West, Alice (Health)

**Sent:** Friday, 9 December 2022 2:47 PM

**To:** Kimber, Bianca <Bianca.Kimber@act.gov.au>; Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>

**Cc:** Clery, Chris <Chris.Clery@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>

**Subject:** Legislation - Indicative timeline

## CABINET

Hi Bianca and Lyndall,

Many thanks for your time this afternoon to discuss the proposed approach to the Health Infrastructure Enabling Bill, should it be required to be introduced in the new year.

## Schedule 1.2



I've worked through the timeline for the Bill should it be required, please see below.

## Schedule 1.6



I'll put a time in the diary for us to catch up again in the second week of January.

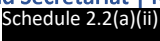
In the meantime, please don't hesitate to contact myself, Caitlin Bladin or Chris if you have any questions.

All the best for a safe and happy holiday season!

Kind regards,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob:  Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Bladin, Caitlin (Health)  
**Sent:** Monday, 16 January 2023 10:00 AM  
**To:** Clery, Chris; West, Alice (Health)  
**Subject:** RE: Update re Special Legislation - update from meeting with PCO on 9 December 2022

CABINET

Thanks Chris

@West, Alice (Health) this looks good to go to Liz!

Thanks,

Caitlin

---

**From:** Clery, Chris <Chris.Clery@act.gov.au>  
**Sent:** Monday, 16 January 2023 9:11 AM  
**To:** West, Alice (Health) <Alice.West@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Subject:** RE: Update re Special Legislation - update from meeting with PCO on 9 December 2022

CABINET

**ACT GOVERNMENT SOLICITOR**  
(see confidentiality notice below)

Morning Alice

In terms of the next steps, it's perhaps worth noting that I will review the drafting instructions for the Bill and then forward them to PCO to work on the drafting of the Bill. **Schedule 1.2**

Kind regards,  
Chris

**Chris Clery** | Principal Solicitor | ACT Government Solicitor  
☎ 02 620 70899 | 📠 02 620 70650 | DX 5602 Canberra | 📧 PO Box 260 Civic Square ACT 2608  
[www.actgs.act.gov.au](http://www.actgs.act.gov.au)

Ref: 639451

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---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Friday, 13 January 2023 11:06 AM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>  
**Subject:** Update re Special Legislation - update from meeting with PCO on 9 December 2022

CABINET



Hi Caitlin,

Draft email below re the legislation update for Liz for your review. @Clery, Chris – feel free to add anything I've missed.

Hi Liz,

Yesterday, Caitlin, Chris and I met with PCO to discuss progress of developing the special legislation.

PCO has yet to commence drafting of the Bill, and reiterated their priority in the next month or so is the drafting of bills already approved by Cabinet for introduction in the Feb sittings. They noted that resources are strained due to the Feb sitting workload, having had staff work over shutdown to meet deadlines.

## Schedule 1.2

PCO asked that Chris review the drafting instructions (noting the version they had was from September), and to issue the latest version asap.

## Schedule 1.2

Thanks,

Let me know if there's anything I've missed.

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** West, Alice (Health)

**Sent:** Monday, 12 December 2022 1:02 PM

**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Cc:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>

**Subject:** Special Legislation - update from meeting with PCO on 9 December 2022

**CABINET**

Hi Liz and Caitlin,

On Friday, Chris Clery and I meet with Bianca Kimber and Lyndall Kennedy from the Parliamentary Counsels Office (PCO) to discuss the plan for the preparation of the special legislation.

## Schedule 1.2, Schedule 1.6

Please let me know if you have any questions.

Kind regards,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** West, Alice (Health)

**Sent:** Friday, 9 December 2022 2:47 PM

**To:** Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>

**Cc:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Subject:** Legislation - Indicative timeline

**CABINET**

Hi Bianca and Lyndall,

Schedule 1.2, Schedule 1.6

In the meantime, please don't hesitate to contact myself, Caitlin Bladin or Chris if you have any questions.

All the best for a safe and happy holiday season!

Kind regards,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob **Schedule 2.2(a)(ii)** Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

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**From:** West, Alice (Health)  
**Sent:** Monday, 16 January 2023 10:25 AM  
**To:** Lopa, Liz (Health)  
**Cc:** Bladin, Caitlin (Health); Clery, Chris; ACT Health, Northside Hospital Project  
**Subject:** Update re Special Legislation - summary of meeting with PCO on 12 Jan 2023

### CABINET

Hi Liz,

Last Thursday, Caitlin, Chris and I met with PCO to discuss progress of developing the special legislation.

PCO has yet to commence drafting of the Bill, and reiterated their priority in the next month or so is the drafting of bills already approved by Cabinet for introduction in the Feb sittings. They noted that resources are strained due to the Feb sitting workload, having had staff work over shutdown to meet deadlines.

#### Schedule 1.2

#### Schedule 1.2

**Next steps:** PCO asked that Chris review the drafting instructions (noting the version they had was from September), and to issue the latest version asap. PCO will then (as workloads permit) commence drafting of the Bill, while Chris does more work on the drafting instructions for the Reg to **Schedule 1.2**

Regards,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob **Schedule 2.2(a)(ii)** Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** West, Alice (Health)

**Sent:** Monday, 12 December 2022 1:02 PM

**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

Cc: ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>


Subject: Special Legislation - update from meeting with PCO on 9 December 2022

CABINET

Hi Liz and Caitlin,

On Friday, Chris Clery and I meet with Bianca Kimber and Lyndall Kennedy from the Parliamentary Counsels Office (PCO) to discuss the plan for the preparation of the special legislation.

Schedule 1.2, Schedule 1.6



Please let me know if you have any questions.

Kind regards,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

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[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

From: West, Alice (Health)

Sent: Friday, 9 December 2022 2:47 PM


To: Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>

Cc: Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
Subject: Legislation - Indicative timeline

CABINET

Hi Bianca and Lyndall,

Schedule 1.2, Schedule 1.6



In the meantime, please don't hesitate to contact myself, Caitlin Bladin or Chris if you have any questions.

All the best for a safe and happy holiday season!

Kind regards,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Bladin, Caitlin (Health)  
**Sent:** Friday, 20 January 2023 7:45 PM  
**To:** Lopa, Liz (Health); West, Alice (Health)  
**Cc:** Oliver, Stephanie (Health)  
**Subject:** Handover  
**Attachments:** UNTITLED.pptx; Summary from planning meeting

## CABINET

Hi Liz and Alice

Some handover notes before I log off and NEVER LOG ON AGAIN (lol).

### Minister meeting

I understand this has been pushed back to 30 Jan – but that Alice has also pulled together papers for Monday.

### Cab Sub

Draft cab sub is here [Attachment 1 - 22 798 - Cabinet Submission \(A38694904\) \(A40160831\)](#)

@West, Alice (Health) Liz is keen to add an explicit recommendation around a Transition Team if required – can you please add?

I was meant to draft the letter to MB this week – but didn't. Alice do you think you could please get a start on that given it'll need to traverse the globe.

### Options

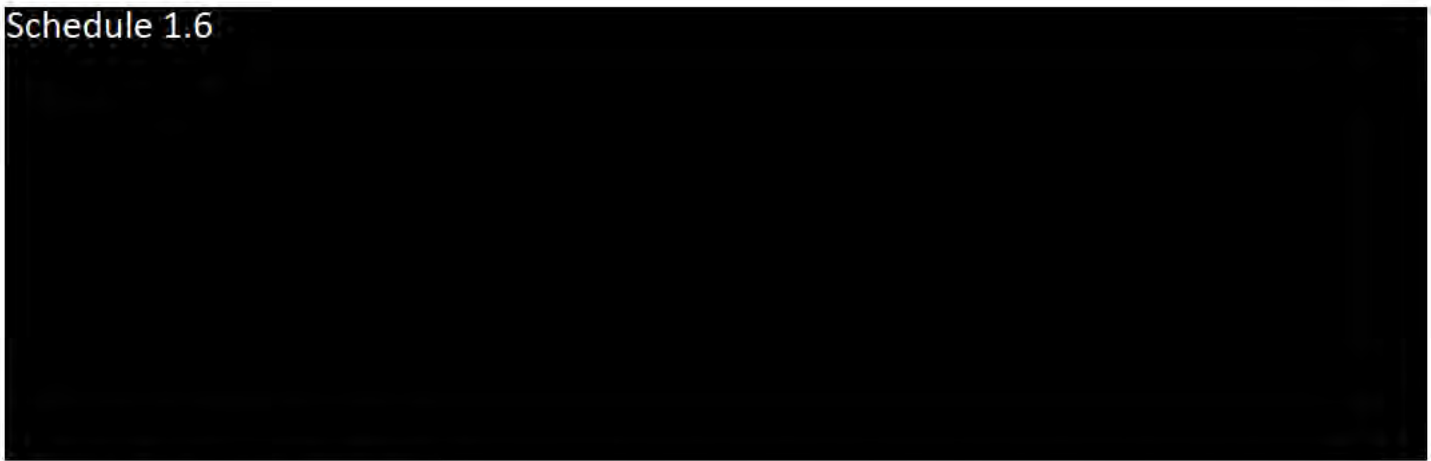
All the cost plans have been received, including the capital cost for the relocation of the facilities currently on the northern block options table has been updated to reflect these costs [Northside Options Table \(A40293423\)](#)

I am keen for a session on the cost plans to ensure that we are comfortable with how everything is being presented, Tamasin is looking to set that up next week, but happy for it to be the week following.

### Legislation

Liz Alice's excellent timeline slide is in the TAG presentation here – but I have also extracted the slide and attached for convenience. [20230111 - EGM ICE presentation to NH TAG on 20230117 \(A40282979\)](#)

## Schedule 1.6



### Community engagement reports

CommsLink have reissued stage 1 report and Amy has marked up the Phase 2 Draft report. I will review both on my return.

### Calvary planning meeting outcomes

We agreed to a bunch of actions at the Calvary meeting, I've pulled together a proposed email to Calvary to summarise the meeting attached. The email only covers off on the northside items.

*Not northside related*

- Liz to provide confirmation of CSSD arrangements
- Calvary to provide fire report to ACTHD

*Northside*

- Calvary to investigate Haydon retirement community for potential childcare location
- Co develop words for land
- Concept design (except greenfield) to Calvary – propose a session rather than providing them
- Square meterage for opening day bed profile to Calvary
- Liz to consult with clinicians ASAP.

**ESC, PCG, TAG**

This seems all in hand!

I hope this covers it and nothing blows up while I'm away.

But feel free to call me anytime or text, or... email?

Have a great week!

Best,

Caitlin Bladin

**Project Director | Northside Hospital Project**

**Mobile** Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

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4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)

*(pronouns she/her)*

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday





---

**From:** Bladin, Caitlin (Health)  
**Sent:** Wednesday, 1 February 2023 7:26 PM  
**To:** Clery, Chris  
**Cc:** Lopa, Liz (Health)  
**Subject:** Question - legislation and regulation process question

**Importance:** High

CABINET

Hi Chris

Schedule 1.6



Happy to chat on the phone too.

Thanks!

Caitlin Bladin

**Project Director | Northside Hospital Project**

**Mobile** Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)

*(pronouns she/her)*

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

---

**From:** West, Alice (Health)  
**Sent:** Thursday, 2 February 2023 9:12 AM  
**To:** Bladin, Caitlin (Health)  
**Subject:** RE: Legislation - Indicative timeline

**CABINET**

Hi there,

MAGS are low on staff and it's a sitting day, but I'll see if I can find out about May introduction options.

Re the timeline, the version I worked up with MAGS is the worst case, takes as long as possible scenario, allows for internal clearances etc. I suspect your version just falls in a timeline that the July/August shutdown of sitting etc due to estimates doesn't impact a May timeline like it does the March one.

But I'll have a look and come back to you soon.

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>

**Sent:** Wednesday, 1 February 2023 7:56 PM

**To:** West, Alice (Health) <Alice.West@act.gov.au>

**Subject:** RE: Legislation - Indicative timeline

**CABINET**

Hey Alice

Liz has asked me to do up an indicative timeline for introduction in May – which I've done according to this timeline below and this handy fact sheet [How laws are made - ACT Legislative Assembly](#)

But I'm not confident I have done it correctly because it kind of still works for our original timing, so I'm not sure why March was the latest for October?

I there no legislation in May?

Thanks  
Caitlin

---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>

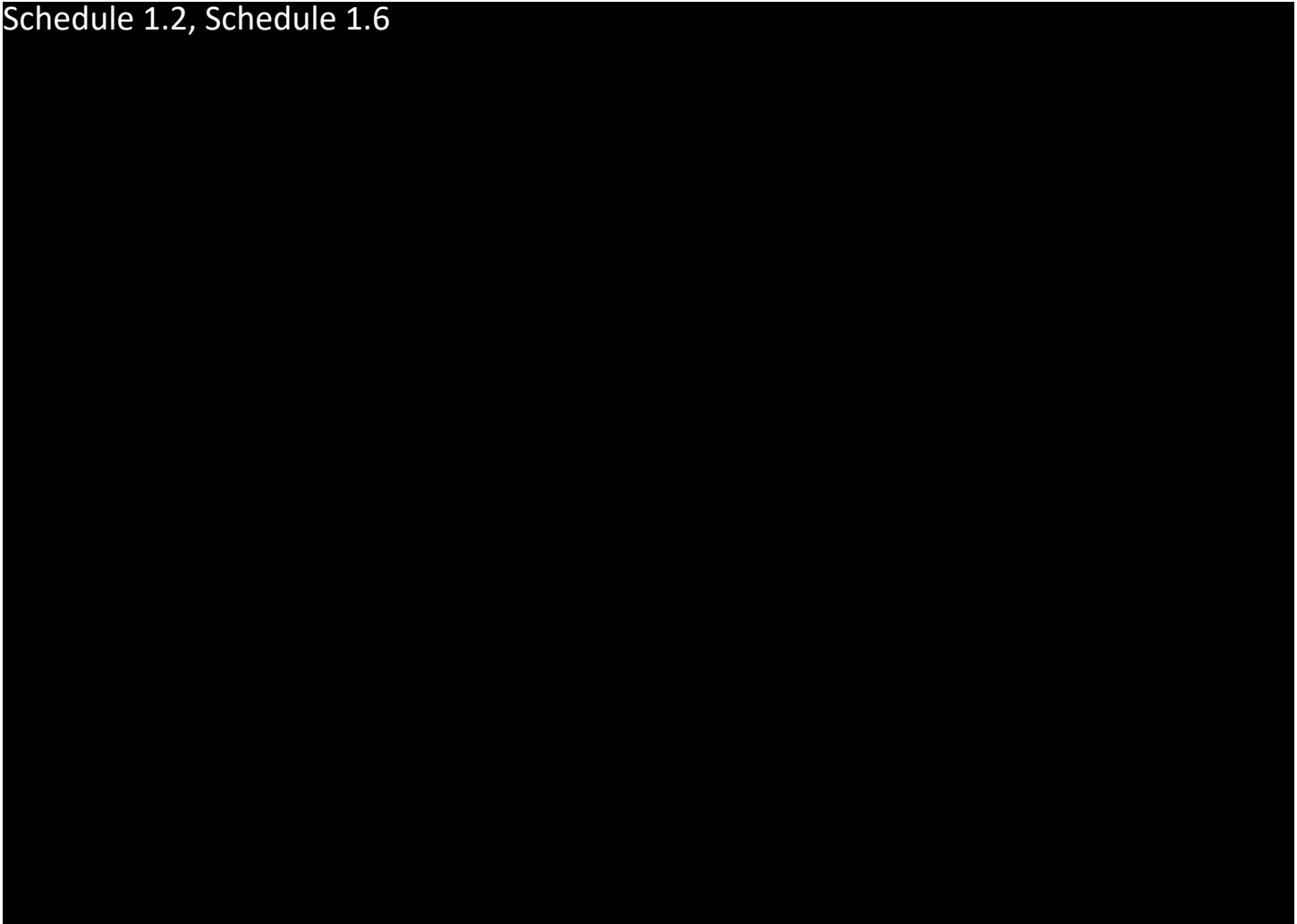
**Sent:** Friday, 9 December 2022 2:47 PM

**To:** Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>  
**Cc:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** Legislation - Indicative timeline

**CABINET**

Hi Bianca and Lyndall,

Schedule 1.2, Schedule 1.6



In the meantime, please don't hesitate to contact myself, Caitlin Bladin or Chris if you have any questions.

All the best for a safe and happy holiday season!

Kind regards,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Clery, Chris  
**Sent:** Friday, 3 February 2023 10:42 AM  
**To:** West, Alice (Health); Bladin, Caitlin (Health)  
**Subject:** RE: Update re Special Legislation - update from meeting with PCO on 9 December 2022  
**Attachments:** Project Northside - discussion draft - legislative instructions (20 Jan 2023).docx

**CABINET**

**ACT GOVERNMENT SOLICITOR**  
(see confidentiality notice below)

Hi Caitlin

Please find **attached** my suggested changes to the drafting instructions for the special legislation.

Once you are happy with the changes, I will send the updated instructions to PCO.

Kind regards,  
Chris

**Chris Clery** | Principal Solicitor | ACT Government Solicitor  
☎ 02 620 70899 | 📠 02 620 70650 | DX 5602 Canberra | 📧 PO Box 260 Civic Square ACT 2608  
[www.actgs.act.gov.au](http://www.actgs.act.gov.au)

Ref: 639451

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---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Wednesday, 1 February 2023 11:19 AM  
**To:** Clery, Chris <Chris.Clery@act.gov.au>  
**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Subject:** RE: Update re Special Legislation - update from meeting with PCO on 9 December 2022

**CABINET**

Hi Chris,

Just checking in to see if the updated drafting instructions for the Bill have gone across to PCO?

Thanks,

**Alice West**  
**Director | Governance and Secretariat | Northside Hospital Project**  
Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) | Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)  
**Infrastructure, Communication and Engagement Division | ACT Health Directorate**  
2-6 Bowes Street Phillip ACT 2606  
[health.act.gov.au](http://health.act.gov.au)  
*I am not in the office on Tuesdays.*



**From:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>  
**Sent:** Monday, 16 January 2023 9:11 AM  
**To:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** RE: Update re Special Legislation - update from meeting with PCO on 9 December 2022

**CABINET**

**ACT GOVERNMENT SOLICITOR**  
 (see confidentiality notice below)

Morning Alice

In terms of the next steps, it's perhaps worth noting that I will review the drafting instructions for the Bill and then forward them to PCO to work on the drafting of the Bill. I will then do more work on the drafting instructions for the Reg to ensure they include as many of the 'just terms' components as possible.

Kind regards,  
 Chris

**Chris Clery** | Principal Solicitor | ACT Government Solicitor  
 ☎ 02 620 70899 | 📠 02 620 70650 | 📍 DX 5602 Canberra | 📧 PO Box 260 Civic Square ACT 2608  
[www.actgs.act.gov.au](http://www.actgs.act.gov.au)

Ref: 639451

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**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Friday, 13 January 2023 11:06 AM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>  
**Subject:** Update re Special Legislation - update from meeting with PCO on 9 December 2022

**CABINET**

Hi Caitlin,  
 Draft email below re the legislation update for Liz for your review. @Clery, Chris – feel free to add anything I've missed.

Hi Liz,

Yesterday, Caitlin, Chris and I met with PCO to discuss progress of developing the special legislation.

PCO has yet to commence drafting of the Bill, and reiterated their priority in the next month or so is the drafting of bills already approved by Cabinet for introduction in the Feb sittings. They noted that resources are strained due to the Feb sitting workload, having had staff work over shutdown to meet deadlines.

**Schedule 1.2**

## Schedule 1.2

PCO asked that Chris review the drafting instructions (noting the version they had was from September), and to issue the latest version asap.

## Schedule 1.2

Thanks,

Let me know if there's anything I've missed.

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**  
2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** West, Alice (Health)

**Sent:** Monday, 12 December 2022 1:02 PM

**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Cc:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>

**Subject:** Special Legislation - update from meeting with PCO on 9 December 2022

**CABINET**

Hi Liz and Caitlin,

On Friday, Chris Clery and I meet with Bianca Kimber and Lyndall Kennedy from the Parliamentary Counsels Office (PCO) to discuss the plan for the preparation of the special legislation.

## Schedule 1.2, Schedule 1.6

Schedule 1.2, Schedule 1.6

Please let me know if you have any questions.

Kind regards,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob: Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** West, Alice (Health)

**Sent:** Friday, 9 December 2022 2:47 PM

**To:** Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>

**Cc:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Subject:** Legislation - Indicative timeline

**CABINET**

Hi Bianca and Lyndall,

Schedule 1.2, Schedule 1.6



## Schedule 1.2, Schedule 1.6

In the meantime, please don't hesitate to contact myself, Caitlin Bladin or Chris if you have any questions.

All the best for a safe and happy holiday season!

Kind regards,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob: Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*

































**From:** West, Alice (Health) on behalf of ACT Health, Northside Hospital Project  
**Sent:** Wednesday, 8 February 2023 1:06 PM  
**To:** Lopa, Liz (Health); Croke, Leesa; Noud, Russell; Leece, Kristin; Campbell, Russ; O'Halloran, Peter (Health); Zagari, Janet (Health); George, Jacinta (Health)  
**Cc:** ACT Health, Northside Hospital Project; Bladin, Caitlin (Health)  
**Subject:** For review by 16 February 2023 - Northside Hospital Transition Advisory Group - minutes, actions and terms of reference  
**Attachments:** 20230117 - Draft Minutes - Northside Hospital Transition Advisory Group.docx; NH TAG - Actions Register - as at 8 Feb 23.pdf; Northside Hospital Transition Advisory Group -DRAFT TOR - V03 - 20230120.docx

**OFFICIAL: Sensitive**

*Confidential – not for further distribution*

Good afternoon all,

Please find attached the draft minutes and actions from the first meeting of the Northside Hospital transition advisory group meeting held on 17 January 2023.

Also attached is the updated terms of reference for your consideration following the discussions on 17 January 2023.

It would be appreciated if any feedback on the minutes or revised draft terms of reference could be provided by close of business Thursday 16 February 2023.

Please don't hesitate to contact me if you have any questions.

Kind regards,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

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## Minutes

**Date:** Tuesday, 17 January 2023

**Time:** 1300 - 1400

**Location:** Microsoft Teams

### Members:

Name	Position	Attended (Y/N)
Liz Lopa (Chair)	Executive Group Manager, Infrastructure, Communication and Engagement, ACTHD	Y
Jacinta George	Executive Group Manager, Health System Planning and Evaluation, ACTHD	Y
Janet Zagari	Deputy Chief Executive Officer, Canberra Health Services	Y
Leesa Croke	Deputy Director-General, Policy and Cabinet, CMTEDD	Y
Russell Noud	Executive Group Manager, WhoG Industrial Relations and Public Sector Management	Y
Kristin Leece	Deputy Chief Solicitor, ACT Government Solicitors Office	Y
Russ Campbell	Deputy Under Treasurer	Y
Peter McNiven	Proxy for Executive Group Manager, Chief Information Officer, Digital Solutions Division, ACTHD	Y

### Attendees present:

Caitlin Bladin	Senior Director, Northside Hospital Project	Y
Alice West (Secretariat)	Director, Governance and Secretariat, Northside Hospital Project	Y

### Apologies:

Peter O'Halloran	Executive Group Manager, Chief Information Officer, Digital Solutions Division, ACTHD
------------------	---

	Speaker	Time
<b>Item 1 Acknowledgement of Country, welcome and apologies</b>	Chair	5 mins

The Chair, LL, opened the meeting by providing an acknowledgement of country.

The Chair welcomed everyone to the first meeting of the Northside Hospital Transition Advisory Group (TAG), and noted apologies for this meeting have been received from the following members:

- Peter O'Halloran – Peter McNiven is here today on his behalf.


The Chair called for any declarations of conflicts of interest, to which none were declared.

<b>Item 2</b>	<b>Record of the previous meeting</b>	Chair	5 mins
<b>2.1</b>	Minutes and actions from previous meeting (nil)	Chair	
	As this is the first meeting of the NH TAG, there are no minutes or actions from previous minutes for consideration.		
<b>Item 3</b>	<b>Items for Discussion and Decision</b>		<i>30 mins</i>
<b>3.1</b>	Presentation	Chair	

The Chair gave a presentation to provide members with background to the northside hospital project, and set the scene of the role and objectives of the TAG, highlighting:

- The northside hospital project is an infrastructure project resulting from a government commitment to commence construction on a new hospital on the northside mid-decade.
- The new hospital is a replacement for the current Calvary Public Hospital Bruce (CPHB) as a condition assessment and options analysis undertaken in 2020 identified the buildings are no longer fit for purpose for modern health care delivery, nearing end of life or past its useful life.
- The 2021-22 Budget provided approximately \$13.5 million for further planning and the development of a business case for consideration in the 2023-24 Budget.
- Progress during 2022 saw the establishment of a project team and project governance, completion of proof-of-concept design for a Bruce option and greenfield option, commercial and legal advisory work to inform the business case.
- Cabinet briefings occurred in May and September and an update to ERC in December 2022.
- An overview of contractual arrangements with Calvary – the Calvary Network Agreement (CNA).
- An overview of commercial negotiations and considerations given to date regarding the Territory's contractual obligations with Calvary.
- The role and objectives of the TAG.
- Timing pressures associated with the project.

Schedule 1.6

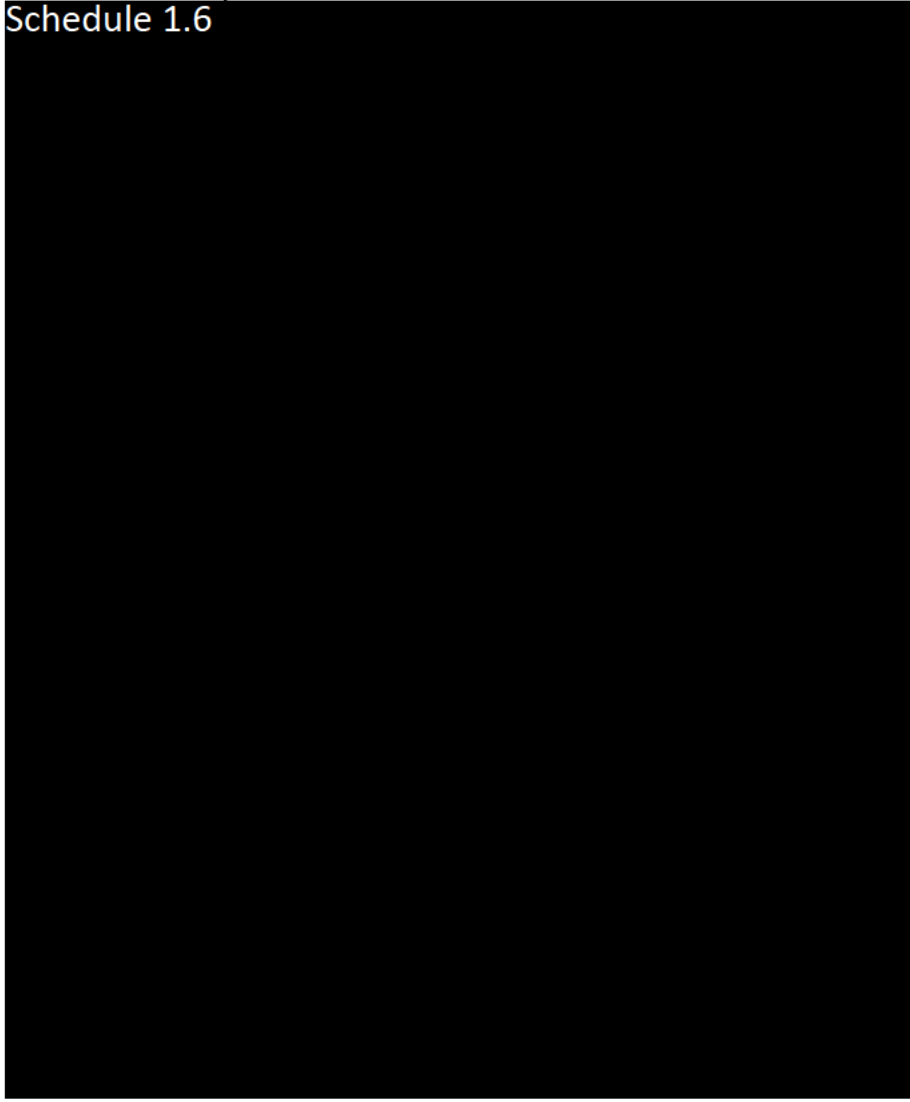


---

Discussion that followed covered:

- Potential implications on the Bruce private hospital if a new hospital were to be built on the preferred Bruce site, or on a greenfield site.
- Future funding arrangements for the ACT health portfolio, including the introduction of Activity Based Funding, and whether and/or how Calvary would be required to sign up to this funding framework.
- The October 2023 deadline for ownership of the land on the Bruce site, and the trigger for this being the commitment to commence construction mid-decade. The Technical advisor has developed a program which indicates land ownership is required by this time to meet the government's commitment. The TAG noted this timeline may not be achievable without agreement from Calvary.

### Schedule 1.6



**Action:**

- Update the TOR as follows:
    - Highlight that CHH is out of scope
-

- 
- The priority in any scenario is to ensure continuity of services and patient care.
- 

### 3.2 Terms of Reference (paper provided)

Chair

The Chair invited members to provide comments/feedback on the draft terms of reference. The TAG agreed to include to changes as discussed under Item 3.1 above, and also for amendments, including:

- Under 'Role', add a third scenario where the TAG would provide advice on the transition of services to new public hospital on a greenfield site.
- Under 'function', include 'identifying the services that would be covered by a transition agreement/plan'.
- Clarify under 'role' whether the TAG has a monitor and evaluate role on the implementation of the transition of services and employment matters under any scenario.
- Expand 'identification of resources..' to note this includes ACT Government and/or external providers (consultancy etc).

**Action:**

- Update the TOR as noted above and circulate for out of session comment and endorsement.
- 

### 3.3 Key Issues - Discussion

All

The closing discussion related to resourcing and the establishment of a project team.

It was noted while the catalyst for the transition planning for any of the possible scenarios is the infrastructure project, a discussion on the best placement for the establishment of transition project team and the funding/resources required for such a team is required.

The Chair sought views from members on the best directorate/executive lead for this work, including the management of the TAG and its workplan etc. There was also discussion about the possibility of procuring consultancy services to lead the transition (project management, Big 4 etc). It was suggested that this discussion be held over until after the outcomes and decisions of the cabinet submission in February 2023 are known.

There was also discussion on the privately contracted services at CPHB, such as pathology, imaging etc, and that consideration should be given to these services being able to continue services during a transition process should Calvary step away from operating CPHB.

**Action:**

- Defer detailed discussion on the resourcing requirements until after the outcomes and decisions of the cabinet submission in February 2023 are known.
-

---

**3.4 Next Steps:**

- Decisions from government
- Transition team establishment

---

This item was covered under discussions through Items 3.1-3.3.

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**Item 4 Other Business**

All

5 mins

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Nil other business was raised.

---

**Next Meeting: Tuesday, 21 February 2023 – 1300 – 1400 via teams**

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## Northside Hospital Transition Advisory Group - Actions Register



**ACT**  
Government

ACT Health

No.	Title	Agenda Item	Action	Responsible	Meeting Date	Date Due	Status
1	Terms of Reference	3.2	Update Terms of Reference and circulate for out of session feedback / endorsement	Secretariat / NHPT ACTHD	17/01/2023	OoS	Open
2	Project team resourcing	3.3	Discussion resourcing requirements in further detail once the outcomes and decisions of the February 2023 cabinet submission are known	Secretariat / NHPT ACTHD	17/01/2023	01/03/2023	Open

**From:** West, Alice (Health)  
**Sent:** Friday, 3 March 2023 11:44 AM  
**To:** Lopa, Liz (Health)  
**Cc:** ACT Health, Northside Hospital Project; Bladin, Caitlin (Health); ACT Health StrategicInfrastructure  
**Subject:** RE: Updated Lodgement brief - GBC22/762 - CAB22/798 - Northside next steps

**CABINET**

Hi Liz,

## Schedule 1.6

Let me know if you have any additional questions.

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mobile: Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>

**Sent:** Friday, 3 March 2023 10:39 AM

**To:** West, Alice (Health) <Alice.West@act.gov.au>

**Cc:** ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>

**Subject:** RE: Updated Lodgement brief - GBC22/762 - CAB22/798 - Northside next steps

**CABINET**

This all looks great – thank you. I am meeting Meg at midday so will run her through the small changes and then I will clear after that.

You can delete your comment on the change in valuation matrix – all good 😊

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>

**Sent:** Friday, 3 March 2023 10:22 AM

**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>

**Cc:** ACT Health, Northside Hospital Project <[NorthsideHospitalProject@act.gov.au](mailto:NorthsideHospitalProject@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>

**Subject:** Updated Lodgement brief - GBC22/762 - CAB22/798 - Northside next steps

**Importance:** High

## CABINET

Hi Liz,

I've updated the covering brief to address your request - a clean copy is here (with a note about the \$figure I've added): [aLodgement Brief - CAB22-798 - Final for Cabinet on 15 March 2023 - LL version 030323 \(A41192625\)](#)  
Can provide the tracked edits version if needed, but was getting messy!

Link to sub (with tracked edits): [FINAL CLEAN Att 1 - Cabinet Submission \(GBC22762\) \(A41137294\)](#)

Link to updated Leg timelines as per emails this morning: [20230222 - Attachment H - Indicative legislative timeline \(Diagram\) \(A41137302\)](#)

The whole pack is in this folder [FINAL Lodged for ERC \(fA13532727\)](#)

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*





---

**From:** Bladin, Caitlin (Health)  
**Sent:** Friday, 3 March 2023 12:59 PM  
**To:** Lopa, Liz (Health); ACT Health StrategicInfrastructure; West, Alice (Health); ACT Health, Northside Hospital Project  
**Subject:** RE: FOR URGENT EGM CLEARANCE (3 March) // Northside Hospital - Cab Sub for lodgement

**CABINET**

Hi All

I have made the changes to the brief, and I have accepted the changes in the Sub (roll back to the previous version if you want them in track).

The package is ready to go to MAGS at the link.

[@West, Alice \(Health\)](#) over to you for the diagram/one driving.

Links below:

Link to sub : [FINAL CLEAN Att 1 - Cabinet Submission \(GBC22762\) \(A41137294\)](#)

Link to brief: [aLodgement Brief - CAB22-798 - Final for Cabinet on 15 March 2023 - LL version 030323 \(A41192625\)](#)

Link to updated Leg timelines as per emails this morning: [20230222 - Attachment H - Indicative legislative timeline \(Diagram\) \(A41137302\)](#)

The whole pack is in this folder [FINAL Lodged for ERC \(fA13532727\)](#)

Thanks,

Happy to discuss.

Sincerely

Caitlin

---

**From:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Sent:** Friday, 3 March 2023 12:39 PM  
**To:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>; ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>  
**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Subject:** RE: FOR URGENT EGM CLEARANCE (3 March) // Northside Hospital - Cab Sub for lodgement

**CABINET**

Hi Alice

I have made some changes to the submission following my meeting with Meg – they are in track changes and is around the timing of the legislation being advised on by the TAG. Can you pls reflect that change in the brief (if we need to)? Then it is good to go to MAGS.

Meg is interested in the legislative timelines so I have one driven her the two attachment H drawings. Can you please one drive her the new scenario drawn up based on CMTEDD advice when you have had a chance to have a go at it?

Thanks

Liz

---

**From:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>  
**Sent:** Thursday, 2 March 2023 7:35 PM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** FOR URGENT EGM CLEARANCE (3 March) // Northside Hospital - Cab Sub for lodgement

### CABINET

Hi Liz,

For your urgent clearance please – updated Cabinet package for lodgement ahead of 15 March meeting of Cabinet.

Caitlin has advised changes have been made to:

- The lodgement brief: [aLodgement Brief - CAB22-798 - Final for Cabinet on 15 March 2023 \(A41178216\)](#) – / have QA'd with changes remaining in track
- The Submission [FINAL CLEAN Att 1 - Cabinet Submission \(GBC22762\) \(A41137294\)](#)
- Attachment H [20230222 - Attachment H - Indicative legislative timeline \(Diagram\) \(A41137302\)](#)

There will also be updates to:

- The compensation matrix (pending) and
- The strategic benefits analysis (due Tuesday next week).

Once cleared and ready to progress to MAGS, Gul, can you please assist with the Trim files?

Thanks

Sal

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Sent:** Thursday, 2 March 2023 5:37 PM  
**To:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>  
**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Mishra, Jyoti (Health) <[Jyoti.Mishra@act.gov.au](mailto:Jyoti.Mishra@act.gov.au)>  
**Subject:** For EGM Clearance: Cab sub for lodgement

### CABINET

Hi there

Please see an updated package for lodgement.

Changes have been made to:

- The lodgement brief: [aLodgement Brief - CAB22-798 - Final for Cabinet on 15 March 2023 \(A41178216\)](#)

- The Submission [FINAL CLEAN Att 1 - Cabinet Submission \(GBC22762\) \(A41137294\)](#)
- Attachment H [20230222 - Attachment H - Indicative legislative timeline \(Diagram\) \(A41137302\)](#)

## Schedule 1.6

The brief and package is ready for Liz's review and clearance.

Thanks @West, Alice (Health) and @Mishra, Jyoti (Health)

Happy to discuss

Sincerely

Caitlin

---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Thursday, 2 March 2023 10:35 AM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** Cab sub updates for review

**CABINET**

Hi Caitlin,

Please see here for the updated lodgement brief: [aLodgement Brief - CAB22-798 - Final for Cabinet on 15 March 2023 \(A41178216\)](#)

I've added a revised timeline for the legislation based on introduction for 27-29 June sitting in this version: [20230222 - Attachment H - Indicative legislative timeline \(Diagram\) \(A41137302\)](#)

## Schedule 1.6

Happy to discuss.

Thanks!

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob [Schedule 2.2\(a\)\(ii\)](#) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Lopa, Liz (Health)  
**Sent:** Friday, 3 March 2023 5:19 PM  
**To:** West, Alice (Health); DGACTHealth  
**Cc:** ACT Health, Northside Hospital Project; ACT Health StrategicInfrastructure; GovernmentBusinessHealth; Bladin, Caitlin (Health)  
**Subject:** Re: URGENT FOLLOW-UP// Urgent DG clearance (Due to MO today) : GBC22/762 : Cabinet - Submission - Minister for Health - CAB22/798 - Northside Hospital Project - commercial negotiation outcomes and next steps

**CABINET**

Thanks All and sorry. The legislative timeframes are being discussed with the minister by Meg on Monday.  
 Agree with other advice  
 Liz

Get [Outlook for iOS](#)

---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Friday, March 3, 2023 4:51:37 PM  
**To:** DGACTHealth <DGACTHealth@act.gov.au>  
**Cc:** ACT Health, Northside Hospital Project <NorthsideHospitalProject@act.gov.au>; ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Subject:** FW: URGENT FOLLOW-UP// Urgent DG clearance (Due to MO today) : GBC22/762 : Cabinet - Submission - Minister for Health - CAB22/798 - Northside Hospital Project - commercial negotiation outcomes and next steps

**CABINET**

Hi Viv,

Please see below advice to Liz in response to DG's comments.  
 Forwarding to you as Liz is travelling (I have ccd her for her awareness).

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

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---

**From:** West, Alice (Health)  
**Sent:** Friday, 3 March 2023 4:35 PM  
**To:** ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>

**Subject:** RE: URGENT FOLLOW-UP// Urgent DG clearance (Due to MO today) : GBC22/762 : Cabinet - Submission - Minister for Health - CAB22/798 - Northside Hospital Project - commercial negotiation outcomes and next steps

**CABINET**

Hi Liz,

Some advice for DG in regards to the inquiry timeframes/process:

- As per the Resolution passed in the Assembly on 2 December 2020: the Assembly agreed that all bills presented to the Assembly stand referred to the relevant standing committee for inquiry and report within two months from the presentation of the bill. Should the standing committee resolve not to undertake an inquiry, the chair will advise the Assembly and the responsible Minister within 21 days of the presentation of the bill in the Assembly.

Regarding the DG's comment:

**Schedule 1.6**

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob <sup>Schedule 2.2(a)(ii)</sup> | Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

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**From:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>

**Sent:** Friday, 3 March 2023 4:10 PM

**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>

**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>

**Subject:** URGENT FOLLOW-UP// Urgent DG clearance (Due to MO today) : GBC22/762 : Cabinet - Submission - Minister for Health - CAB22/798 - Northside Hospital Project - commercial negotiation outcomes and next steps

**Importance:** High

## CABINET

Hi Alice and Caitlin,

Are you able to please confirm these two details for the DG re the Cab Sub?

Many thanks

Sal

---

**From:** Bevan, Vivien (Health) <[Vivien.Bevan@act.gov.au](mailto:Vivien.Bevan@act.gov.au)> **On Behalf Of** DGACTHealth  
**Sent:** Friday, 3 March 2023 4:02 PM  
**To:** GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>  
**Cc:** Ellis, Catherine (Health) <[Catherine.Ellis@act.gov.au](mailto:Catherine.Ellis@act.gov.au)>  
**Subject:** RE: Urgent DG clearance (Due to MO today) : GBC22/762 : Cabinet - Submission - Minister for Health - CAB22/798 - Northside Hospital Project - commercial negotiation outcomes and next steps  
**Importance:** High

## CABINET

Rebecca's questions to address please:

## Schedule 1.6

*Re the Attachment H, I don't understand what drives the date for "Decision by Committee to hold Inquiry due" in both options – grateful if somebody could explain how that date is derived. I had assumed that they would introduce the legislation and commence an inquiry immediately.*

Thanks, Viv

Vivien Bevan | Head of Office

Office of the Director-General | ACT Health Directorate

(she/her) Ph: 02 5124 7894 | Mob Schedule 2.2(a)(ii) Email: [vivien.bevan@act.gov.au](mailto:vivien.bevan@act.gov.au)

Level 5, 6 Bowes Street Phillip ACT 2606 [health.act.gov.au](http://health.act.gov.au)



**From:** Warne, Hayley (Health) <[Hayley.Warne@act.gov.au](mailto:Hayley.Warne@act.gov.au)> **On Behalf Of** GovernmentBusinessHealth  
**Sent:** Friday, 3 March 2023 3:14 PM  
**To:** DGACTHealth <[DGACTHealth@act.gov.au](mailto:DGACTHealth@act.gov.au)>  
**Cc:** GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; Bevan, Vivien (Health) <[Vivien.Bevan@act.gov.au](mailto:Vivien.Bevan@act.gov.au)>; Ellis, Catherine (Health) <[Catherine.Ellis@act.gov.au](mailto:Catherine.Ellis@act.gov.au)>  
**Subject:** Urgent DG clearance (Due to MO today) : GBC22/762 : Cabinet - Submission - Minister for Health - CAB22/798 - Northside Hospital Project - commercial negotiation outcomes and next steps  
**Importance:** High

## CABINET

Good afternoon Team,

Please find below attachments updated and saved in trim for urgent DG clearance. The updated documents have been cleared by EGM.

COR23/6961 - Att H - Indicative legislative timeline  
COR23/6959 - Att 1 - Final Clean copy  
COR23/6954 Lodgement brief

Please also note that as noted in the brief, Attachments B and D are being updated and will be provided next week.

Please advise if this can go to MO on EGM clearance.

Thanks

Kind regards,

**Hayley Warne | A/g Cabinet Liaison Officer**

*(Pronouns: she/her)*

Email: [governmentbusinesshealth@act.gov.au](mailto:governmentbusinesshealth@act.gov.au)

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Level 5, 6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)



*I acknowledge the traditional custodians of the ACT, the Ngunnawal people. I wish to pay my respects to Elders past, present and emerging. I would like to acknowledge the histories, cultures and ongoing contributions of First Nations peoples to the life of this city, region and Country, and extend my respects to Aboriginal and Torres Strait Islander peoples.*



**From:** West, Alice (Health)  
**Sent:** Friday, 10 March 2023 11:29 AM  
**To:** Kimber, Bianca  
**Cc:** Clery, Chris; Bladin, Caitlin (Health)  
**Subject:** Meeting request - **Schedule 1.2**

**CABINET**

Hi Bianca,

Hope you are well!

Caitlin, Chris Clery and myself are meeting with our legal advisors next week on 16 March from 3.30pm to 5pm (via Teams) **Schedule 1.2**

Would you and/or Lyndall be available to attend this meeting as we think it would be useful in terms of drafting of the legislation and regulation.

Sorry for the short notice, **Schedule 1.2**

Let me know if you have any questions,

Many thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob **Schedule 2.2(a)(ii)** Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

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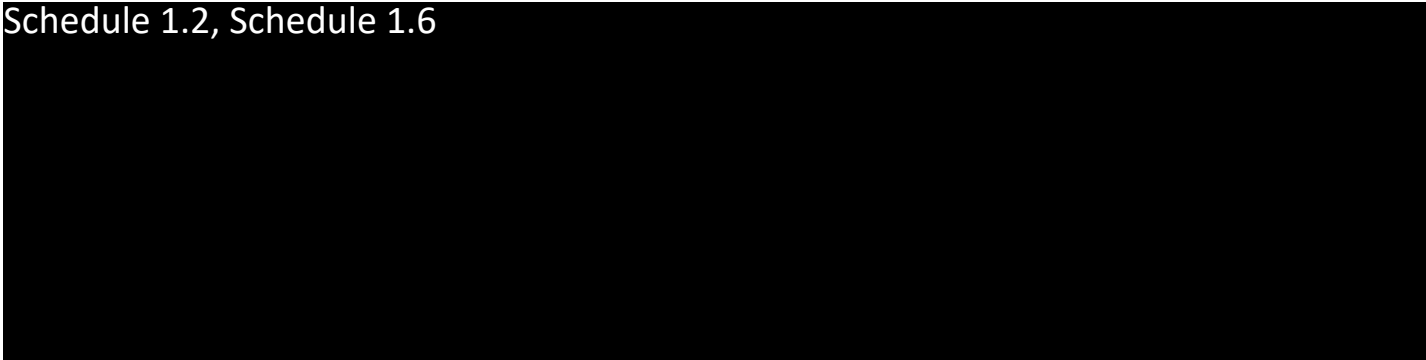
**From:** Bladin, Caitlin (Health)  
**Sent:** Thursday, 16 March 2023 6:20 PM  
**To:** Clery, Chris; Finkelstein, Rebecca (AU); [redacted]  
Kimber, Bianca; Kennedy, Lyndall  
**Cc:** West, Alice (Health); Lopa, Liz (Health)  
**Subject:** Privileged and Confidential: Special legislation timeline discussion

**OFFICIAL: Sensitive - Legal Privilege**

Dear Colleagues

Thank you for your time today, it was a really useful discussion.

Schedule 1.2, Schedule 1.6



Look forward to catching up in 10 or so days' time. I hope you have a lovely trip, Lyndall.

Happy to discuss.

Sincerely

Caitlin Bladin

Project Director | Northside Hospital Project

Phone 02 6205 4393 | Mobil: [redacted] [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

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(pronouns she/her)

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

-----Original Appointment-----

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>

**Sent:** Friday, 10 March 2023 11:00 AM

**To:** West, Alice (Health); Bladin, Caitlin (Health); Clery, Chris; Finkelstein, Rebecca (AU); [redacted]  
[redacted] Kimber, Bianca; Kennedy, Lyndall

**Subject:** Special legislation timeline discussion

**When:** Thursday, 16 March 2023 3:30 PM-5:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

**Where:** Microsoft Teams Meeting

# Microsoft Teams meeting

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**From:** Bladin, Caitlin (Health)  
**Sent:** Monday, 20 March 2023 4:00 PM  
**To:** Lopa, Liz (Health)  
**Cc:** ACT Health StrategicInfrastructure; West, Alice (Health); Oliver, Stephanie (Health)  
**Subject:** RE: Transition

CABINET

Ah yes, sorry. These are the sub/government business we have on the radar:

Schedule 1.6



---

**From:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Sent:** Monday, 20 March 2023 3:45 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Oliver, Stephanie (Health) <[Stephanie.Oliver@act.gov.au](mailto:Stephanie.Oliver@act.gov.au)>  
**Subject:** RE: Transition

CABINET

Schedule 1.6



**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Sent:** Monday, 20 March 2023 2:14 PM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Oliver, Stephanie (Health) <[Stephanie.Oliver@act.gov.au](mailto:Stephanie.Oliver@act.gov.au)>  
**Subject:** RE: Transition

CABINET

Is that an additional one to this one?

Schedule 1.6



---

**From:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Sent:** Monday, 20 March 2023 1:27 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; West, Alice (Health)

<[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Oliver, Stephanie (Health) <[Stephanie.Oliver@act.gov.au](mailto:Stephanie.Oliver@act.gov.au)>

**Subject:** RE: Transition

**CABINET**

Thanks.

We will also have to do the submission that fronts the business case.

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Sent:** Monday, 20 March 2023 11:55 AM

**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>

**Cc:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Oliver, Stephanie (Health) <[Stephanie.Oliver@act.gov.au](mailto:Stephanie.Oliver@act.gov.au)>

**Subject:** Transition

**CABINET**

Hi Liz

As discussed from our planning session.

This is more focussed on our side of the equation with a lesser emphasis on operational planning.

I will prioritise the business case development this week.

Pre notification	Post notification/Legislation	Transition
Transition team establishment <ul style="list-style-type: none"> <li>- Office access</li> <li>- TRIM</li> <li>- Document sharing</li> <li>- Transition team starter pack/induction</li> <li>- Confidentiality agreements</li> <li>- Workforce and position numbers</li> <li>- Communications about people being 'offline'</li> </ul> Transition Business Case (managing current program within existing Northside resources versus other resources) Cabinet Submission with: <ul style="list-style-type: none"> <li>- Timing advice (notification, legislation, implementation)</li> <li>- Communications Strategy</li> </ul> Legislation Consultant Engagement Business continuity planning Workforce transition Operating model Clinical governance	Communications Workforce transition ICT/Digital Documentation and discovery Enact BCPs where required Negotiations Accreditation	Implementation Operations Accreditation
<b>Ongoing infrastructure planning</b>		

Sincerely

Caitlin

Caitlin Bladin

**Project Director | Northside Hospital Project**

**Phone** 02 6205 4393 | **Mobile** Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

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*(pronouns she/her)*

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

---

**From:** Bladin, Caitlin (Health)  
**Sent:** Tuesday, 21 March 2023 7:02 PM  
**To:** Lopa, Liz (Health)  
**Cc:** ACT Health StrategicInfrastructure; West, Alice (Health)  
**Subject:** For EGM Action: Human Rights Scrutiny - Health Infrastructure Enabling Bill

**OFFICIAL: Sensitive**

Hi Liz

A normal part of Bill development is early engagement with the human rights scrutineering team in Legislation Policy and Programs in JACS, PCO normally undertake this engagement.

Given the confidentiality associated with this Bill they have not undertaken this work. Their recommendation is that we engage directly with LPP to brief them on the project, the bill and the confidentiality requirements and seek the early advice on scrutiny processes and requirements.

I have drafted the below email to Daniel Ng, acting EGM, LPP below.

Happy to discuss.

Sincerely

Caitlin Bladin

**Project Director | Northside Hospital Project**

**Phone** 02 6205 4393 | **Mobile** Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

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*(pronouns she/her)*

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

---

Dear Daniel

ACT Health are currently working with ACTGSO and PCO in the drafting of some legislation. It is project specific and we are seeking an opportunity to brief you on the project and legislation and seek your advice on how best to undertake human rights scrutiny as part of the development of the legislation.

Are you available next week for a 30 minute briefing?

I will get my office to work your office to set up a time. I will bring with you some of my northside hospital team, but given sensitivities associated with the project ask that you keep representation at the meeting on your end quite limited.

Look forward to catching up soon.

Liz

**From:** West, Alice (Health)  
**Sent:** Friday, 24 March 2023 2:25 PM  
**To:** Lopa, Liz (Health)  
**Cc:** Bladin, Caitlin (Health); Clark, Sally-Anne (Health); ACT Health StrategicInfrastructure; Sweetman, Rebecca (Health)  
**Subject:** NH gov bus processes timelines - March-May 2023.pdf  
**Attachments:** NH gov bus processes timelines - March-May 2023.pdf

## CABINET

Hi Liz,

Please see attached a timeline for the government business processes we need to get through between now and 27 April.

I've also added a column for an ERC discussion paper for the NH infrastructure business case, should Minister and Meg wish to progress with that option.

There's opportunity to extend our internal timelines for finalising the documents, if MO are agreeable to shortening the period Minister gets to consider them (currently allows for 5 days).

The timelines allow for full final circulation to CHS and CMTEDD (restricted circulation, with copy to GSO) prior to ERC. The pressure point is if ERC want any changes between 27 April and 1 May (if that date is agreed) for any final changes and circulation to all sitting cabinet members.

Please let me know if you have any questions.

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*





# Schedule 1.6

# Schedule 1.6

**From:** Kennedy, Lyndall  
**Sent:** Wednesday, 29 March 2023 6:17 PM  
**To:** Clery, Chris  
**Cc:** Bladin, Caitlin (Health); Kimber, Bianca  
**Subject:** Health Infrastructure Enabling Bill

**OFFICIAL: Sensitive**

Hi Chris

Can you let me know if the drafting instructions for the compensation provisions (contained in the GSO draft regulation dated 4 Aug 22) have been updated?

Also can you provide me with a copy of the Crown Lease for the site?

Thanks  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Kennedy, Lyndall  
**Sent:** Thursday, 30 March 2023 4:42 PM  
**To:** Bladin, Caitlin (Health); Clery, Chris; Kimber, Bianca  
**Cc:** Lopa, Liz (Health)  
**Subject:** RE: Draft special legislation

OFFICIAL: Sensitive

Thank you, Caitlin. We'll be in touch if there are any showstoppers.

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Thursday, 30 March 2023 4:40 PM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Clery, Chris <Chris.Clery@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Subject:** Re: Draft special legislation

OFFICIAL: Sensitive

Hi all

ACT Health confirms that the structure of the Bill should reflect its current structure allowing for a prescribed period of transition after passing. The timeframe is TBA but hopefully this allows work to continue on the bill.

Please let me know if immediate direction is required on any other element.

Sincerely

Caitlin

---

**From:** Bladin, Caitlin (Health)  
**Sent:** Thursday, March 30, 2023 12:45:53 PM  
**To:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>; Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>  
**Subject:** RE: Draft special legislation

OFFICIAL

Hi All

Happy to catch up today – I can do 330.

Thanks,  
Caitlin

---

**From:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>  
**Sent:** Thursday, 30 March 2023 12:16 PM  
**To:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>  
**Cc:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Subject:** RE: Draft special legislation

OFFICIAL

Hi Chris

Peter's review will be very welcome once the Bill is sufficiently developed. To that end, Bianca and I would really appreciate it if you, Caitlin, (Kristin?) could have a quick catch up this afternoon to discuss what is achievable for the Bill in the short term. Bianca and I are both free this afternoon and also tomorrow if needs be.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>  
**Sent:** Thursday, 30 March 2023 9:28 AM  
**To:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>  
**Subject:** Draft special legislation

OFFICIAL

Morning Lyndall and Bianca

I met with Kristin yesterday and understand that Peter Garrison would like to review the next draft of the Special Legislation. I also understand that Peter would like to meet with you both to discuss the draft once he's had an opportunity to review it. I expect Peter may prefer this to be a face-to-face meeting, however I will confirm this with Peter.

If you could give me an indication of when the next draft may be ready so that I can update Peter, that would be greatly appreciated.

Please don't hesitate to give me a call on Teams if you have any questions or concerns.

Kind regards,  
Chris

**Chris Clery** | Principal Solicitor | ACT Government Solicitor

☎ 02 620 70899 | 📠 02 620 70650 | DX 5602 Canberra | 📧 PO Box 260 Civic Square ACT 2608

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---

**From:** Bladin, Caitlin (Health)  
**Sent:** Tuesday, 4 April 2023 8:58 AM  
**To:** West, Alice (Health); Clery, Chris  
**Cc:** Lopa, Liz (Health); ACT Health StrategicInfrastructure  
**Subject:** RE: Times for Minister with Legal Team

OFFICIAL: Sensitive

Thanks Alice.

---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Tuesday, 4 April 2023 8:57 AM  
**To:** Clery, Chris <Chris.Clery@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; ACT Health StrategicInfrastructure <ACTHealthStrategicInfrastructure@act.gov.au>  
**Subject:** Fwd: Times for Minister with Legal Team

OFFICIAL: Sensitive

Good morning Caitlin and Chris,  
Please see below Ministers availability next week for a briefing with KWM and Peter Garrison.  
Chris, are you happy to check with Kristin and Peter's office re availability? Will need one hour sometime in the window given below. Once we confirm Peter is ok for this time, we can lock in KWM.  
Caitlin, I'll book a meeting room at 220 (might see if we can get the swish boardroom on the mezzanine).  
Gul - can you pls block out this window in Liz's diary?  
Thanks,  
Alice

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---

**From:** Gower, Tara (Health) <[Tara.Gower@act.gov.au](mailto:Tara.Gower@act.gov.au)> on behalf of ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>  
**Sent:** Monday, April 3, 2023 4:25:47 PM  
**To:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: Times for Minister with Legal Team

OFFICIAL: Sensitive

Hi Alice

The Minister could do any time between 11am and 3pm on 12 April.

Thank you  
Tara

**Tara Gower | Directorate Liaison Officer | ACT Health Directorate**  
Mob Schedule 2.2(a)(ii) Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)  
**Office of Rachel Stephen-Smith | Minister for Health**  
**Office of Emma Davidson | Minister for Mental Health**  
Level 2, Legislative Assembly Building, Civic Square



**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Sent:** Monday, 3 April 2023 2:10 PM  
**To:** ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>  
**Subject:** RE: Times for Minister with Legal Team  
**Importance:** High

**OFFICIAL: Sensitive**

Hi Tara,

Sorry for the delay in responding. Our colleagues in ACT GSO have asked for some time to brief the Solicitor-General on the legal matters and Bill related to Northside, prior to the briefing with Minister.

To allow enough time for them to do this, Liz has asked if we could see if the briefing with Minister could occur in the latter part of next week.

Could you let me know Minister's availability for 12-14 April?

Many thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(1) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Gower, Tara (Health) <[Tara.Gower@act.gov.au](mailto:Tara.Gower@act.gov.au)> **On Behalf Of** ACT Health DLO  
**Sent:** Thursday, 30 March 2023 12:34 PM  
**To:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>  
**Subject:** RE: Times for Minister with Legal Team

**OFFICIAL: Sensitive**

Hi Alice

The Minister is available at the following times:

- Monday 3 April 3-5pm
- Tuesday 4 April 4-5pm

Please let me know if any of these times works.

Thank you



Tara

**Tara Gower | Directorate Liaison Officer | ACT Health Directorate**

Mob Schedule 2.2(a)(ii) Email: [ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)

**Office of Rachel Stephen-Smith | Minister for Health**

**Office of Emma Davidson | Minister for Mental Health**

Level 2, Legislative Assembly Building, Civic Square




---

**From:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>

**Sent:** Thursday, 30 March 2023 10:31 AM

**To:** ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>

**Subject:** Times for Minister with Legal Team

**Importance:** High

**OFFICIAL: Sensitive**

Hi Tara,

As discussed yesterday, grateful for some times for our legal team to brief Minister on the legislation and associated timelines would be appreciated.

Initial discussions highlighted next week would be good, but could we also seek availability for the week after Easter as well?

Many thanks,

**Alice West**

**Director | Governance and Secretariat | Northside Hospital Project**

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

**Infrastructure, Communication and Engagement Division | ACT Health Directorate**

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



---

**From:** Bladin, Caitlin (Health)  
**Sent:** Tuesday, 4 April 2023 9:52 AM  
**To:** Cartwright, Luke (Health); Sweetman, Rebecca (Health); West, Alice (Health); Oliver, Stephanie (Health)  
**Cc:** Lopa, Liz (Health); Clark, Sally-Anne (Health)  
**Subject:** For advice and comment

**CABINET**

Hi Team

Please see below for a draft of the legislation – I'd appreciate your review and comments on whether it is prescriptive enough/too much and whether it will assist the Territory in reaching our objectives.

[20230404 Draft Health Infrastructure Enabling Bill 2023-D02 \(A41536505\)](#)

Comments by our whiteboarding session tomorrow please.

Sincerely

Caitlin Bladin

Project Director | Northside Hospital Project

Phone 02 6205 4393 | Mobile Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)

*(pronouns she/her)*

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

**From:** McKinnon, Gabrielle  
**Sent:** Tuesday, 11 April 2023 10:49 AM  
**To:** Kennedy, Lyndall; Bladin, Caitlin (Health)  
**Cc:** West, Alice (Health); Clery, Chris; Kimber, Bianca  
**Subject:** RE: [J2022-748] Health Infrastructure Enabling Bill 2023 (D02)

OFFICIAL: Sensitive

Hi team

Thanks so much for this draft

I realise this is an early draft and that the focus at present is on some of the more technical provisions. However I wanted to flag that I have concerns from a human rights perspective that there are very broad and unfettered provisions for the disclosure of information and no protections for privacy of patients and employees here in relation to the transfer/disclosure of personal information.

It will be important to include a provision stipulating that records/information relating to health consumers is only to be used or disclosed for the purposes of management and quality assurance of the health service and ensuring continuity of the health service to consumers or something to that effect, and to clarify how this will intersect with the health records and privacy act. Similarly with employee records and information that should only be used or disclosed for the purposes of ensuring continuity of employment etc

It might be worth talking with the Health Services Commissioner in confidence about the proposal as to how this transfer of health records could be effected consistently with the Health Records and Privacy Act.

I am on leave until Thursday but very happy to discuss then

Cheers

Gabrielle

---

**From:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>  
**Sent:** Monday, 3 April 2023 5:23 PM  
**To:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Cc:** West, Alice (Health) <Alice.West@act.gov.au>; Clery, Chris <Chris.Clery@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>; McKinnon, Gabrielle <Gabrielle.McKinnon@act.gov.au>  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D02)

OFFICIAL: Sensitive

Hello Caitlin

Attached is a first cut of a complete-ish draft.

We look forward to further instructions.

Regards

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Kennedy, Lyndall  
**Sent:** Friday, 14 April 2023 12:18 PM  
**To:** Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Cc:** Kimber, Bianca  
**Subject:** Update on progress of next draft

**OFFICIAL: Sensitive**

Hi Liz and Caitlin

I sent another draft to Peter Garrison and Chris yesterday afternoon and have just got GSO feedback on that draft this morning. I'm now preparing a further draft to send through this afternoon. I'll get that to you as soon as I can.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



**From:** Kennedy, Lyndall  
**Sent:** Friday, 14 April 2023 4:16 PM  
**To:** Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Cc:** Garrisson, Peter; Clery, Chris; Kimber, Bianca  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D04)  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D04.PDF; J2023-346-Health Infrastructure Enabling Regulation 2023-D02.PDF

**OFFICIAL: Sensitive**

Hello Liz and Caitlin

Attached is a further draft of the Bill and regulation.

We look forward to your further instructions.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)





















































































































































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**From:** Kennedy, Lyndall  
**Sent:** Tuesday, 18 April 2023 4:03 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); Clery, Chris; Kimber, Bianca; West, Alice (Health)  
**Subject:** RE: 20230316 - Draft Health Infrastructure Enabling Bill 2023-D01 (A41335012)

**CABINET**

Thanks, Caitlin. Good to get EPSDD's preliminary comments. My responses are in red below.

I am happy to join any further discussions with EPSDD if that would assist.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Tuesday, 18 April 2023 3:30 PM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Clery, Chris <Chris.Clery@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>  
**Subject:** RE: 20230316 - Draft Health Infrastructure Enabling Bill 2023-D01 (A41335012)

**CABINET**

Hi Lyndall

Schedule 1.6

A large black rectangular redaction box covering the majority of the page content below the 'Schedule 1.6' header.



## Schedule 1.6

Happy to discuss.

Sincerely

Caitlin

-----Original Message-----

From: Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>

Sent: Tuesday, 18 April 2023 2:45 PM

To: Sweetman, Rebecca (Health) <[Rebecca.Sweetman@act.gov.au](mailto:Rebecca.Sweetman@act.gov.au)>

Cc: Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>

Subject: RE: 20230316 - Draft Health Infrastructure Enabling Bill 2023-D01 (A41335012)

CABINET

Thank you, Rebecca. We will address the comments in the next draft.

Regards

Lyndall

Lyndall Kennedy | ACT Parliamentary Counsel's Office Justice and Community Safety Directorate | ACT Government  
Phone 02 6207 7534 Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra  
ACT 2601 | [www.legislation.act.gov.au](http://www.legislation.act.gov.au)

-----Original Message-----

From: Sweetman, Rebecca (Health) <[Rebecca.Sweetman@act.gov.au](mailto:Rebecca.Sweetman@act.gov.au)>

Sent: Tuesday, 18 April 2023 2:16 PM

To: Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>

Cc: Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>

Subject: 20230316 - Draft Health Infrastructure Enabling Bill 2023-D01 (A41335012)

CABINET

Good afternoon,

Please find attached the draft with the Director Generals comments.

Of note is the need to ensure that titles used are defined enough to encompass both CHS and ACTHD.

Thanks in advance

Rebecca Sweetman has sent you a copy of "20230316 - Draft Health Infrastructure Enabling Bill 2023-D01" (A41335012) v0.2 from Objective.

---

**From:** Kennedy, Lyndall  
**Sent:** Saturday, 22 April 2023 10:29 AM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Kimber, Bianca  
**Subject:** RE: DG comments on who the DG is

**CABINET**

Thanks, Caitlin.

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Friday, 21 April 2023 6:28 PM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Subject:** DG comments on who the DG is

**CABINET**

Hi Lyndall

Sorry to circle back to this issue - but I just wanted to reiterate that our DG is keen to resolve the DG reference in the legislation so that it is clear who it is referring to.

Let me know if this comment requires any further clarification.

Sincerely

Caitlin

---

**From:** Bransgrove, Meagen  
**Sent:** Sunday, 23 April 2023 12:46 PM  
**To:** Bladin, Caitlin (Health); Lopa, Liz (Health)  
**Subject:** CiC: RE: Bladin, Caitlin (Health) shared the folder "Assembly Business Paper" with you.

Hi Both,

As this draft still has commentary from GSO etc. will that be an issue for considering in ERC/Cabinet? I am concerned about a draft that still has this commentary contained being the basis of consideration but am unsure whether we can get a 'clean' draft?

Thanks,

meg

---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Friday, 21 April 2023 4:43 PM  
**To:** Bransgrove, Meagen <Meagen.Bransgrove@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Subject:** Bladin, Caitlin (Health) shared the folder "Assembly Business Paper" with you.



## Bladin, Caitlin (Health) shared a folder with you

Hi Meg,

Last one from me for today - the Assembly Business Paper package.


Please note the legislation draft has not been reissued since your comments, but they are being actioned by PCO, and will be addressed in the next iteration of the Bill.

Happy to discuss.

Sincerely

Caitlin

 [Assembly Business Paper](#)

 This link only works for the direct recipients of this message.

Open



[Privacy Statement](#)

**ACT** Government

---

**From:** Kennedy, Lyndall  
**Sent:** Sunday, 23 April 2023 7:17 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); Kimber, Bianca; McKinnon, Gabrielle; Clery, Chris; Leece, Kristin; Garrison, Peter  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D05)  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D05.PDF; J2023-346-Health Infrastructure Enabling Regulation 2023-D03.PDF

**OFFICIAL: Sensitive**

Hello Caitlin

Attached is the next draft of the Bill and regulation. Talk tomorrow.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



















































































































































































---

**From:** Kennedy, Lyndall  
**Sent:** Monday, 24 April 2023 10:45 AM  
**To:** Bladin, Caitlin (Health); Clery, Chris  
**Cc:** Lopa, Liz (Health); West, Alice (Health)  
**Subject:** RE: Quick clarification

**OFFICIAL: Sensitive**

Hello Caitlin.

That's right, the regulation needs to be made by the Chief Minister and the Minister responsible for the Act.

Chadia Rad should be able to provide you with more detailed advice about your internal processes.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Monday, 24 April 2023 10:16 AM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Clery, Chris <Chris.Clery@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>  
**Subject:** Quick clarification

**OFFICIAL: Sensitive**

Hi Lyndall and Chris

MO have a question around regulation, as per below:

“whether the regs as they are currently drafted need to be notified by both the Chief Minister and Minister?”

Are you able to advise on the process/requirements for the Reg?

Thank you!

Sincerely

Caitlin Bladin  
A/g Executive Branch Manager | Strategic Infrastructure Planning  
Phone 02 6205 4393 | Mobile [REDACTED] [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

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4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)  
(pronouns she/her)

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

---

**From:** Kennedy, Lyndall  
**Sent:** Monday, 24 April 2023 12:30 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); Kimber, Bianca  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (clean D05 Bill and D03 Reg)  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D05 Clean Copy-1.PDF;  
J2023-346-Health Infrastructure Enabling Regulation 2023-D03 Clean Copy-1.PDF

**OFFICIAL: Sensitive**

Hi Caitlin

Resending clean versions of latest drafts.

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
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---

**From:** Kennedy, Lyndall  
**Sent:** Monday, 24 April 2023 1:17 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); Kimber, Bianca  
**Subject:** Response to queries from DG and MO on D04 - Health Infrastructure Enabling Bill  
**Attachments:** Response to queries from DG and MO on D04 - Health Infrastructure Bill.docx

**OFFICIAL: Sensitive**

Hello Caitlin

As an adjunct to the latest drafts, attached are our responses to D-G and MO comments on D04.

Regards

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**

Justice and Community Safety Directorate | **ACT Government**

Phone 02 6207 7534

Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601

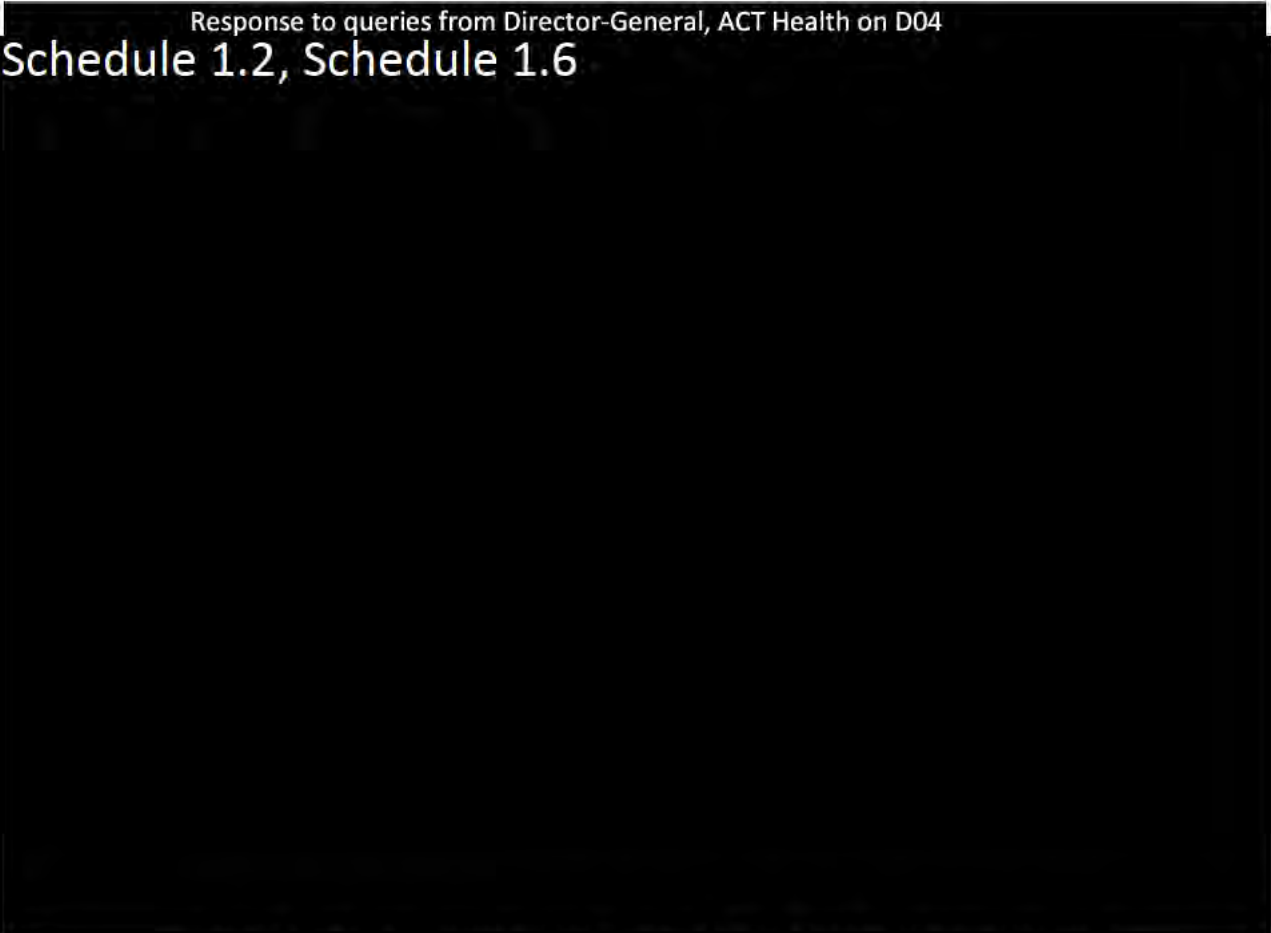
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)





Response to queries from Director-General, ACT Health on D04

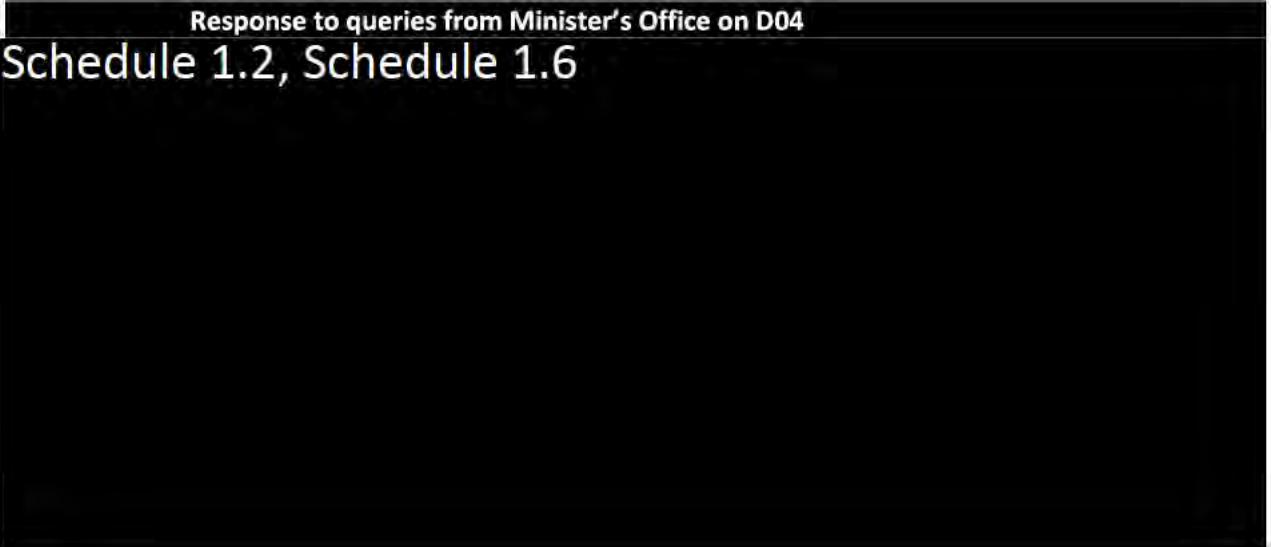
## Schedule 1.2, Schedule 1.6



- A** Under the Administrative Arrangements, ACT Health is the administrative unit responsible for the *Health Act 1993* 'except to the extent that the Act relates to matters that are the responsibility of Canberra Health Services' in sch 1. In that schedule, matters that are the responsibility of CHS are '[h]ealth services and facilities operated by the ACT Government (excluding justice health and mental health)'. Please advise if the provision or the examples require further amendment.
- 

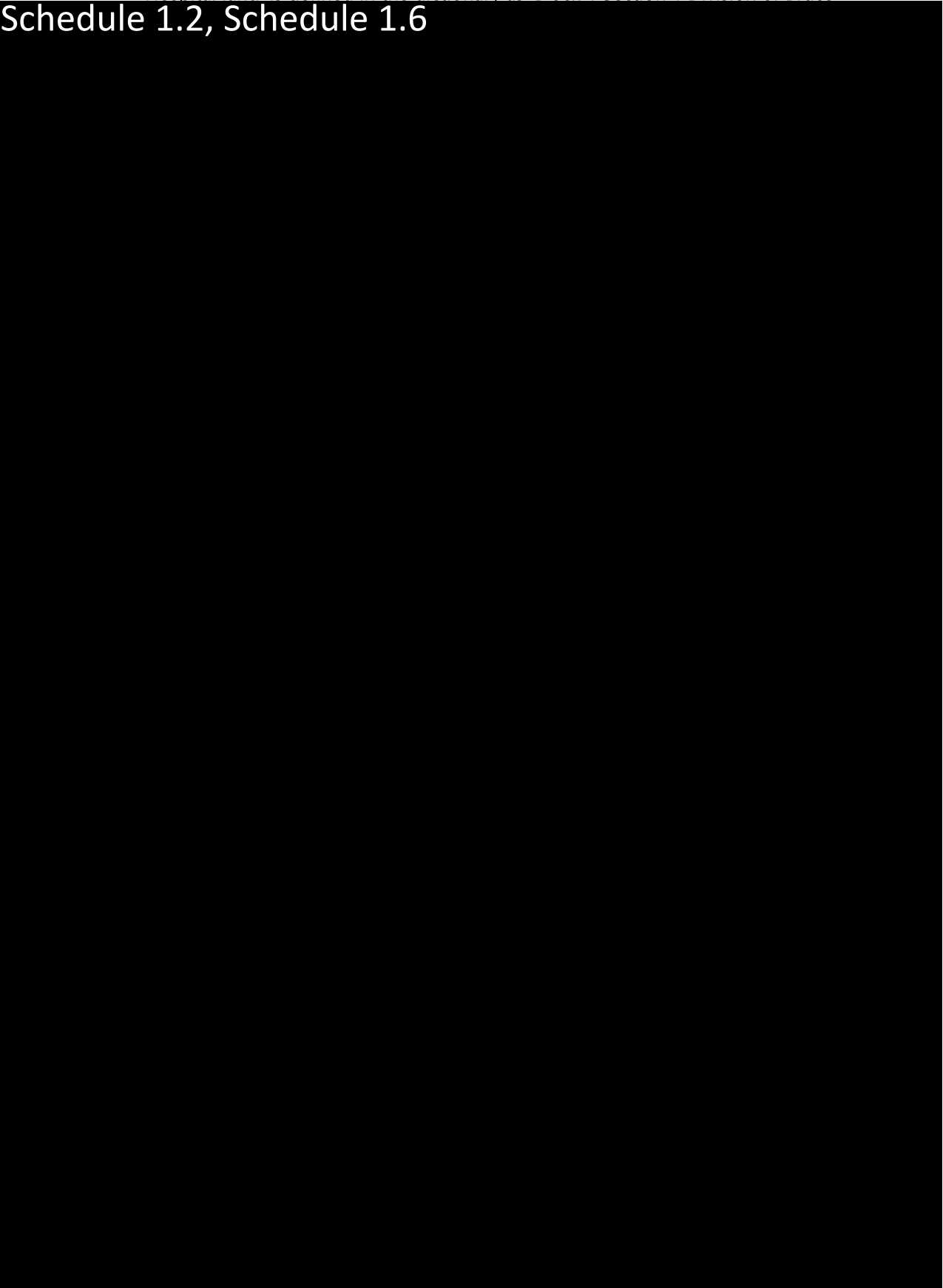
Response to queries from Minister's Office on D04

## Schedule 1.2, Schedule 1.6



- 
- A** 'Public hospital land' is defined in the dictionary as that part of the 'hospital land' identified as public hospital land in the subdivision plan to be prepared under s 18.  
'Hospital land' is defined in the dictionary as 'Block 1 Section 1 Division of Bruce'

## Schedule 1.2, Schedule 1.6



Schedule 1.2, Schedule 1.6



---

**From:** Kennedy, Lyndall  
**Sent:** Monday, 24 April 2023 6:28 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Kimber, Bianca  
**Subject:** RE: Policy Approval

**CABINET**

Thanks Caitlin. I hope you manage some rest on your leave.

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Monday, 24 April 2023 5:18 PM  
**To:** Kimber, Bianca <Bianca.Kimber@act.gov.au>; Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>; Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au>  
**Subject:** Policy Approval

**CABINET**

Hi Bianca and Lyndall

Please see the following decisions for policy approval related to the HIEB.

CAB22/319

CAB22/798, please note the recommendation was this was categorised as a significant bill – and GSO advice is that it is not a significant bill for the purposes of human rights.

Happy to discuss.

Sincerely

Caitlin Bladin  
A/g Executive Branch Manager | Strategic Infrastructure Planning  
Phone 02 6205 4393 | Mobile Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)  
Infrastructure, Communication and Engagement Division | ACT Health Directorate  
4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)  
(pronouns she/her)

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

**From:** West, Alice (Health)  
**Sent:** Thursday, 27 April 2023 9:21 AM  
**To:** Oliver, Stephanie (Health); Kennedy, Lyndall; Kimber, Bianca; Leece, Kristin; Nikolic, Emma; Roberts, Lachlan (Health)  
**Cc:** Bladin, Caitlin (Health); Clark, Sally-Anne (Health); Stewart, KateE (Health); Lopa, Liz (Health); O'Neill, Cathie (Health); Bell, Amanda (Health)  
**Subject:** Legislation - Deadline for final documentation for 4 May Cabinet  
**Importance:** High

## CABINET

Good morning all,

Last night Minister Stephen-Smith's office advised that Minister has requested that all documentation for consideration at Cabinet on 4 May is **to finalised and with her by Tuesday 2 May 2023**.

This includes the entirety of the Assembly Business Paper seeking agreement to introduce the Bill and Regulation:

- ABP
- Bill
- Regulation
- Tabling Statement
- Explanatory Statement
- Comms on a Page
- PCO Memo
- Human Rights Compatibility Statement.

I note we have the workshop this afternoon on the leg and reg, and will need to update documentation post this mornings ERC, so we'll put a time in the diary tomorrow to do a status update/check in on all of the things so we have a plan for Monday.

Thanks all,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Kennedy, Lyndall  
**Sent:** Thursday, 27 April 2023 5:53 PM  
**To:** Lopa, Liz (Health); West, Alice (Health)  
**Cc:** Garrison, Peter; Leece, Kristin; Finkelstein, Rebecca (AU); Kimber, Bianca; Noud, Russell; McKinnon, Gabrielle  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D06)  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D06.PDF

**OFFICIAL: Sensitive**

Hello Liz and Alice

Attached is the next draft of the Bill.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
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---

**From:** Kennedy, Lyndall  
**Sent:** Friday, 28 April 2023 5:39 PM  
**To:** Lopa, Liz (Health)  
**Cc:** Garrisson, Peter; Leece, Kristin; West, Alice (Health); Teasdale, Jonathan; McKinnon, Gabrielle; Finkelstein, Rebecca (AU); Kimber, Bianca; Noud, Russell  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D07.PDF; J2022-748-Health Infrastructure Enabling Bill 2023-D07 Clean Copy.PDF

**OFFICIAL: Sensitive**

Hello everyone

Happy Friday. Attached is another draft reflecting further comments from KWM and GSO. I am still working through latest comments on the regulation and hope to send next draft sometime tomorrow afternoon.

Regards  
Lyndall

---

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Justice and Community Safety Directorate | **ACT Government**  
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---

**From:** Kennedy, Lyndall  
**Sent:** Saturday, 29 April 2023 11:11 AM  
**To:** O'Neill, Cathie (Health)  
**Cc:** West, Alice (Health); Bladin, Caitlin (Health); Kimber, Bianca; Lopa, Liz (Health)  
**Subject:** PCO responses to comments on D05 Bill and D03 Reg  
**Attachments:** J2023-346-Health Infrastructure Enabling Regulation 2023-D03 (ACTH O'Neill) (PCO responses).pdf; J2022-748-Health Infrastructure Enabling Bill 2023-D05 (ACTH O'Neill) (PCO responses).pdf

**CABINET**

Morning Cathie

Given our timeframes, I thought I'd respond to your comments on D05 of the Bill and D03 of the reg directly.

Please see my replies in the attached documents. Unfortunately I seem to have broken the PDF document when trying to reply to your query **Schedule 1.2**

**Schedule 1.2**

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
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Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** West, Alice (Health) <Alice.West@act.gov.au>  
**Sent:** Friday, 28 April 2023 1:50 PM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>  
**Cc:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Subject:** FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D05)

**CABINET**

Hi Lyndall,

As per my teams message, please see attached comments on the Bill and reg as at Monday 24 April. Apologies for the delay in getting these through to you.

Thanks,

Alice West

Director | Governance and Secretariat | Northside Hospital Project

Ph: (02) 5124 9284 | Mob Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

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2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*




---

**From:** O'Neill, Cathie (Health) <[Cathie.O'Neill@act.gov.au](mailto:Cathie.O'Neill@act.gov.au)>

**Sent:** Monday, April 24, 2023 8:40:39 AM

**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Subject:** RE: [J2022-748] Health Infrastructure Enabling Bill 2023 (D05)

**CABINET**

She has worked hard over the weekend

A few questions from my part – I know I keep adding – but every time I read it I think of something different!

Also do we need to specify in either document how the Territory will identify it is satisfied that Calvary have met the requirements – I'm just thinking how do we manage the receipt and endorsement of all the information they provide us and how will that be used to support/refute any ongoing claims or compensation

Thanks

Cathie

---

**From:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Sent:** Monday, 24 April 2023 7:58 AM

**To:** O'Neill, Cathie (Health) <[Cathie.O'Neill@act.gov.au](mailto:Cathie.O'Neill@act.gov.au)>

**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Bell, Amanda (Health) <[Amanda.Bell@act.gov.au](mailto:Amanda.Bell@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>

**Subject:** FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D05)

**OFFICIAL: Sensitive**

Hi Cathie

Please see an update of the HEIB 2023 attached.

We'll work through it this morning.

Sincerely

Caitlin

---

**From:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>  
**Sent:** Sunday, 23 April 2023 7:17 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; McKinnon, Gabrielle <[Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)>; Clery, Chris <[Chris.Clery@act.gov.au](mailto:Chris.Clery@act.gov.au)>; Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Garrison, Peter <[Peter.Garrison@act.gov.au](mailto:Peter.Garrison@act.gov.au)>  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D05)

OFFICIAL: Sensitive

Hello Caitlin

Attached is the next draft of the Bill and regulation. Talk tomorrow.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
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**From:** Kennedy, Lyndall  
**Sent:** Sunday, 30 April 2023 10:55 AM  
**To:** Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Cc:** West, Alice (Health); Garrisson, Peter; Leece, Kristin; Finkelstein, Rebecca (AU); Noud, Russell; O'Neill, Cathie (Health); Kimber, Bianca; McKinnon, Gabrielle  
**Subject:** [J2023-346] Health Infrastructure Enabling Regulation 2023 (D04)  
**Attachments:** J2023-346-Health Infrastructure Enabling Regulation 2023-D04.PDF; J2023-346-Health Infrastructure Enabling Regulation 2023-D04 Clean Co.PDF

**OFFICIAL: Sensitive**

Hello Liz and Caitlin

Attached is D04 of the regulation plus clean copy. I am waiting on further input in relation to land matters in the Bill which may flow through to the regulation.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
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---

**From:** Kennedy, Lyndall  
**Sent:** Sunday, 30 April 2023 5:50 PM  
**To:** Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Cc:** West, Alice (Health); O'Neill, Cathie (Health); Garrisson, Peter; Leece, Kristin; Deasey, Michael; Teasdale, Jonathan; McKinnon, Gabrielle; Noud, Russell; Finkelstein, Rebecca (AU); Wheeler, Chris (AU); Kimber, Bianca  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D08)  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D08.PDF; J2022-748-Health Infrastructure Enabling Bill 2023-D08 Clean Copy.PDF

**OFFICIAL: Sensitive**

Hello everyone

Attached is the latest draft of the Bill (and clean copy). It reflects KWM and ACTH comments and further work on property matters.

Regards  
Lyndall

---

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---

**From:** Kennedy, Lyndall  
**Sent:** Monday, 1 May 2023 11:04 AM  
**To:** Wheeler, Chris (AU); Deasey, Michael  
**Cc:** West, Alice (Health); Garrisson, Peter; Leece, Kristin; Kimber, Bianca; Bladin, Caitlin (Health); Lopa, Liz (Health)  
**Subject:** RE: Health Infrastructure Enabling Regulation 2023 (D04) KWM property comments - 30 April 2023

**OFFICIAL: Sensitive**

Hello Chris and Michael

## Schedule 1.2



---

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---

**From:** Wheeler, Chris (AU) Schedule 2.2(a)(ii)  
**Sent:** Monday, 1 May 2023 12:13 AM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>  
**Cc:** West, Alice (Health) <Alice.West@act.gov.au>; Garrisson, Peter <Peter.Garrisson@act.gov.au>; Leece, Kristin <Kristin.Leece@act.gov.au>; Noud, Russell <Russell.Noud@act.gov.au>; O'Neill, Cathie (Health) <Cathie.O'Neill@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>; McKinnon, Gabrielle <Gabrielle.McKinnon@act.gov.au> Schedule 2.2(a)(ii)

Schedule 2.2(a)(ii)

Schedule 2.2(a)(ii)

Finkelstein, Rebecca (AU)

Schedule 2.2(a)(ii)

Bladin, Caitlin

(Health) <Caitlin.Bladin@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Deasey, Michael <Michael.Deasey@act.gov.au>

**Subject:** Health Infrastructure Enabling Regulation 2023 (D04) KWM property comments - 30 April 2023

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Lyndall

Schedule 1.2

Chris Wheeler | Partner  
King & Wood Mallesons

T +61 2 6217 6081

Schedule 2.2(a)(ii)

Partner profile

Level 12, Constitution Place, 1 Constitution Avenue, Canberra ACT 2601

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**From:** Finkelstein, Rebecca (AU) Schedule 2.2(a)(ii)

**Sent:** Sunday, 30 April 2023 8:56 PM

**To:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Cc:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Garrisson, Peter <[Peter.Garrisson@act.gov.au](mailto:Peter.Garrisson@act.gov.au)>; Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Noud, Russell <[Russell.Noud@act.gov.au](mailto:Russell.Noud@act.gov.au)>; O'Neill, Cathie (Health) <[Cathie.O'Neill@act.gov.au](mailto:Cathie.O'Neill@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; McKinnon, Gabrielle <[Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)>; Wheeler, Chris (AU) Schedule 2.2(a)(ii)

Schedule 2.2(a)(ii)

**Subject:** RE: [J2023-346] Health Infrastructure Enabling Regulation 2023 (D04) [KWM-DOCUMENTS.FID4467345]

Hi Lyndall

Schedule 1.2



## Schedule 1.2

Regards  
Rebecca

Rebecca Finkelstein | Partner  
King & Wood Mallesons

T +61 2 9296 2660  
Schedule 2.2(a)(ii)

M

F +61 2 9296 3999  
Schedule 2.2(a)(ii)

E

Partner profile

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**From:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>

**Sent:** Sunday, 30 April 2023 10:55 AM

**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>

**Cc:** West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Garrisson, Peter <[Peter.Garrisson@act.gov.au](mailto:Peter.Garrisson@act.gov.au)>; Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Finkelstein, Rebecca (AU) <[Rebecca.Finkelstein@act.gov.au](mailto:Rebecca.Finkelstein@act.gov.au)> Noud, Russell

<[Russell.Noud@act.gov.au](mailto:Russell.Noud@act.gov.au)>; O'Neill, Cathie (Health) <[Cathie.O'Neill@act.gov.au](mailto:Cathie.O'Neill@act.gov.au)>; Kimber, Bianca

<[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; McKinnon, Gabrielle <[Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)>

**Subject:** [J2023-346] Health Infrastructure Enabling Regulation 2023 (D04)

**EXTERNAL**

OFFICIAL: Sensitive

Hello Liz and Caitlin

## Schedule 1.2

Regards

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**

Justice and Community Safety Directorate | **ACT Government**

Phone 02 6207 7534

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**From:** Kennedy, Lyndall  
**Sent:** Tuesday, 2 May 2023 11:42 AM  
**To:** Deasey, Michael  
**Cc:** Leece, Kristin; Kimber, Bianca; Bladin, Caitlin (Health); Lopa, Liz (Health)  
**Subject:** Outstanding KWM comments 020523  
**Attachments:** Outstanding KWM comments 020523.docx

**OFFICIAL: Sensitive**

Hello Michael

As discussed, attached is a consolidated list of outstanding comments from KWM on the Bill and Regulations.

Please let us know if anything further needs to be addressed in the drafts in relation to these comments.

Regards  
Lyndall

## Schedule 1.2

## Schedule 1.2

## Schedule 1.2

## Schedule 1.2

---

**From:** Kennedy, Lyndall  
**Sent:** Tuesday, 2 May 2023 4:30 PM  
**To:** Noud, Russell; Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); O'Neill, Cathie (Health); Garrisson, Peter; Szandurski, Kim; Perkovic, Sophia; Kimber, Bianca  
**Subject:** RE: Comments of Draft Northside Bill/Reg

OFFICIAL

Hello Russell and Caitlin

## Schedule 1.2

---

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Justice and Community Safety Directorate | **ACT Government**  
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---

**From:** Noud, Russell <Russell.Noud@act.gov.au>  
**Sent:** Tuesday, 2 May 2023 3:59 PM  
**To:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; O'Neill, Cathie (Health) <Cathie.O'Neill@act.gov.au>; Garrisson, Peter <Peter.Garrisson@act.gov.au>; Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Szandurski, Kim <Kim.Szandurski@act.gov.au>; Perkovic, Sophia <Sophia.Perkovic@act.gov.au>  
**Subject:** Comments of Draft Northside Bill/Reg

OFFICIAL

Good Afternoon

Thank you for all your hard work on the Bill and Regulation.



Unless it has changed once again, subject to the comment below, we have no further comments on the Bill or Regulation.

## Schedule 1.2

Regards

Russell

### **Russell Noud**

Executive Group Manager | Convenor of Appeals

Public Sector Employment

Office of Industrial Relations and Workforce Strategy

Chief Minister and Treasury Directorate | ACT Government

220 London Cct | GPO Box 158 Canberra City ACT 2601 | Web: [www.act.gov.au](http://www.act.gov.au)

Phone: (02) 6207 6019 | Mobile Schedule 2.2(a)(ii) Email: [russell.noud@act.gov.au](mailto:russell.noud@act.gov.au)

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**From:** Kennedy, Lyndall  
**Sent:** Tuesday, 2 May 2023 4:49 PM  
**To:** Leece, Kristin; Lopa, Liz (Health); Bladin, Caitlin (Health)  
**Cc:** Kimber, Bianca  
**Subject:** RE: Outstanding KWM comments 020523

**OFFICIAL: Sensitive**

Hello

We have incorporated all GSO and Health comments into the drafts. We are just waiting on comments in relation to the alternative claims procedure from Kristin.

**Kristin** – are they close?

**Caitlin/Liz** – do you want to wait for those additional changes for the drafts today?

Lyndall

---

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---

**From:** Leece, Kristin <Kristin.Leece@act.gov.au>  
**Sent:** Tuesday, 2 May 2023 1:36 PM  
**To:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Cc:** Kimber, Bianca <Bianca.Kimber@act.gov.au>; Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Deasey, Michael <Michael.Deasey@act.gov.au>  
**Subject:** RE: Outstanding KWM comments 020523

**OFFICIAL: Sensitive**

Dear Liz and Caitlin

## Schedule 1.2

A large black rectangular box covers the majority of the page, indicating that the content has been redacted.

Kind regards

Kristin

**Kristin Leece | Deputy Chief Solicitor | ACT Government Solicitor**

02 620 70966 | 02 620 70650 Schedule 2.2(a)(ii) DX 5602 Canberra | + PO Box 260 Civic Square ACT 2608

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---

**From:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>

**Sent:** Tuesday, 2 May 2023 11:42 AM

**To:** Deasey, Michael <[Michael.Deasey@act.gov.au](mailto:Michael.Deasey@act.gov.au)>

**Cc:** Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>

**Subject:** Outstanding KWM comments 020523

**OFFICIAL: Sensitive**

Hello Michael

As discussed, attached is a consolidated list of outstanding comments from KWM on the Bill and Regulations.

Please let us know if anything further needs to be addressed in the drafts in relation to these comments.

Regards  
Lyndall

---

**From:** Kennedy, Lyndall  
**Sent:** Tuesday, 2 May 2023 6:51 PM  
**To:** Bladin, Caitlin (Health); Lopa, Liz (Health)  
**Cc:** Garrisson, Peter; Leece, Kristin; Kimber, Bianca; McKinnon, Gabrielle  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D09.PDF; J2022-748-Health Infrastructure Enabling Bill 2023-D09 Clean Copy.PDF; J2023-346-Health Infrastructure Enabling Regulation 2023-D05.PDF; J2023-346-Health Infrastructure Enabling Regulation 2023-D05 Clean Co.PDF

**OFFICIAL: Sensitive**

Hello Caitlin and Liz

Attached are the latest drafts of the Bill and regulations. Clean copies included.

Regards  
Lyndall

---

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Phone 02 6207 7534  
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---

**From:** Kennedy, Lyndall  
**Sent:** Wednesday, 3 May 2023 9:51 AM  
**To:** McKinnon, Gabrielle  
**Cc:** Bladin, Caitlin (Health)  
**Subject:** RE: [J2022-748] Health Infrastructure Enabling Bill 2023

**OFFICIAL: Sensitive**

Hello Gabrielle

I just spoke to Caitlin, we are still planning to send out a Cabinet version tomorrow once it is proofread etc. I'll copy you in of course.

**Caitlin** – as discussed, we will issue our PCO memo, and Gabrielle the compatibility statement, against tomorrow's version.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
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| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** McKinnon, Gabrielle <Gabrielle.McKinnon@act.gov.au>  
**Sent:** Wednesday, 3 May 2023 9:36 AM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Cc:** Garrisson, Peter <Peter.Garrisson@act.gov.au>; Leece, Kristin <Kristin.Leece@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>  
**Subject:** RE: [J2022-748] Health Infrastructure Enabling Bill 2023

**OFFICIAL: Sensitive**

Thank you all. Once we have the final ES I can issue the memorandum of compatibility.  
I just wanted to check if anyone is preparing a cabinet brief for the Attorney-General about this bill?

Cheers

Gabrielle

---

**From:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>  
**Sent:** Tuesday, 2 May 2023 6:51 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>

Cc: Garrison, Peter <[Peter.Garrison@act.gov.au](mailto:Peter.Garrison@act.gov.au)>; Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; McKinnon, Gabrielle <[Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)>

Subject: [J2022-748] Health Infrastructure Enabling Bill 2023

OFFICIAL: Sensitive

Hello Caitlin and Liz

Attached are the latest drafts of the Bill and regulations. Clean copies included.

Regards

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**

Justice and Community Safety Directorate | **ACT Government**

Phone 02 6207 7534

Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601

| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)





---

**From:** Leece, Kristin  
**Sent:** Wednesday, 3 May 2023 12:04 PM  
**To:** McKinnon, Gabrielle; Kennedy, Lyndall; Bladin, Caitlin (Health); Lopa, Liz (Health)  
**Cc:** Garrisson, Peter; Kimber, Bianca  
**Subject:** RE: [J2022-748] Health Infrastructure Enabling Bill 2023

OFFICIAL: Sensitive

Dear Gabrielle

The Solicitor-General will reach out to the Attorney-General.

Kind regards

Kristin

**Kristin Leece | Deputy Chief Solicitor | ACT Government Solicitor**  
02 620 70966 | 02 620 70650 Schedule 2.2(a)(i) DX 5602 Canberra | + PO Box 260 Civic Square ACT 2608  
[www.actgs.act.gov.au](http://www.actgs.act.gov.au)  
Ref: 639451

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---

**From:** McKinnon, Gabrielle <Gabrielle.McKinnon@act.gov.au>  
**Sent:** Wednesday, 3 May 2023 9:36 AM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Cc:** Garrisson, Peter <Peter.Garrisson@act.gov.au>; Leece, Kristin <Kristin.Leece@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>  
**Subject:** RE: [J2022-748] Health Infrastructure Enabling Bill 2023

OFFICIAL: Sensitive

Thank you all. Once we have the final ES I can issue the memorandum of compatibility.  
I just wanted to check if anyone is preparing a cabinet brief for the Attorney-General about this bill?

Cheers

Gabrielle

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**Sent:** Tuesday, 2 May 2023 6:51 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** Garrisson, Peter <[Peter.Garrisson@act.gov.au](mailto:Peter.Garrisson@act.gov.au)>; Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; McKinnon, Gabrielle <[Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)>  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023

OFFICIAL: Sensitive

Hello Caitlin and Liz

Attached are the latest drafts of the Bill and regulations. Clean copies included.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**

Justice and Community Safety Directorate | **ACT Government**

Phone 02 6207 7534

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**From:** West, Alice (Health)  
**Sent:** Wednesday, 3 May 2023 1:12 PM  
**To:** ACT Health DLO  
**Cc:** Bladin, Caitlin (Health); Oliver, Stephanie (Health)  
**Subject:** Legislation Briefing from GSO for Minister for Health

**Importance:** High

**CABINET**

Hi Tara,

GSO have advised that they think it would be a good idea for Peter Garrison to meet with the Minister to do 'page turn' briefing on the Health Infrastructure Enabling Bill 2023, sometime next week prior to the tabling of the Bill on Thursday.

It would be Peter Garrison and Liz Lopa in attendance.

Could you speak with MO to see if this is something they would like to proceed, and if so, advise on the best time that works for Minister amongst the many briefings etc that are happening next week?

Many thanks,

Alice West

A/g Senior Director | Governance and Project Support | Northside Hospital Project

Ph: (02) 5124 9284 | Mob: Schedule 2.2(a)(ii) Email: [alice.west@act.gov.au](mailto:alice.west@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

2-6 Bowes Street Phillip ACT 2606

[health.act.gov.au](http://health.act.gov.au)

*I am not in the office on Tuesdays.*



**From:** Kennedy, Lyndall  
**Sent:** Thursday, 4 May 2023 11:48 AM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); West, Alice (Health); McKinnon, Gabrielle; Garrison, Peter; Leece, Kristin; Kimber, Bianca  
**Subject:** [J2022-748] Cabinet version - Health Infrastructure Enabling Bill 2023 (D10)  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D10 Final.PDF; J2022-748-Health Infrastructure Enabling Bill 2023 - PCO memo.pdf; J2023-346-Health Infrastructure Enabling Regulation 2023-D06 Final.PDF

**OFFICIAL: Sensitive**

Hello Caitlin

Attached is version D10 of the Bill and D06 of the regulation for Cabinet. The PCO memo is also attached.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)

















































































































































































**From:** McKinnon, Gabrielle  
**Sent:** Thursday, 4 May 2023 12:29 PM  
**To:** Bladin, Caitlin (Health); Lopa, Liz (Health); West, Alice (Health); Kennedy, Lyndall; Kimber, Bianca  
**Cc:** AGDLO; Moxon, KarenL; Ng, Daniel  
**Subject:** Issue of Memorandum of Compatibility - Health Infrastructure Enabling Bill 2023-D10  
**Attachments:** Procedure - Revised Procedure for Obtaining Compatibility Statements January 2020 - Procedure.DOCX; J2022-748-Health Infrastructure Enabling Bill 2023-D10 Final.pdf; COR23 14737 FINAL - Attach D - Explanatory Statement.docx; Memorandum of Compatibility -Health Infrastructure Enabling Bill 2023-D10.docx

**CABINET**

Dear Caitlin

Please find attached a copy of the Memorandum of Compatibility for the Health Infrastructure Enabling Bill 2023-D10 issued on 4 May 2023. The ACT Justice and Community Safety Directorate (JACS) has advised the ACT Attorney-General that, in its view, the Bill is compatible with the *Human Rights Act 2004* (ACT).

I have issued the Memorandum of Compatibility against the **final copy** D10 of the Bill and the **final copy** of the Explanatory Statement attached. A new memorandum of compatibility will need to be issued if there are any changes to the Bill, or the human rights analysis in the explanatory statement after this email.

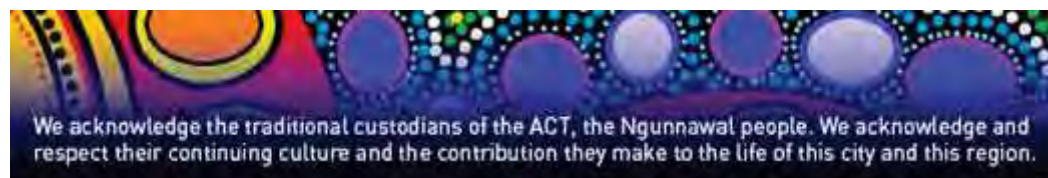
The procedure for the Attorney-General signing the Compatibility Statement within the Explanatory Statement is attached for your reference.

Please feel free to contact me if you have any questions.

Kind regards

Gabrielle

**Gabrielle McKinnon | Senior Manager, Human Rights & Social Policy |**  
Legislation, Policy & Programs | Justice and Community Safety Directorate | ACT Government  
Level 4, 12 Moore Street, CANBERRA CITY ACT 2601 | GPO Box 158, CANBERRA ACT 2608  
Telephone: (02) 6205 3158 | Email: [Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)



## Explanatory Statement and Human Rights Compatibility Statement

### Revised Procedure January 2020

Pursuant to the 9<sup>th</sup> Parliamentary Agreement a new procedure has been agreed to meet the Commitment in the Agreement that reasons for human rights compatibility statements will be published for Significant Bills.

A new template for Explanatory Statements has been approved (Attachment 1) which incorporates a more detailed step by step human rights analysis and includes the Attorney-General's statement of compatibility required under s 37 of the Human Rights Act 2004 for each Government Bill, as part of the Explanatory Statement.

For consistency and simplicity, the same process will be followed and the same template used for both Significant Bills and non-significant Bills. However, a more detailed analysis will be required for Bills identified as Significant.

A new process is required because the Explanatory Statement will need to be provided to the Attorney General to sign the Compatibility Statement now incorporated into that document, before the Explanatory Statement is embargoed.

The new process will commence for Bills scheduled for introduction in the February 2020 sittings of the Assembly, noting that some Bills to be introduced in this sitting may not follow the new approach as they were scheduled for introduction in 2019 and all documents have already been finalised but introduction was delayed.

From March/April 2020 all new Bills introduced should follow this procedure.

### New Process

- Step 1** Action officers use the new template Explanatory Statement and Human Rights Compatibility Statement and work with the Human Rights Unit within JACS LPP [email: JACSScrutinyTeam@act.gov.au] to finalise human rights reasoning required by the template.
- The new Template includes a page for the Attorney-General to sign off on compatibility. The Compatibility Statement follows on from the human rights analysis, before the clause by clause detail.
- Step 2** PCO provides the final copy of the Bill to the Human Rights Unit to assess compatibility
- Step 3** The Human Rights Unit provides memorandum of compatibility to Cabinet and Cabinet approves the Bill and Explanatory Statement
- Step 4** Action officer provides final Explanatory Statement to their DLO and confirms that it is ready to be signed by the Attorney-General
- Step 5** DLO for responsible Minister provides one copy of the final Explanatory Statement to the AGDLO for signing

- Step 6** AGDLO confirms with the Human Rights Unit that the Bill is compatible and Explanatory Statement is ready to sign
- Step 7** Attorney-General signs the Compatibility Statement within the Explanatory Statement
- Step 8** AGDLO scans the signed Explanatory Statement and Compatibility Statement
- Step 9** AGDLO provides the original signed Explanatory Statement to Assembly and Government Business Coordination for embargo
- Step 10** AGDLO notifies the DLO for the responsible Minister that the Explanatory Statement has been signed and provides a scanned copy electronically (cc'ing Assembly and Government Business Coordination and the JACS Human Rights Unit)
- Step 11** DLO for responsible Minister advises the Action Officer for the Bill that the Explanatory Statement has been signed and their ministerial support team will print 14 unsigned copies for Assembly and Government Business Coordination to embargo
- Step 12** Following presentation of the Bill, the final word version of the Explanatory Statement is published by PCO on the Legislation Register with unsigned compatibility statement included. Register will note that it is the Explanatory Statement and Human Rights Compatibility Statement



















































































































**From:** McKinnon, Gabrielle  
**Sent:** Thursday, 4 May 2023 12:54 PM  
**To:** Bladin, Caitlin (Health); Lopa, Liz (Health); West, Alice (Health); Kennedy, Lyndall; Kimber, Bianca  
**Cc:** AGDLO; Moxon, KarenL; Ng, Daniel  
**Subject:** RE: Issue of Memorandum of Compatibility - Health Infrastructure Enabling Bill 2023-D10

**CABINET**

Hi all

Sorry have just realised there is a formatting issue with the ES, it doesn't contain the signing page or the clause by clause– the compatibility memo is still fine for cabinet as evidence that we are satisfied that the Bill is compatible t but I will reissue against the final ES

Cheers

Gabrielle

---

**From:** McKinnon, Gabrielle  
**Sent:** Thursday, 4 May 2023 12:29 PM  
**To:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>; Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>  
**Cc:** AGDLO <AGDLO@act.gov.au>; Moxon, KarenL <KarenL.Moxon@act.gov.au>; Ng, Daniel <Daniel.Ng@act.gov.au>  
**Subject:** Issue of Memorandum of Compatibility - Health Infrastructure Enabling Bill 2023-D10

**CABINET**

Dear Caitlin

Please find attached a copy of the Memorandum of Compatibility for the Health Infrastructure Enabling Bill 2023-D10 issued on 4 May 2023. The ACT Justice and Community Safety Directorate (JACS) has advised the ACT Attorney-General that, in its view, the Bill is compatible with the *Human Rights Act 2004* (ACT).

I have issued the Memorandum of Compatibility against the **final copy** D10 of the Bill and the **final copy** of the Explanatory Statement attached. A new memorandum of compatibility will need to be issued if there are any changes to the Bill, or the human rights analysis in the explanatory statement after this email.

The procedure for the Attorney-General signing the Compatibility Statement within the Explanatory Statement is attached for your reference.

Please feel free to contact me if you have any questions.

Kind regards

Gabrielle

**Gabrielle McKinnon | Senior Manager, Human Rights & Social Policy |**  
Legislation, Policy & Programs | Justice and Community Safety Directorate | ACT Government  
Level 4, 12 Moore Street, CANBERRA CITY ACT 2601 | GPO Box 158, CANBERRA ACT 2608  
Telephone: (02) 6205 3158 | Email: [Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)





---

**From:** Kennedy, Lyndall  
**Sent:** Friday, 5 May 2023 9:21 AM  
**To:** Bladin, Caitlin (Health); Kimber, Bianca  
**Cc:** Lopa, Liz (Health); Oliver, Stephanie (Health); Leece, Kristin; Garrisson, Peter  
**Subject:** RE: Next Steps - Heath Infrastructure Enabling Bill

**CABINET**

Thanks Caitlin

I think that's good news.

I'll just collect my thoughts about what may or may not need doing in the Bill and reg but I think a meeting today with Peter and Kristin is a good start, particularly to discuss unfinished aspects of land and the reg.

Do you have advice from PWC/Treasury on valuation elements?

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
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| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Thursday, 4 May 2023 8:03 PM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>; Kimber, Bianca <Bianca.Kimber@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au>; Leece, Kristin <Kristin.Leece@act.gov.au>; Garrisson, Peter <Peter.Garrisson@act.gov.au>  
**Subject:** Next Steps - Heath Infrastructure Enabling Bill

**CABINET**

Hi Lyndall and Bianca

Very exciting news, we are through Cabinet.

Less exciting is contemplating next steps.

I have reached out to Sam Tyler in the Cabinet Office to ascertain the process for tabling legislation, including associated timelines.

We understand from Gabrielle McKinnon that the ES will need to be redrafted to include a Clause by Clause assessment prior to the compatibility being signed by the AG. This will require the final Bill. I am not sure how long the AG signature process takes, but given we also need to run the Bill (with its minor amendments) past the CM to be agreed for introduction, I assume we will need a final Bill sometime early in the week.

I'm happy to have a chat tomorrow about this and keen to receive any advice you have about this process.

Thanks again for all your work.

Sincerely

Caitlin Bladin

A/g Executive Branch Manager | Strategic Infrastructure Planning

Phone 02 6205 4393 | Mobile Schedule 2.2(a)(ii) [caitlin.bladin@act.gov.au](mailto:caitlin.bladin@act.gov.au)

Infrastructure, Communication and Engagement Division | ACT Health Directorate

4 Bowes Street, Phillip | Ngunnawal Country | [www.health.act.gov.au](http://www.health.act.gov.au)

*(pronouns she/her)*

[Contact me on Teams!](#)

Meeting preferences: Monday – Thursday

---

**From:** Kennedy, Lyndall  
**Sent:** Sunday, 7 May 2023 7:39 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Lopa, Liz (Health); West, Alice (Health); Garrisson, Peter; Leece, Kristin; Deasey, Michael; Finkelstein, Rebecca (AU); Wheeler, Chris (AU); Kimber, Bianca; McKinnon, Gabrielle; Noud, Russell  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D11.PDF

**OFFICIAL: Sensitive**

Hello everyone

Attached is a further draft – it contains highlighted changes discussed this afternoon as well as other drafting/editorial changes.

We will need responses to the queries in the draft and any further comments by lunchtime tomorrow.

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



































































































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**From:** Kennedy, Lyndall  
**Sent:** Monday, 8 May 2023 1:42 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Kimber, Bianca; Lopa, Liz (Health); Oliver, Stephanie (Health)  
**Subject:** RE: FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)

**OFFICIAL: Sensitive**

Thanks Caitlin.

Bianca is working on the Bill at the moment as I work on the regulation. We will be able to provide a tracked changes document comparing the final drafts with the Cabinet versions (not a summary as such).

Regards  
Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
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---

**From:** Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au>  
**Sent:** Monday, 8 May 2023 1:38 PM  
**To:** Kennedy, Lyndall <Lyndall.Kennedy@act.gov.au>  
**Cc:** Kimber, Bianca <Bianca.Kimber@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au>  
**Subject:** FW: FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)

**OFFICIAL: Sensitive**

Hi Lyndall

As discussed please see below comments from ACTHD, Transition Team and PWC (please note I have not yet received any comments from CHS CEO and I'm not sure if they are being provided).

**Schedule 1.2, Schedule 1.6**

A large black rectangular redaction box covers the majority of the page content below the 'Schedule 1.2, Schedule 1.6' heading.



Schedule 1.2, Schedule 1.6

Happy to discuss any of the above.

Sincerely

Caitlin

---

**From:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>  
**Sent:** Sunday, 7 May 2023 7:39 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Garrisson, Peter <[Peter.Garrisson@act.gov.au](mailto:Peter.Garrisson@act.gov.au)>; Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Deasey, Michael <[Michael.Deasey@act.gov.au](mailto:Michael.Deasey@act.gov.au)>; Finkelstein, Rebecca (AU) <[Rebecca.Finkelstein@act.gov.au](mailto:Rebecca.Finkelstein@act.gov.au)> <sup>Schedule 2.2(a)(ii)</sup>; Wheeler, Chris (AU) <[Chris.Wheeler@act.gov.au](mailto:Chris.Wheeler@act.gov.au)> <sup>Schedule 2.2(a)(ii)</sup>; Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; McKinnon, Gabrielle <[Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)>; Noud, Russell <[Russell.Noud@act.gov.au](mailto:Russell.Noud@act.gov.au)>  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)

OFFICIAL: Sensitive

Hello everyone

Attached is a further draft – it contains highlighted changes discussed this afternoon as well as other drafting/editorial changes.

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Regards

Lyndall

---

Lyndall Kennedy | **ACT Parliamentary Counsel's Office**

Justice and Community Safety Directorate | **ACT Government**

Phone 02 6207 7534

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---

**From:** Kimber, Bianca  
**Sent:** Monday, 8 May 2023 3:21 PM  
**To:** Bladin, Caitlin (Health); Kennedy, Lyndall  
**Cc:** Lopa, Liz (Health); Oliver, Stephanie (Health)  
**Subject:** RE: FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)

**OFFICIAL: Sensitive**

Hi Caitlin

As Lyndall mentioned, I'm working on the latest version of the Bill.

Having looked over the comments below, I thought I would quickly summarise what changes I have and haven't made.

Regards

Bianca

**Bianca Kimber (she/her) | Parliamentary Counsel**

Phone: 02 6205 3705 Schedule 2.2(a)(ii) Email: [bianca.kimber@act.gov.au](mailto:bianca.kimber@act.gov.au)

**ACT Parliamentary Counsel's Office | Justice and Community Safety | ACT Government**

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**Cc:** Kimber, Bianca <Bianca.Kimber@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au>  
**Subject:** FW: FW: [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)

**OFFICIAL: Sensitive**

Hi Lyndall

As discussed please see below comments from ACTHD, Transition Team and PWC (please note I have not yet received any comments from CHS CEO and I'm not sure if they are being provided).

**Schedule 1.2, Schedule 1.6**

Schedule 1.2, Schedule 1.6

Happy to discuss any of the above.

Sincerely

Caitlin

---

**From:** Kennedy, Lyndall <[Lyndall.Kennedy@act.gov.au](mailto:Lyndall.Kennedy@act.gov.au)>  
**Sent:** Sunday, 7 May 2023 7:39 PM  
**To:** Bladin, Caitlin (Health) <[Caitlin.Bladin@act.gov.au](mailto:Caitlin.Bladin@act.gov.au)>  
**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>; West, Alice (Health) <[Alice.West@act.gov.au](mailto:Alice.West@act.gov.au)>; Garrisson, Peter <[Peter.Garrisson@act.gov.au](mailto:Peter.Garrisson@act.gov.au)>; Leece, Kristin <[Kristin.Leece@act.gov.au](mailto:Kristin.Leece@act.gov.au)>; Deasey, Michael <[Michael.Deasey@act.gov.au](mailto:Michael.Deasey@act.gov.au)>; Finkelstein, Rebecca (AU) <[Rebecca.Finkelstein@act.gov.au](mailto:Rebecca.Finkelstein@act.gov.au)> Schedule 2.2(a)(ii) Wheeler, Chris (AU) <[Chris.Wheeler@act.gov.au](mailto:Chris.Wheeler@act.gov.au)> Schedule 2.2(a)(ii) Kimber, Bianca <[Bianca.Kimber@act.gov.au](mailto:Bianca.Kimber@act.gov.au)>; McKinnon, Gabrielle <[Gabrielle.McKinnon@act.gov.au](mailto:Gabrielle.McKinnon@act.gov.au)>; Noud, Russell <[Russell.Noud@act.gov.au](mailto:Russell.Noud@act.gov.au)>  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023 (D11)

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Hello everyone

Attached is a further draft – it contains highlighted changes discussed this afternoon as well as other drafting/editorial changes.

We will need responses to the queries in the draft and any further comments by lunchtime tomorrow.

Regards

Lyndall

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Lyndall Kennedy | **ACT Parliamentary Counsel's Office**

Justice and Community Safety Directorate | **ACT Government**

Phone 02 6207 7534

Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)



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**From:** Kennedy, Lyndall  
**Sent:** Monday, 8 May 2023 9:58 PM  
**To:** Bladin, Caitlin (Health)  
**Cc:** Garrisson, Peter; Leece, Kristin; Lopa, Liz (Health); West, Alice (Health); McKinnon, Gabrielle; Noud, Russell; Finkelstein, Rebecca (AU); Wheeler, Chris (AU); Kimber, Bianca  
**Subject:** [J2022-748] Health Infrastructure Enabling Bill 2023  
**Attachments:** J2022-748-Health Infrastructure Enabling Bill 2023-D12.PDF; J2023-346-Health Infrastructure Enabling Regulation 2023-D07.PDF

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Hello Caitlin

Attached is D12 of the Bill and D07 of the regulation. Our editor will start proofreading these versions in the morning with a view to having a presentation copy of the Bill and tabling draft of the regulation ready around midday tomorrow.

There are still a couple of comments and queries in the regulation. Can I please have last input on the draft regulation from relevant people by **10am** tomorrow?

Regards  
Lyndall

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Lyndall Kennedy | **ACT Parliamentary Counsel's Office**  
Justice and Community Safety Directorate | **ACT Government**  
Phone 02 6207 7534  
Level 3 Nara Centre, 3 Constitution Avenue, Canberra City, ACT 2601 | GPO Box 158 Canberra ACT 2601  
| [www.legislation.act.gov.au](http://www.legislation.act.gov.au)

































































































































































































